

GHG CREDENTIALS

The 3 most important factors for your hospitality project...

Experience



Experience



Experience





JEFFER MANGELS BUTLER & MITCHELL LLP

The premier hospitality practice in a full-service law firm™

Global Hospitality Group®

Representative Clients

Experience is the key to better results on important matters. We have more experience with more hotel properties in more locations than any other law firm in the world. We have helped clients with **more than 4,700 hospitality properties** valued at **more than \$125 billion**.

We do not need offices around the globe to bring our international expertise to your hotel matter, because most of our work is done by virtual meetings, email and conference calls. We transparently work across all time zones, making our physical office location immaterial. This is nothing new for us; we have serviced clients worldwide for decades.

The *Representative Clients* listed below show how JMBM's Global Hospitality Group® have used their international hotel experience to help clients big and small all over the world.

Company	Transaction Description
2015 Market Center	Represented the company in connection with a hotel management agreement and related liquor license structuring.
205 E Houston Street	Represented the company on the proposed sale of the Sheraton Gunter Hotel, San Antonio, Texas.
353 N. 4th Avenue LLC	Hotel mixed use development
3Wall Development	Represented the company in a broad range of hospitality matters involving acquisition, financing, management, joint venture structuring and labor for the Sheraton Gunter Hotel in San Antonio, the Hilton Garden Inns in Rancho Mirage and Tampa, the Doubletree Tucson at Reid Park, and the Sheraton Four Points LAX in Los Angeles. Work also included NLRB arbitrations regarding neutrality agreement, collective bargaining with UNITE HERE and class action litigation involving the application of a service charge ordinance to the hotel.
5810 Scatterfield Road, LP	Represented the company in litigation relating to a "first-class" condition requirement in the ground lease for a hotel in Anderson, Indiana.
9712 Oak Pass Road, LLC.	Represented the owner in negotiating a management agreement, residential management agreement and license arrangements for a Bulgari Hotel & Residences Resort in Bel Air, California.
Aareal Bank	Represented Aareal as lender in structuring and documenting hotel loans, including for an Embassy Suites in Anaheim, California and for two Doubletree Hotels (cross-collateralized and cross-defaulted) located in Bakersfield and Modesto, California.
ABA Development	Introduced company to capital provider and advised on joint venture, acquisition, construction, construction loan and management agreements.
Accor/Sofitel	Represented Accor in evaluating and obtaining various entitlements and other land use rights for the development of a 4-star urban hotel in a major California urban center. Assisted company with its analysis and potential joint

Jim Butler

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Adriatic Marinas

venture structuring in connection with the potential development of the hotel project. Also handled ADA, accessibility counseling and litigation defense.

Advised and coordinated all facets of the first phase of a vast mixed-use development known as Boka Place and Porto Montenegro Resort, Residences & Spa, in Tivat, Montenegro. The development has more than 150 hotel rooms, 295 residences, marina, spa and retail. After completion of the first phase, the development will ultimately include more than 300 guest rooms, 600 residences, extensive retail, sports, fitness and supporting facilities, as well as a world-renowned marina.

Aimbridge Hospitality

Represented one of the largest independent hotel operators in the U.S. on various management agreement issues, including disputes and related litigation.

Airbnb

Provided advice for U.S. operations regarding guest services, food and beverage, and state law compliance.

All Seasons Resort Lodging

Represented the company in ADA compliance and defense matters at its 140-room Capri Hotel in San Diego.

Aloft Chicago Mag Mile

Represented various Chicago area hotels responding to a union organizing blitz by HERE Local 1 as hotels started to re-open after COVID-related closure. Advised on union-prevention and provided management training on how to respond to employees during union organizing.

Amalgamated Bank

Represented bank in connection with airport hotel property, including complete repositioning with termination of existing franchise and management agreements and negotiation of new ones, major litigation over easements and title and receivership issues. Also worked on various design and construction contracts, vendor contracts, and parking agreements.

Ambrose Hotel

Assisted client in corporate structure, management policies and procedures, development of a master form of management agreement and acquisition matters.

American Golf and National Golf

Represented American Golf and National Golf as special counsel in connection with the \$1.1 billion sale of approximately 250 golf courses located around the world to a joint venture comprised of Goldman Sachs and Starwood Capital Group. The representation included complex real estate, environmental and lease issues. After the sale, represented the successor (buyer) in purchase and sale, site contamination, and environmental regulatory compliance and litigation matters throughout the United States.

Amresco Management

Represented Amresco in connection with 5 related bankruptcies for senior living properties located throughout California involving securitized debt in excess of \$30 million in a complex bankruptcy proceeding.

Amstar Group

Represented affiliate of Amstar in connection with formation and multi-state registration of fractional interest project in Telluride, Colorado.

Anaheim GW

Advised on broad range of development, entitlement, financing, hotel mixed-use and timeshare structure matters (including master CC&Rs and construction loan) on large mixed-use development project in Anaheim, California. Project included three hotels, waterpark, timeshare and more than 1 million square feet of themed entertainment retail.

Andalex Group

Represented the client on casino management agreement for the Veneto Hotel & Casino, Panama City, Panama.

Andrina Hospitality

Represented the company in corporate formation, structure of employment agreements and policies, negotiation of management agreements and analysis and evaluation of potential transactions.

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Anschutz Entertainment Group	Special counsel on various hotel mixed-use and hotel management issues for Staples Center and LA Live!
Aozora Bank	Represented the bank in structuring and documenting a \$25 million loan for the acquisition and renovation of the Guam Hilton Resort & Spa. The loan involved complex cash management arrangements involving multiple cash collateral accounts and multiple cash management banks in 4 countries.
ARC Wheeler Equities	Represented client in connection with development of a W Hotel and Residences as part of a mixed-use development near Annapolis, Maryland.
Arcade Capital	Represented client on potential acquisition of the Silverado Resort and Spa, Napa, California and related matters.
ARV Assisted Living	Represented the then-largest senior living company in California in a variety of matters including financing, joint venture, labor and litigation issues.
Aspen-Murray Corporation	Represented Aspen-Murray on management issues on a number of luxury hotels.
Astoria Minot	Represented owner of 7 limited service hotels in the termination of its franchise and management agreements, and subsequent sale of the hotel portfolio.
Baha Mar	Represented client in negotiating casino management agreement for the Baha Mar Casino & Hotel Resort in Nassau (largest casino in the Bahamas with over 1,100 slot machines and 120 tables), and also negotiating the hotel management agreement for SLS Hotel and Club.
Baltimore Convention Center	Represented the developer of the 850-room hotel known as the Grand Hyatt Baltimore and the purchase by the joint venture of the existing 486-room Hyatt Regency Baltimore, including 100-year ground lease for a new hotel. Also worked on renegotiating the existing 35-year ground lease, city subsidies in the form of a nominal cost ground lease and abatement of property taxes. Provided advice on all aspects of development, joint venture and management agreement matters.
Bank of America	Represented Bank in the acquisition of a note secured by a 4-star urban hotel, as well as in a take-out and working capital loan secured by a refurbished 5-star luxury hotel. Represented the bank as lead lender for more than a dozen banks, including many Japanese lenders, on the Westin Kauai. This was the largest credit in the bank at the time and the project called on JMBM's hotel expertise in workouts, bankruptcies, insurance claims, litigation, taxation, joint venture and partnership structures, banking (including regulatory, participation, agency and MOF issues), labor, construction contracts, vacation ownership, and disposition. We also represented the bank in connection with its re-entry into the hotel market and acted as counsel to the bank in connection with its efforts to make substantial hotel loans nationwide.
Bank of Hawaii	Advised the bank on various lending issues, including advice on condo hotel lending and hotel mixed-use financing. Represented Bank of Hawaii and HSBC in structuring and documenting a bridge loan to a joint venture (comprised of Marriott International, Exclusive Resorts, and Maui Land & Pineapple) for the purchase of Kapalua Bay Hotels & Villas. The bridge loan contemplated a future construction and mini-perm loan for an extensive renovation, repositioning and expansion of the resort facilities.
Bank of Nova Scotia	Represented the bank on loan participation matters and major hotel and destination resort construction loans, and advised the bank on a broad range of hotel lending matters. Representative transactions: <ul style="list-style-type: none">• Structured and documented original financing for Starr Pass Tucson development, and then structured and documented construction and mini-perm senior loan on J.W. Marriott Starr Pass Resort with

complex intercreditor agreement and guaranties with Marriott as mezzanine lender and operator.

- Structured and documented construction and mini-perm loan on the Four Seasons Aviara development of a 350-room luxury destination resort and conference center with 18-hole Arnold Palmer golf course.
- Structured and documented for syndication a construction loan on Casa Del Mar Hotel luxury California beach-front hotel, conference and business center.
- Structured and documented syndicated construction and mini-perm loan with integrated interest rate protection on the Four Seasons Scottsdale 210-room, 5-star luxury destination resort with amenity and golf course use agreements.
- Structured and documented Marriott Renaissance-flagged 300-room hotel construction loan involving program enhancements and historic tax credits.
- Structured and documented a construction and mini-perm loan on the Kimpton hotel in Cupertino, California.

Bank United

Represented the bank on numerous senior living financings nationwide.

Baron Real Estate

Represented this investor in the acquisition and leasing of a Southern California beachfront restaurant.

Barrow Street Capital

Represented developer of major planned community with condo hotel and hotel mixed-use structuring, including entitlements and land use matters.

Bayview Asset Management

Represented lender on a large Commercial PACE financing of \$42.5 million.

BDC, Anaheim & Broadway

Negotiated management agreements for the 326-room Radisson Blu in Anaheim, California and the 125-room Radisson Red in Portland, Oregon.

Behringer Harvard Opportunity

Assisted this REIT with hostile seizure of and related litigation concerning the management and related leases for the Chase Park Plaza Hotel in St. Louis involving a defalcating operator. Then assisted owner in negotiating a new management agreement for the property with 251 hotel rooms, 82 private residences and a penthouse. Separately negotiated a management agreement for The Lodge & Spa at Cordillera in Avon, Colorado, a 56-room property with entitlements for additional development.

Behringer Lodging

Assisted client with acquisition of Dallas, Texas hotel property, including negotiation of purchase and sale agreement, liquor license structuring, and acquisition financing.

Bel Aire Capital CAAZ Hospitality Classic Motor Inn

Handled portfolio acquisitions and related ground lease matters for Motel 6 properties. Also represented client on franchise termination, rebranding and sale of a hotel property.

Belmont Hotel Investments

Advised the company on workout and restructuring for a 3-hotel portfolio.

Belmont Village

Represented Belmont Village in opening active senior and assisted living facilities throughout Southern California, and on various licensing and permitting issues.

Berkadia Commercial Mortgage

Served as special hotel counsel to Berkadia Commercial Mortgage LLC (and its predecessors, Capmark Financial and GMAC) in its capacity as special loan servicer on troubled hotel loans in CMBS pools. Also served as a preferred provider of legal and hotel advisory services to Capmark Financial Group in its capacity as special loan servicer, including for the Vail Plaza luxury mixed-use project and the Piccadilly Inn in Fresno, California. Represented predecessor GMAC in numerous CMBS special servicing matters, including enforcing a

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Beverly Enterprises

\$60 million note secured by The Clift Hotel (Ian Schrager Hotels) in San Francisco, including foreclosure, workout, bankruptcy, and B note sale.

Advised Beverly Enterprises on strategy against SEIU (Service Employees International Union) unionization campaign regarding the company's national health chain of skilled nursing facilities. Trained corporate executives and organized internal and external communications and public relations campaigns. Supported successful elections rejecting unionization at targeted facilities and obtained injunctions against the union to prevent or limit disruptive activities against the facilities. Also worked on mutually agreeable neutrality agreement between the company and SEIU.

Beverly Terrace

Represented the owner on hotel management agreement and ground lease matters.

BHR TRS Tahoe East

Represented client on condominium structure issues on Ritz-Carlton Hotel and related hotel condominium projects on luxury mixed-use project at Lake Tahoe, Nevada.

Bighorn Capital

Represented the company in its development of mixed-use hotel projects in Chicago, Dallas, Washington DC. Handled the acquisition of Grupo Posadas for 110 hotels and resorts with a total of 18,943 rooms in 45 cities in Mexico and the United States and 6 different hotel brands. Represented the client to license the Mexican hotel brand "Blue Aqua."

Black Sand Capital

Represented developer on condo hotel and management agreement aspects of new, ground-up luxury hotel development in Waikiki, Honolulu, Hawaii.

Blood Hound Real Estate Venture

Represented client in repositioning hotel, negotiating franchise agreement and management agreement, and converting independent hotel to a Marriott Renaissance.

Boardwalk Investment Group

Represented proposed buyer on the \$300 million acquisition of the La Quinta Resort & Spa with 1,400 acres of land, 780 guest rooms, 20 casitas, 24 meeting rooms, 65,000 square feet of meeting space, 41 swimming pools, 21 tennis courts, 7 retail outlets, access agreements for 9 golf courses.

Bolour Associates, Inc.

Negotiated a hotel management agreement and assisted with the workout of a second priority loan secured by a Texas property.

Boulders (The)

Represented the resort and its brand in broad range of trademark matters and other operations issues.

Boulevard Hospitality

Represented client in connection with acquisitions of downtown Los Angeles properties for conversion to hotel, sale and joint venture agreements relating to same.

Boykin Lodging Company

Represented client in resisting a major unionization campaign by UNITE HERE, including public relations, management training, and strategic advice.

BRE Hotels

Represented client on management agreement issues with the independent operator affecting portfolio of 11 Hilton- and Marriott-branded limited service hotels.

Briad Wenco

Represented this large owner of Wendy's franchised restaurants on ADA compliance and defense matters, including 5 restaurants in the greater New York City-Philadelphia area.

Brixton Metro Plaza

Represented client on franchise agreement matters.

Broughton Hospitality

Represented Broughton Hospitality in several acquisitions of hospitality properties in Santa Barbara, Palm Springs and Chicago. Revised management agreements and operating structures and policies.

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BSL Golf

Represented buyer in the acquisition of two golf courses and related matters, including title and liquor license issues.

Buffalo Thunder

Represented client on terminating a management agreement and concurrently negotiating a franchise agreement.

Bullwhip Capital Partners

Represented client on management agreement for a historic boutique hotel.

CAI Investments

Represented client on negotiating a Quality Inn franchise agreement.

Caliber Hospitality

Represented Caliber in connection with its acquisition and re-branding of New Mexico and Arizona hotel properties.

California Angels

Acted as general counsel to the team and represented it on all matters, including stadium construction, maintenance and operation matters (for the “Big A” Stadium and Tempe Diablo Stadium), leasing, sale to Disney and player arbitrations.

California Federal Bank

Acted as the principal outside law firm for major hotel and real estate projects, including workouts, bankruptcies, receiverships and related litigation.

California Hotel & Lodging Association

Represented the CH&LA and approximately 250 CH&LA members to obtain court approval of a settlement favorably resolving outstanding allegations that the hotel owners and operators violated California’s Proposition 65. The unique approach adopted involved obtaining participation of the California Attorney General for a court-approved settlement to ratify a definitive means of compliance and preclusion of future bounty hunter suits. Also worked with the CH&LA on providing effective defense to many ADA and accessibility plaintiffs’ suits.

Canggu International

Represented the developer of three new hotels being developed in Bali, Indonesia, including RFP for hotel operators and management agreement negotiations with IHG for one InterContinental Hotel and two Holiday Inn hotels at different locations.

**Canyon Capital Realty/
Canyon Johnson Urban Fund**

Represented the company in numerous hospitality matters, including:

- Sale of the 696-room Hooters Casino Hotel with a 35,000 square foot casino.
- Acquisition and financing of the 1,070-room Washington DC Hilton and potential sale of the property.
- Sale of the 1,119-room Houston ICON.
- Negotiation of a franchise agreement for the 202-room Clarion Hotel & Casino in Las Vegas.
- Sale of the Cal Neva Resort in Crystal Bay, Nevada.
- Financing of the W Hotel Austin in Austin, Texas and the Capri Hotel in Ft. Lauderdale, Florida.
- Analysis of many management agreements in connection with new hotel investment and construction financing to be provided by Canyon Capital.

We also represented the company as the CMBS B Tranche Holder in its acquisition of an REO hotel property known as Hotel 71, in Chicago, from a national lender/master servicer. By way of example, that representation included due diligence, purchase documentation, assignment of litigation, resolution of outstanding mechanic’s liens claims, renegotiation of existing management agreement and financing documentation.

We also supported the company in its analysis and formulation of a strategy regarding hotel, fractional, and residential management agreements in connection with the repositioning of a luxury mountain resort foreclosed upon by Barclays Capital.

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Canyon Equity

Represented client on luxury hotel and residential mixed-use project in Papagayo, Costa Rica, including development agreement, management agreement and licensing with Six Senses.

Capitol District Hotel

Represented owner-developer on numerous aspects of \$160 million project in Omaha, Nebraska, including a 333-room, full-service Marriott hotel, 150 apartment units, and 125,000 square feet of office space. Sourced and closed \$36 million of EB-5 financing, assisted client in acquisition and then sale of Nebraska Regional Center, and related litigation and transactional matters.

Carefree Resorts

Represented the company in the acquisition, financing and development of a 5-star luxury resort, 18-hole golf course and residential development. Assisted the company in the formation of a complex joint venture to consummate the transaction, as well as in the financing of the project. Also represented the company on various labor matters and all of its trademark and copyright work worldwide. Handled acquisition of the company and all its premier resort properties in \$200 million-plus acquisition. Assisted with ongoing trademark, licensing, management and other operations issues.

Carey Watermark Investors

Represented the hotel REIT over a 4-year period in individual buy-side transactions to acquire 26 hotels located all over the United States with an estimated value in excess of \$2.2 billion. In virtually all transactions, representation also included related management agreements, franchise agreements and financing.

Caribbean Property Group

Represented client on negotiating management and license agreement for La Concha Renaissance Resort on Condado Beach in San Juan, Puerto Rico.

Carlson Hospitality Worldwide

Represented the company in structuring a joint venture and advised on all aspects of a large portfolio purchase of hotels located in North America.

Castleton Hotel Partners

Represented the company in connection with negotiating favorable termination rights for its long-term hotel management agreement for the Capella Washington, DC.

CDS Asset Management

Represented client on various matters pertaining to the development of a JW Marriott Hotel & Residences in Reston, Virginia, including franchise agreement, management agreement and trademark license agreements.

Celestino Drago

Represented this celebrity chef on a wide range of matters, including operations issues, leasing and licensing of his various upscale restaurants, and acquisition of assets out of bankruptcy.

CenterCal Properties

Represented this retail development company in connection with an upscale select service hotel development to be the focal point of its Farmington, Utah lifestyle-retail center.

Centerplan

Represented developer of luxury mixed-use (hotel-retail-residential) project, including management agreement and hotel regime structure issues.

Represented developer in sourcing EB-5 financing for two major projects in New Haven, Connecticut area.

Handled management and franchise agreements for new hotel developments, including Hard Rock Hotel and Hilton.

Champion Development

Represented the client on various development and management issues with respect to significant mixed-use projects in Pasadena and San Diego in connection with the development of substantial luxury hotel and retail projects involving Westin and Le Méridien hotels.

Charmondel Properties (Nigeria) Ltd

Negotiated a hotel management agreement for a new, ground-up development of a 350-room Le Méridien hotel mixed-use project in Abuja, Nigeria.

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Chelsea Grand

Represented owner of 8 New York City hotels in multi-state federal court litigation against the union to vacate several decisions that resulted in the unlawful unionization of a hotel in Manhattan. The case involved complex issues including the imposition of a union neutrality agreement on a non-signatory, the right to due process, free speech, and fraud. The outcome stopped union organizing at all of the company's New York hotels.

Cherng Family Trust

Represented client on negotiating management agreement and franchise agreement for Hawaii hotel.

Chestlen Development

Represented the company in EB-5 financing. Negotiated its management agreement and technical services agreement for the first ever dual-branded 295-room W Philadelphia and the 460-room element Philadelphia that can be operated jointly as a 755-room headquarters hotel for conventions. The hotels are part of a \$786 million mixed-use expansion with extensive retail and parking components.

Chicago Pizza

Acted as General Counsel to client, including preparation and handling of IPO, private debt and equity financings, and defense of a hostile takeover.

Chloe Group

Represented client in negotiating ground lease in West Hollywood for boutique restaurant.

CIC Group

Represented developer in obtaining approvals for 22-story mixed-use condo-hotel, office retail, and health club and restaurant project in Koreatown, Los Angeles.

Cicero Hospitality Group

Renewal and renegotiation of the 250-room Hilton Hotel in West Palm Beach, Florida.

Cicero Hospitality Group

Negotiated franchise agreement renewal for Hilton Curio Collection hotel in Palm Beach, Florida.

CIGNA Companies

Represented the companies in a broad range of hotel matters, including the sale of joint venture interests in a large chain of hotels, management issues, liquor license matters, workouts, foreclosures and deeds-in-lieu.

CIM Group

Represented client on many hotel matters nationwide, including management agreement, franchise agreement, food and beverage agreement, various hotel contracts, labor and employment involving multiple unions, litigation and ADA compliance and defense. Properties involved include The Redbury in Manhattan, Downtown Grand in Las Vegas and The Dominick Hotel in SoHo.

Represented the fund in management agreement analysis, termination, and litigation for the Renaissance Hollywood.

Advised client in connection with proposed joint venture and licensing agreements with sbe, regarding Redberry branding and other matters.

Represented client as owner of the Trump SoHo in Manhattan, including litigation, general business advice, and repositioning as the Dominick SoHo.

Handled franchise and management agreement negotiations such as the Marriott Oakland City Center Convention Center Hotel, Courtyard Oakland, Quality Suites Mission Valley and Holiday Inn LAX.

Provided labor and employment advice on various matters including union contract issues.

Circa Capital

Represented developer of luxury resort hotel in Playa del Carmen on joint venture, financing and condo hotel structure issues, and with its joint venture for the 121-room Mahekal Beach Resort in Playa del Carmen, Mexico.

City of Dallas

Assisted the City in conducting request for proposal for hotel brand to operate Dallas Convention Center Hotel, followed by negotiation of qualified hotel management agreement with hotel brand meeting requirements of Internal Revenue Code for project financed with tax-exempt bonds.

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City of Napa

Condo hotel advice on municipal condo hotel ordinance (provided with agreement that we could represent developers in matters involving the City and the ordinance).

City of Riverside

Represented the City's Redevelopment Agency regarding a loan made by the City to a private developer of a Hyatt Place Hotel in downtown area.

CityCenter Luxury Residences

Represented client in repositioning the 225-condo Mandarin Oriental Residences in Las Vegas to a Waldorf Astoria branded product, including management agreement matters.

Coast Hotels & Resorts

Assisted with franchise agreement modifications and liquor license-related issues.

Coastal Hotel Group

Sale of hotel management company with 12 boutique hotels and related issues concerning management agreements and strategic advice.

Cogac Group

Represented this client on ADA compliance and defense matters.

Colony Advisors

Represented Colony on various matters pertaining to large (distressed) hotel and real estate portfolio property matters, including due diligence, operational, management, franchise, and disposition.

Com Howard I, LLC

Represented Chinese-owner of the 396-room boutique hotel in San Francisco in securing a Wyndham Trademark Collection franchise agreement, handling ADA compliance and defense matters, and ground lease financing issues.

**Comcast Corporation
Liberty Property Trust**

Represented the owner and development entity as hotel advisors for the Four Seasons Philadelphia. The 200-room hotel is part of a \$1.2 billion, 59-story, 1,121-foot tower of office, retail, residential and hotel mixed-use.

Commerce Casino

Represented the casino in the new development of a hotel in connection with casino expansion and advised on various management and franchise matters. Represented casino in negotiation of a construction contract for the hotel development, as well as construction litigation and arbitration matters with general and subcontractors.

Condor Hospitality Trust

JMBM's Global Hospitality Group® has represented Condor as hotel counsel since J. William Blackham became President and CEO in 2015. Known then as Supertel Hospitality Inc., owner of the Super 8 franchise and related economy hotels, the Firm assisted the company in the disposal of all of the company's then-existing \$100 million in economy hotels. Over the next few years, we represented the company in the subsequent purchase of the 15 premium, upscale, extended stay and select-service hotels, as well as related management agreement and franchise matters.

In the second half of 2021, we represented the company as hotel counsel in the \$305 million all-cash sale of the entire portfolio to Blackstone Real Estate partners as publicly announced in September 2021. JMBM handled the initial bidding process, provided guidance on the due diligence process and disclosure requirements, coordinated shareholder approvals and voting agreements, and negotiated the definitive purchase contract for the sale. The deal is expected to close by the year's end.

Confluent Group

Represented client in purchase of Virgin Las Vegas Hotel & Casino with 1,505 rooms, 6,000 square feet of casino, and 130,000 square feet of meeting and event space.

Cornerstone Realty Advisers

Acted as national hotel counsel for Cornerstone for hotel acquisitions, management agreement and franchise agreement matters.

Corporex Companies

Represented the company in hospitality matters including hotel acquisition and management agreements, including for transactions involving the 170-room

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COS International

Holiday Inn Vallejo-Napa Valley Gateway, the 280-room Hilton Santa Clara, 198-room Radisson Stockton, and the Hilton Garden Inn Santa Rosa.

Represented owner in acquisition and development throughout North America, Europe, Latin America, Africa, Australia, Asia and the Middle East in converting, adapting and repurposing existing buildings including design and construction contracts.

Country Villas

Represented this senior living company for more than ten years on various compliance audits and surveys by the U.S. and California Department of Health Services, as well as labor matters concerning the company's senior living facilities.

Crescent Hotels & Resorts

Represented the company in the successful negotiation of a new collective bargaining agreement with the union for a 386-room hotel in Virginia and in other unrelated labor and employment matters, including the resolution of a claim for unpaid wages filed by a former employee.

Crescent Real Estate Equities

Represented Crescent in connection with the sale of a hotel and various management agreement matters, including management agreement disputes.

Criswell Radovan

Represented company in connection with the redevelopment of the Cal Neva Resort in Lake Tahoe, California, including in connection with franchising, management, leasing, restaurant management and financing (permanent, bridge and mezzanine).

Crocodile Cafes

Represented the company nationwide on all aspects of its operations, including labor, tax, trademark, leasing and licensing matters.

Crow Holdings

Represented client in connection with the termination of an existing long-term management agreement, the oversight of an RFP for new management, the negotiation of a new Hilton management agreement, and the reflagging-repositioning of the 1,600-room Dallas Anatole Hotel. Also represented the client in a broad range of hotel issues in connection with its investment involving the development and ownership of a portfolio of 9 Kimpton hotels and signature restaurants. Advised Crow Holdings regarding investment options with stock warrants and various strategic alternatives.

CVOF/Canyon

Represented the company on the sale of the 357-room Hotel 71 in Chicago, and in labor and employment issues.

CW Capital

Served as special hotel counsel to CW Capital in its capacity as Special Servicer for troubled hotel loans in CMBS pools.

Dai-ichi Kangyo Bank

Represented the San Francisco Agency on a workout of a hotel and office mixed-use project where the loan value exceeded \$200 million.

Darden Restaurants

Represented client on ADA issues, accessibility counseling and litigation defense for Olive Garden and Red Lobster restaurants located throughout California.

Davenport Sun International

Represented the company in selecting management company and joint venture partner for redevelopment of a historic grand hotel with office and retail in mixed-use project, financing and acquisition/sell-side issues.

Davidson Hotel Company

Represented the management company in collective bargaining with hotel union at various properties in the Washington DC area.

Decron Properties

Represented property owner in connection with entitlements for the first approved mixed-used in Los Angeles under the new RAS zone, surrounding the Furama Hotel.

Del Mar Hotel

Represented this client on ADA compliance and defense matters on the 130-room hotel in San Diego.

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DEL F Partners

Represented this client on the acquisition of a 169-room Hawthorn Suites in Sacramento.

Dellisart Wellspring

Represented the company in refinancing its Hyatt Place Hotel in Bowling Green, Kentucky with Access Point Financial.

**Desarrolladora La Rivera,
S. de R.L. de C.V.
(a Mexican corporation)**

Represented the company on condo hotel matters including a condo hotel management agreement.

Destination Hotels & Resorts

Represented the company in connection with ADA and accessibility counseling and litigation defense.

Deutsche Bank

Represented the bank in negotiating management and license arrangements on the Cosmopolitan Hotel & Casino, one of the largest hotel, casino and residential mixed-use projects in Las Vegas, Nevada (with a construction cost of more than \$4 billion). Also represented the Bank in negotiating hotel and casino management agreements for the Green Valley Ranch in Las Vegas, Nevada and 21 other hotel and casino properties in Nevada, California and Michigan.

**Development Management
Group**

Represented developer client in connection with the development of a major mixed-use project in the Condado Beach area of San Juan, Puerto Rico. The development included a 400-room 4-star hotel and a 90-room 5-star hotel, together with 18,000 square feet of meeting space, 4 restaurants and bars, a large casino, a business center, spa, tennis courts, and sports center, as well as a 115-unit vacation ownership component, urban entertainment and retail center, 75-unit primary and second home condominium units, and 1,500 parking spaces – all located on 9.6 acres of land with approximately one quarter of a mile of ocean frontage.

Devlin Group

Represented client and its affiliates in various matters concerning hotel-enhanced mixed-use, including the negotiation of management agreements, technical services agreements and ancillary arrangements for the Westin San Sebastian Hotel in Saint Augustine, Florida, and the Westin Resort – Bermuda Dunes.

**Dimension Development
Company**

Represented the company in the acquisition of the 314-room Courtyard by Marriott Pasadena hotel.

Disney

Represented the company on California timeshare and vacation club properties, the negotiation of the management and franchise agreements for the County Inn & Suites Anaheim, and work relating to the Paradise Pier Hotel in Anaheim, with issues including restaurant leasing, labor and employment and hotel closure.

Disney Way Partners

Represented client on workout and restructuring.

Doubletree Arctic Club (The)

Provided client with labor and employment advice on the 120-room Doubletree Arctic Circle Club in Seattle, including assistance on union issues and COVID closure, health and safety matters.

Dovehill Acquisitions

Represented client in purchasing a 236-room, full-service Renaissance Hotel in Fort Lauderdale.

Drake Intertrade, LTD

Represented client on termination of management agreement for this 124-room luxury Marigot Bay Resort and Marina, Saint Lucia.

**Eagle Hospitality Properties
Trust**

Represented the company in the acquisition, financing and/or franchise matters for the acquisition of the 351-room Hilton Glendale Hotel, and the acquisition of the 270-room Embassy Suites Hotel Phoenix-Scottsdale. Handled franchise matters in connection with the acquisition of the 299-suite Embassy Suites Hotel & Casino-San Juan Puerto Rico. Represented hotel ownership in a

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JEFFER MANGELS BUTLER & MITCHELL LLP

1900 Avenue of the Stars ♦ Los Angeles, CA 90067 ♦ (310) 201-3526 ♦ jbutler@jmbm.com

national corporate campaign waged by UNITE HERE, Local 11 against the company in an effort to obtain a neutrality agreement at the Glendale Hilton property, which would permit the union to avoid a secret ballot election and obtain unionization through signed employee cards.

East West Bank

Represented lender in connection with deed-in-lieu of foreclosure and sale of Motel 6 property in San Bernardino County, California.

Eastopen Inc

Represented the Chinese-ownership of this historic hotel with 460 rooms and 12 suites in a \$200 million sale to Yang Capital.

EB-5 Capital

Represented the firm in EB-5 financing structured as a senior, secured construction loan and due diligence for two hotels in Washington, D.C.

EI Granada Lodging

Represented this client on ADA compliance and defense matters.

Elpizo RI Ltd. Phileo Island LLC

Represented developers on negotiating Hyatt Place franchise agreement and management agreement on new hotel development in Philadelphia.
Represented owners in EB-5 financing for project.

Emerik Properties

Represented Emerik Properties and its affiliates in the rebranding and re-positioning of the Holiday Inn Hotel in downtown Los Angeles, and the sale of the Holiday Inn Hotel in Woodland Hills, California. Work included leasing, management, labor matters, franchise issues, chef consulting, liquor license advice and intellectual property protection.

Engels Development Company

Represented developer of Las Cabezas luxury resort hotel and spa with private villas and residences at Punta de Mita, Mexico, including negotiation of Rosewood management contract for hotel component and management of residences.

Ensemble Hotel Partners

Represented Ensemble in the joint venture, development, and financing of several hotel properties and in hotel management and franchise agreement negotiations.

Equitable Life Equitable Real Estate

Represented the Equitable companies on a number of their most significant hotel projects with issues including management, disposition, lease, litigation, financing and condemnation.

ESA Extended Stay America

Represented ESA in all aspects of resolving disputes with general contractors, subcontractors, and design professionals involved in construction of projects, including negotiated workouts with structured completion and payout schedules, construction defect claims, construction lien and related claims in California, and on select labor issues.

Also represented ESA on an enterprise-wide ADA compliance program for the company's 700 hotels across the U.S. and Canada. Our work consisted of ADA compliance and defense advice, proactive counseling to avoid lawsuits and enhance compliance on the full range of regulatory issues from physical accessibility, website and reservations compliance, to defense of local litigation and on to development of policies and procedures to meet ADA, California OSHA and local ordinance requirements.

ET Whitehall Partners ET Whitehall Seascape

Represented the company in ADA compliance litigation, performed an ADA compliance survey inspection, and provided ADA counsel for 198-room Shutters on the Beach and for the 112-room Casa Del Mar hotels in Santa Monica, California.

Fairmont Hotel Management

Represented the company on its nationwide acquisition efforts to acquire major hotels in 20 gateway cities, developed its master form of management agreement and negotiated individual management agreements, including its management contract for the Plaza in New York City. Also advised the company on certain of its tax, corporate, employee, and employee benefits matters.

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Far East National Bank

Represented the bank in hotel and real estate loans, including a hotel construction and mini-perm loan to finance construction of a 150-room Residence Inn by Marriott in El Segundo, California; a construction loan to develop a retail shopping center in La Quinta, California; and a construction and mini-perm loan to finance construction of a 122-room Candlewood Suites located in Santa Ana, California.

Farallon Capital

Represented the company in negotiating the management arrangement with Rosewood Hotels & Resorts for Las Ventanas al Paraíso in Cabo San Lucas, Mexico. Also represented Farallon on terminating luxury hotel management agreements for the Lodge at CordeValle in San Martin, California and the Lodge at Skylonda in Woodside, California.

FelCor Lodging Trust

Represented FelCor on the acquisition of seven all-suite properties. Coordinated environmental review under the California Environmental Quality Act (CEQA) in connection with entitlements and approvals for proposed state-of-the-art spa and hotel room addition. Assisted on EB-5 financing for the Knickerbocker Hotel in Manhattan.

Fifth and Columbia Investors

Represented client on terminating management agreement.

First Hawaiian Bank

Represented lender in enforcing defaulted loans and guaranties. Also represented lender in various loan originations and restructures.

First Interstate Bank of California

Served as bank's primary hotel counsel on workouts, deeds-in-lieu and dispositions of hotels and some of its largest and most sensitive real estate workouts and bankruptcies (including the largest real estate bankruptcy in the history of Southern California). Developed master documentation for major hotel and real estate loans.

First Nationwide Bank

Represented the bank on numerous hotel workouts, deeds-in-lieu and sales, including a multistate, chain-wide workout of an all-suites company.

Fletcher Development

Represented the company in connection with land use and entitlements for proposed retail and entertainment development surrounding the Queen Mary ship and hotel in Long Beach, California.

Flyers Energy

Represented company on acquisition of Hyatt Place Roseville.

FML Enterprises

Represented client in negotiating a ground lease for the Andaz West Hollywood hotel.

Fontis Development

Represented client on restaurant lease for Sweet Rose Creamery restaurant in Los Angeles.

Formosa International Hotel Corporation

Represented publicly traded Taiwan hotel and restaurant company in the acquisition of the Regent international luxury hotel brand from Carlson Hospitality Group, including extensive due diligence relating to the transfer of existing management agreements and intellectual property rights relating to hotels throughout the world.

Fuji Bank

Represented the bank on restructuring a hotel loan on property in Sacramento, California and a loan secured by a marina. Also represented the bank as a participant in a Hawaiian resort workout of almost \$200 million with a workout and deed-in-lieu.

Garrison Investment Group

Represented client on many aspects of the 362-suite Renaissance Hotel at O'Hare in Chicago, including labor and employment matters, negotiating a new collective bargaining agreement, terminating the existing management agreement, and a loan workout with deed-in-lieu.

Represented Garrison in connection with hotel management agreement negotiations, litigation and land-use issues relating to the Queen Mary (ship

	<p>and hotel), in Long Beach, California. Also represented client in connection with franchise agreement and management agreement review and negotiations and liquor license structuring issues for multiple hotel properties nationwide.</p>
Garvey	<p>Represented Garvey in connection with the development, construction and operation of Dream Hotels in Chicago, Dallas, and Houston. Work included the negotiation of management agreements, structuring easement agreements, negotiation of design and construction contracts, procuring EB-5 financing, and the negotiation of senior and mezzanine loan documents.</p>
Gemstone Hospitality	<p>Represented Gemstone on hotel management issues related to the Hotel ZaZa in Texas and in connection with acquisition and development of luxury resorts.</p>
Gencom Group	<p>Represented Gencom on matters related to the acquisition, expansion and condominium conversion of The Lodge at Rancho Mirage and The Ritz-Carlton, Kapalua. Representation included extensive land use and entitlement work. Also handled various matters in connection with other Santa Barbara and Napa hotel projects.</p>
General Growth Properties	<p>Provided business and legal counsel to largest shopping center owners in the United States on development and conversion of existing centers to mixed-use projects with hotel, residential, timeshare and entertainment projects.</p>
George Radanovich	<p>Represented client on joint venture structuring and acquisition of property for development into a full-service hotel and conference center in Yosemite.</p>
GH Hollywood Investors Artist Guild Hotels	<p>Represented client in developing master form of management agreement for boutique hotels.</p>
GlobiMex Paradise Village	<p>Represented owner of large planned community near Puerto Vallarta, Mexico on preparing property for sale, including complex issues regarding condominiums, timeshare, retail, golf, hotel, yacht club, country club and other real estate uses.</p>
GMAC Commercial	<p>See Berkadia Commercial Mortgage.</p>
Golden Door Spa	<p>Represented the company in trademark matters, including registration and prosecuting trademark rights. Also handled land use issues relating to a North San Diego County, California development project.</p>
Goldman Sachs	<p>Represented Goldman Sachs as special hotel counsel in hotel portfolio financings for approximately \$580 million and \$325 million, respectively.</p>
GranCare	<p>For more than 10 years, served as lead counsel nationwide to this high-profile, long-term care, senior living provider on labor and employment matters, including representation of the company in a massive nationwide union campaign led by SEIU to organize all of their facilities.</p>
Grand Bay Hotels	<p>Represented Grand Bay in the U.S. and Mexico on significant hotel resort development and joint venture matters, trademark and management issues.</p>
Grand Sierra Group	<p>Represented the company on a broad range of issues related to the Grand Sierra Resort & Casino, Reno, Nevada, a 2,000-room hotel with the largest casino in Northern Nevada, 200,000 square feet of meeting space, 9 restaurants and lounges, fitness and business centers, swimming pool, sauna, driving range and bowling alley. Representation included advice on the development and structure of a condo hotel regime and program, acquisition of the hotel from Caesars and conversion of the 2,000 rooms and facilities to a condo hotel, financing for the acquisition and conversion, management arrangements, and operations issues.</p>
Great Circle Family Foods	<p>Represented this franchisee of Krispy Kreme Doughnuts in California in connection with tremendous early growth, including site acquisition, leasing, and construction.</p>

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Great Wolf Resorts

Represented the company in financing resorts, including EB-5 financing for Great Wolf Lodges in Atlanta, Georgia and Scottsdale, Arizona.

Griffin Group

Represented and advised the company in all areas of labor and employment for the Beverly Hilton Hotel in Beverly Hills and The Givenchy Spa and Resort in Palm Springs. Representation included collective bargaining with the multiple unions that represented the employees. In addition, we handled all grievances and arbitrations brought by union employees. We also counseled the hotel with respect to employment matters such as policies and procedures, wage and hour issues, discrimination and sexual harassment investigation and represented the hotel in administrative, as well as civil actions involving employment issues.

Grosvenor Airport Associates

Advised on ADA compliance and defense matters for 160-room San Francisco airport hotel.

Groupe Allard

Represented client on development of the Rosewood São Paulo resort and residences in São Paulo, Brazil, including development agreement and hotel management agreement. This project is the largest heritage site renovation in Brazil, and it includes 274 hotel rooms and luxurious suites by Rosewood, a luxury congress center with 7 ballrooms, event places, a chapel, a cultural center with theater, an exhibition hall, a music studio and cinema, 34 restaurants, a campus for creative technology ventures, a 20,000 square meter poetic garden with 15 terraces, a retail village gathering more than 200 brands and artisans, and 1,500 parking spaces.

**GSW Real Estate
Golden State Warriors**

Negotiated branding and management agreement for a 1 Hotel at the Golden State Warriors Arena with 142 luxury rooms and 24 market rate apartments on top. This project is immediately adjoining the Chase Center basketball arena in San Francisco's Mission Bay.

Halifax Holdings

Represented the company in negotiating an unsecured loan and management agreement.

Hana Financial Inc

Represented client in the negotiation and procurement of an SBA-approved \$40 million warehouse credit facility from East West Bank.

Handlery Hotels

Represented client in connection with ADA issues and accessibility issues.

**Hanjin International
Korean Air Lines**

Represented owner on RFP and management agreement for brand and operator on the \$1.1 billion development of the hotel, office and retail mixed-use project that included the 900-room Wilshire Grand Hotel in the 1,100-foot tall tower.

Harbor Bay Hospitality

Negotiated management agreement for a proposed 1,000-room Hard Rock Hotel & Casino in Puerto Rico.

Harrah's

Represented client on licensing and management agreement for the 2,600-room Planet Hollywood Resort & Casino in Las Vegas, which has more than 1,200 slot machines.

Harvard Private Capital Realty

Represented the client in connection with management and franchise issues relating to the acquisition of a hotel portfolio, including multiple east coast hotels.

Harvest Capital

Advised on acquisition of various hotels, including 99-room Best Western hotel and conference center near the Hoover Dam in Boulder City, Nevada and Comfort Inn Suites limited service hotel in Sequoia Kings Canyon, California.

Hawaii Polo Inn

Represented client on franchise agreement and litigation involving The Equus Hotel in Waikiki, a boutique condo-hotel.

**Hazens Investment
Shenzhen Hazens Real Estate**

Represented client in connection with the acquisition of the Sheraton Gateway LAX Hotel and the Luxe City Center Hotel, each in Los Angeles, including

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the negotiation of design, construction, management and franchise agreements, and assistance with various labor, employment and entitlement issues.

HEI Hospitality

Represented HEI on a broad range of management and franchise issues, including development of master management agreement form to use with capital partners on portfolio, as well as individual property acquisitions. Transactions included portfolio purchases and financing relating to Marriott and Hilton product and individual transactions including the Hilton Indianapolis, W Hotel & Condos, Hilton Mission Valley, and Metropolitan Hotel. Also represented the company in significant hotel land use and entitlement issues, including securing valuable signage approvals.

Helios AMC

Served as a preferred provider of legal and hotel advisory services on troubled loans, including in connection with the successful disposition of the Ontario Marriott in sale by the receiver that involved franchise agreement, management agreement, liquor license, unique title insurance and employment-related transition issues.

Hersha Hospitality Management

Represented the ownership and management companies on due diligence and acquisition negotiations in connection with multiple proposed hotel acquisitions. Also represented the company in connection with drafting their form of hotel management agreement, and their litigation involving two hotels in Miami.

Highgate Hotels

Advised on franchise termination issues for a major urban hotel and acquisition of a gateway city airport hotel. Advised the company on various condemnation and labor issues.

Sourced and worked on preferred EB-5 financing for an upscale, urban boutique hotel in DTLA.

Highline Hospitality

Represented client in negotiating a management agreement and franchise agreement for a 378-room Sheraton Hotel in Indianapolis.

Hillstone Properties Oram Hotels

Represented owner in negotiating a management agreement for a 162-room hotel in San Diego.

Hillwood Development (Ross Perot, Jr.)

Represented the company in the structure of condo hotel regime, program, management and financing on ground-up development of a Mandarin Oriental Hotel and Residences in Dallas with approximately 100 luxury condominiums, 130 condominium hotel rooms, 15,000 square feet of spa and fitness areas, a fine dining restaurant with an upscale lobby bar, and 6,000 square feet of meeting space. Also represented the company on management arrangements for the W Dallas Victory Hotel & Residences featuring approximately 251 hotel rooms, 144 condominium units, a signature restaurant, Ghostbar nightclub, 5,000 square-foot Bliss spa and a 16th floor infinity pool and fitness facility overlooking Dallas.

Hines Development

Represented developer on hotel management agreement for public/private, bond-financed development of convention center hotel in Houston. Separately, represented Hines on development agreement and management agreement for the Conrad Hotel, City Center, Washington, D.C.

Hines-Georgetown Hotel LLC (Hines Corporation and the Novak Brothers)

Represented this Hines-led joint venture owner of a newly built 222-room Sheraton Hotel & Conference center in terminating a Marriott management agreement, converting it to a franchise, and negotiating a new management agreement with an independent operator.

Hixon Properties

Represented developer in connection with negotiation of hotel management agreement and technical services agreement for San Antonio, Texas upscale hotel property.

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**Hodges Bay Resort & Spa LTD
& JSN Development Group LTD**

Represented the company in negotiating a franchise agreement for luxury hotel and resort in St. Johns, Antigua & Barbuda, West Indies with 55 luxury hotel rooms and 25 branded residences.

**Hollywood International
Regional Center**

Represented developer in the acquisition and development of mixed-use boutique hotels in Hollywood with a 200-room Thompson and 200-room Tommie brands and Hampshire's 182-room Dream Hotel and Restaurants Avenue, Beauty & Essex, and Tao. Also represented the company on purchase of the Morrison Hotel, Los Angeles, and related development matters.

Homestead Village, Inc.

Advised on strategic business and matters affecting its extended stay business.

**Hong Kong & Shanghai Hotels,
Limited (Peninsula Hotels)**

Represented the company on certain strategic, financing, joint venture and management issues.

Hostmark Hospitality Group

Defended this company in unfair labor practice charges by UNITE-HERE for its Irvine, California hotel. Advised this management company on a prolonged campaign by UNITE-HERE to organize its hotel employees and force management company to accept a card-check neutrality agreement.

**Hostmark Hospitality
Shamrock Holdings
(Roy Disney)**

Provided condo hotel advice for condo hotel conversions. Projects involved included representation of Hostmark-Shamrock as owner of 215-room Amalfi Hotel in Chicago, including purchase of the fee interest and structuring and documenting the condo hotel regime and program, as well as all condo documents and management.

Hotel and Resort Investors

Represented the company in connection with management agreement and franchise agreement negotiations for the Hotel Indigo in Sarasota, Florida.

Hotel Chico

Represented client on sale of 91-room limited service hotel for homeless housing.

Hotel Group (The)

Represented the company on hotel acquisition, franchise, management, workout and labor issues, including collective bargaining and various NLRB proceedings.

We successfully defeated NLRB charges filed against the company by UNITE-HERE based on termination of employees and ousting of the union following acquisition and closure of the hotel properties for renovation in Connecticut.

Hotel Managers Group

Represented client in connection with ADA issues and accessibility counseling for San Diego and Fremont, California hotel properties.

Hotel Nash

Represented client in the restructuring of the Lords Hotel, Miami.

Houston Hospitality

Represented client on food and beverage management agreement for rooftop bar and restaurant on top of the 38-story, 744-room, dual-branded Marriott AC and Marriott Moxy hotels in DTLA, Los Angeles.

HSBC Bank

Represented lender in connection with numerous loan originations, workouts, and modifications. Representative transactions:

- Structured a bridge loan from HSBC and Bank of Hawaii in a joint venture comprised of Marriott International, Exclusive Resorts and Maui Land & Pineapple for the acquisition of Kapalua Bay Hotels & Villas anticipating a large construction and mini-perm loan for an extensive renovation of the resort.
- Negotiated and drafted construction loan for the W Scottsdale Hotel & Residences with short time frame for closing for borrower to enjoy certain benefits relating to the prompt payoff of its construction lender.

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- Structured, documented, and later handled the workout of a loan secured by the Four Seasons Troon North, Scottsdale.
- Structured, documented, and later handled the workout of a loan secured by the W Scottsdale.
- Structured and documented a loan secured by the Tempe Aloft in Arizona, as well as a tax-related sale-leaseback structure involving the property.
- Negotiated and drafted loan modifications for a portfolio of California hotels owned by a high net worth family.
- Negotiated and drafted a loan modification for a large scale mixed-use project under construction.
- Negotiated and drafted loan documents in connection with financing secured by the Carmel Valley Ranch.

HSH Nordbank

Represented lender on loan origination and (subsequently) restructuring for W Hollywood Hotel & Residences, one of the largest public-private partnership projects in the country. Representation included construction and mezzanine loans, as well as modifications, negotiations with the MTA and other stakeholders. Dealt with complex mixed-use issues of hotel, retail, condominium and apartment uses demised through condominium parcels. Also represented HSH Nordbank in support of both the origination and the workout of a construction loan for the W Hotel Scottsdale.

Hudson (The)

Assisted client with ADA compliance and defense for The Hudson, Los Angeles.

Hyatt Hotels Corporation

Represented Hyatt and dozens of Hyatt hotels in a broad range of matters and issues involving litigation, bankruptcy, trademark, management, lease, and labor, regulatory, environmental and operational matters.

Hypo Alpe-Adria-Bank International AG

Represented the owner/lender of a luxury hotel in Austria in terminating a long-term, no-cut hotel management agreement.

Hyundai Property Management

Represented investor in connection with complex workout involving a distressed Las Vegas hotel and casino property.

IBF Holdings

Represented client on acquisition of a 176-room Hampton Inn in Dallas, including financing and franchise agreement.

Illinois Center Development Group

Represented developer in all aspects of the acquisition, development, financing, and structuring of the condo hotel regime and program, as well as the marketing program for a proposed Mandarin Oriental Hotel & Residences in Chicago.

Acted as outside general counsel, hotel consultant, and development advisor on the project. Work included design and negotiation of all condo documents, the purchase of the real estate, management arrangements and construction financing.

Also negotiated a hotel management agreement with Mandarin Oriental for a proposed hotel in Tuscany.

Immobiliaria Vistamar, S.A.

Represented client on negotiating management and technical services agreements for the 100-room Hotel Indigo Miraflores and the 150-room InterContinental Miraflores hotels in Lima, Peru.

Improvement Network Development Partners

Represented client on acquisition, franchise, management agreement and financing issues for several proposed development deals.

Income Property Investments

Represented client on acquisition and operating lease issues for a portfolio of 10 Motel 6 properties in Washington, Oregon and California.

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Industrial and Commercial Bank of China Limited (ICBC)

Represented ICBC – which has been the largest bank in the world by assets and market capitalization for many years – in developing their hotel lending platform, including a \$40 million construction loan to Kimpton for a new boutique-lifestyle hotel in Southern California, \$21 million loan for Crowne Plaza, Los Angeles Harbor and \$30 million for combined acquisition financing of Fairfield and Delta hotels in Indianapolis.

Industrial Bank of Japan, Ltd.

Advised the bank on various strategies and operations issues for some of its largest and most sensitive assets, including large destination resorts with residential and golf components and luxury hotels in locations including Hawaii, California and Spain. Represented the bank in connection with troubled credit facility in excess of \$1 billion secured by a complex of hotel, resort, condominium, marina and related facilities, as well as a number of other hotel-related troubled projects where the credits each exceeded \$100 million. Also represented the bank’s wholly owned subsidiary in certain major hotel transactions. (See below under JOWA Hawaii Co.)

Insite Lake Buena Vista

Represented the client in franchise matters regarding the 394-room Renaissance Hotel (with fitness center, restaurant, bar and meeting rooms) in Lake Buena Vista, Florida.

InterBank Brener

Represented various InterBank Brener companies in connection with certain luxury hotel developments in England and in San Antonio, Texas.

International House of Pancakes

Represented the chain nationally in prosecuting and defending its intellectual property (trademarks and copyrights).

Island Estates Realty N.V.

Represented client on various joint venture, branding and management issues for new hotel development with a 130-room, 4-star Hyatt Place Hotel located within a high-end, mixed-use development in the city of Oranjestad on the island of Aruba in the Netherlands Antilles.

ISM Management Company

Assisted client with the conversion of property for hotel use, management of the hotel and use of the roof-top for food and beverage.

iStar Financial

Represented lender in connection with pre-foreclosure and post-foreclosure land use and entitlements analysis on a proposed 1,461-unit single family residential master-planned community in Riverside County. Evaluated existing entitlements, expiration of permits and approvals and provided counsel regarding assignment of contracts and approvals. Also represented lender as post-foreclosure owner of timeshare project in securing entitlements and processing building permits for residential condominium and hotel developments in Mammoth Lakes, California.

Ivanhoe Cambridge

Represented the company in litigation relating to a “luxury hotel standard” in the ground lease for the 450-room Fairmont Olympic Hotel in Seattle, Washington.

Jack London Square Associates

Represented client in connection with certain litigation involving its Waterfront Hotel Jack London Square in Oakland.

Jackson Family Wines

Represented this Sonoma, California-based wine producer in connection with exploring its hotel development and branding options.

JE Robert Company

Represented the company in its capacity as a special servicer for securitized loans to foreclose upon and appoint receivers on defaulted hotel loans.

JEF Management

Represented client on a broad range of issues concerning the Wylder Hope Valley Hotel in California and the Wylder Hotel Tilghman Island in Maryland. Engagements included acquisition, joint venture financing with private equity, branding, management agreement and protection of intellectual property.

JER Partners

Represented the company in individual hotel and hotel portfolio acquisitions, providing a variety of acquisition services on matters including due diligence,

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acquisition, ownership structure, financing, management, employment, and franchise issues. Also represented the company as a preferred provider of legal services on troubled loans, including a high-profile foreclosure and receivership involving a Southern California property providing security for a loan in excess of \$100 million.

Jerry's Famous Deli

Acted as outside general counsel to the company, including IPO and securities matters, private debt and equity offerings, acquisitions and dispositions of outlets.

JL Real Estate

Represented client on franchise agreement and management agreement for an Autograph hotel in Koreatown, Los Angeles.

JMI Realty

Represented this developer affiliated with the owner of the San Diego Padres in the development of a \$112 million ballpark and convention center, 511-room, 4-star Omni San Diego Hotel with 37 high-end residential units and 20,000 square feet of meeting space. Advised on development of a 235-room Kimpton Hotel Solamar and on structural matters pertaining to integration of the product into the San Diego Baseball Park project.

Also represented the company in the development and management agreement of a new \$50 million full-service Marriott Del Mar Hotel with 284 guest rooms, restaurants, lounge, bar, health club, swimming pool, 12,000 square feet of ballroom and other meeting space, retail components, administrative offices, and certain other amenities on 1.8 acres near Del Mar racetrack.

Joie de Vivre Hotels

Represented the company in litigation defense and counseling relating to Prop 65, as well as ADA and other accessibility laws. Properties involved included Muse Hotel (New York), Hotel Allegro (Chicago), and Hotel Monaco Alexandria (Alexandria).

Jonathan Club

Represented this exclusive Los Angeles private club in all aspects of labor and employment matters, including those unique to private clubs.

JOWA Hawaii Co., Ltd.

Represented the company in all matters related to the sale of 782-room Ilikai Hotel in Honolulu with 5 restaurants and lounges, 2 outdoor swimming pools, business and fitness centers, two tennis courts, a wedding chapel, 60,000 square feet of retail shopping space and parking for 1,137 automobiles, and 21,000 square feet of function and meeting space. Work included labor, environmental, and post-closing dispute.

Also represented the company in matters related to the sale of the 508-room Sawgrass Marriott Resort and Beach Club in Ponte Vedra Beach, Florida that included two championship golf courses, 46,000 square feet of meeting space, access to 99 holes of golf, 8 food and beverage outlets and numerous recreational amenities including 3 pools, 6 tennis courts and a beachfront Cabana Club.

Justice Investors

Represented the company as outside general counsel in a broad range of hospitality issues concerning its landmark 565-room Hilton Hotel in the San Francisco financial district.

Matters include termination of long-term leasehold and management agreements, handling multi-million leasehold claims and settlement, RFP for brand and operator, negotiation of new franchise and management, assistance in major repositioning and renovation, including labor and employment issues, construction contracts, refinancing arrangements involving a combination construction/permanent loan from a major life insurance company, a subordinate loan, line of credit facilities, and shareholder relations issues.

Also assisted the company with land use issues, allowing them to successfully secure hard-fought signage rights. In the representation of management-labor relations we negotiated labor contracts with various hotel unions. Represented

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	<p>the company in corporate matters including shareholder disputes, redemptions, and refinancing.</p>
Kahala Royal Corporation	<p>Represented this owner of the Kahala Mandarin Oriental Hotel on various management, joint venture, arbitration and strategic issues.</p>
Kalthia Group Hotels	<p>Represented client on acquisition and operating lease issues for a portfolio of 11 Motel 6 properties in the State of Washington.</p>
Kanehoe Ranch	<p>Represented resort owner in connection with a ground lease restructure for a Marriott in Key Biscayne, Florida.</p>
Kennedy Wilson	<p>Represented the company on certain hotel management agreement and development agreement matters.</p>
Kerzner Palmilla Hotel Partners	<p>Represented the client in structuring a joint venture for the acquisition, ownership and management of the luxury One&Only Resort in Palmilla, Los Cabos, Mexico.</p>
Khanna Enterprises	<p>Represented client on sale of 5 hotels with value exceeding \$240 million. Properties included the 352-room Hilton San Diego Mission Valley, the 100-room Hotel De Anza in San Jose, the 230-room Crowne Plaza in Sacramento, the 376-room Marriott Delta in Garden Grove and the 376-room Wyndham in Garden Grove.</p> <p>Represented the company on various hotel acquisitions including the Wyndham Anaheim Garden Grove Hotel, Anaheim, California, Hotel De Anza, San Jose, California, and Crowne Plaza, Sacramento, California.</p>
Kila Tahoe	<p>Provided condo hotel and hotel branding advice for new, ground-up 120-unit condo hotel in Tahoe City, California.</p>
Kimpton Hotel & Restaurant Group	<p>Represented Kimpton on management agreements, acquisition, ADA and accessibility and certain operations issues. Properties involved included Aspen Club Lodge (Aspen), Hotel George (DC), Hotel Helix (DC), Hotel Madera (DC), Hotel Marlowe (Cambridge), Hotel Monaco (San Francisco and DC), Hotel Rouge (DC), Hotel Madera (Connecticut), Hotel Villa Florence (San Francisco), Monticello Inn (San Francisco), Prescott Hotel (San Francisco), Palomar (San Francisco), Topaz Hotel (DC), and Beverly Renaissance (Los Angeles).</p>
Kintetsu Corporation (Kinki Nippon Railway)	<p>Represented client in connection with strategic planning and ultimately repositioning U.S.-based and Japan-based hotels. Also represented client in connection with ADA and accessibility counseling and litigation defense.</p>
Kirkwood Collection	<p>Represented client on labor and employment matters on 3 California boutique hotels and on ADA compliance and defense on one.</p>
Koll Company (The)	<p>Condo hotel and resort development. Represented a joint venture led by The Koll Company in a broad range of matters relating to the approximately \$300 million development project of a 5-star hotel with fractional, condominium and other residential components, as well as a signature golf course. Work included land use and entitlement, ground lease, development agreement, and management arrangements.</p>
Kor Group (The)	<p>Represented Kor on condo hotel regime structure and entitlements on the Viceroy Hotels in Santa Monica and Palm Springs, and The Chamberlain Hotel in West Hollywood.</p>
Kruger Development Group	<p>Represented client on franchise, management and joint venture issues for the Tru by Hilton, Inglewood, California.</p>
KS Development	<p>Represented client on a \$265 million sale of 9 Hilton- and Marriott-branded hotels with 1,122 rooms.</p>

Kushner Companies

Represented the company in connection with its hotel and resort acquisition program, including Princeton Marriott Hotel, Princeton, New Jersey.

**LA Arena Company
(Staples Arena Company)**

Represented developer on numerous aspects in the development of the \$400 million arena complex that serves as home to the Kings, Lakers, Clippers, and concerts, and Phase II of the project with its 1,200-room hotel, and 400,000 square feet of restaurants, retail and entertainment complex in the 16 acres immediately North of Staples Center and adjoining the new Convention Center.

La Punta Costa Rica

Represented developer of 155-room luxury hotel-residential project with spa in Papagayo, Costa Rica, including negotiation of concession agreement with government, management agreement for resort, condo hotel structure and other development and financing matters.

Laemmle Theatres

Served as outside general counsel for more than 10 years on the complete range of legal issues from acquisition and leasing of properties to labor and employment matters.

Lai Sun Group

Represented foreign owner of significant hotel assets in the U.S. (including the Regent Beverly Wilshire in Beverly Hills and The Four Seasons in New York City) on management agreement-related issues and provided strategic advice regarding litigation and settlement options.

Larkspur Hospitality

Represented Larkspur in terminating franchise arrangements on a portfolio of hotels, and in developing both master form and special situation management agreements.

Larkspur Hotels

Represented client in connection with ADA and accessibility counseling, including in website and reservations policies and procedures.

Las Vegas Resorts Holding

Negotiated branding and franchise agreement for 289-room W Hotel in Las Vegas.

Laurel Inn Associates

Represented client in connection with ADA issues and accessibility counseling in connection with San Francisco property.

Laurus Corporation

Represented the company in its claims against Accor Business and Leisure Management for the breach of a long-term hotel management agreement on a 254 room hotel in Miami.

Represented client in connection with the termination of an existing management agreement, the negotiation of new branding and management agreements, and multiple loans.

Also represented client in connection with the refinancing of the Sofitel Miami Hotel.

LBWTC Real Estate Partners

Represented client in connection with ADA issues, accessibility counseling and litigation in connection with Long Beach, California property.

LEAD Management

Represented client on franchise termination and new franchise agreement issues on two Florida hotels.

Ledler Corporation

Represented the company on the sale of Le Royal Tahitien Hotel.

Lehman Brothers

Represented Lehman in more than 40 loan restructurings for multi-use developer and related litigation. Also represented Lehman as special hotel counsel in two hotel portfolio financings for \$580 million and \$325 million, respectively.

Lend Lease Real Estate

Represented the company on broad range of hotel and real estate issues including due diligence, acquisition, management, lease, litigation and operations issues in the U.S. and Mexico.

Jim Butler

JEFFER MANGELS BUTLER & MITCHELL LLP

1900 Avenue of the Stars ♦ Los Angeles, CA 90067 ♦ (310) 201-3526 ♦ jbutler@jmbm.com

Leo Capital Management

Represented this Chinese-owned investor on the proposed \$30 million acquisition of the Crowne Plaza Orlando Universal Blvd. Orlando, Florida. Work included proposed bid and purchase agreement, review of management agreement, franchise agreement, advice on 363 bankruptcy sale with stalking horse bid and subsequent auction, and related due diligence.

LGI Pacific Guam Inc. Polaris Asian Real Estate Fund Polaris Capital Cayman Hldg.

Assisted with Taiwan-based real estate company with condo hotel advice and EB-5 financing for two major hotel projects in Guam, one of which involved a \$70 million renovation of a 22-story high-rise condominium building to convert it to a 5-star luxury condo hotel with 218 units.

Liberty Hospitality Associates

Represented client on hotel acquisition, franchise agreement, labor and employment matters, and senior debt term loan with Chang Hwa Commercial Bank, Bank of Taiwan, Land Bank of Taiwan Co.

Linyan Management

Represented Chinese owner-developer on San Gabriel Valley twin tower hotels with more than 500 rooms in Rowland Heights, California. Work included condo hotel and entitlement issues.

LNR Partners

Served as a preferred provider of legal and hotel advisory services for troubled individual hotels and portfolio of hotel loans.

Lockwood Development Partners

Represented the client on more than \$120 million of hotel finance on a portfolio of 5 properties (located in Florida, Georgia, Ohio, Pennsylvania, Oklahoma, and Tennessee) which are worth more than \$250 million.

Lodgian, Inc.

Served as counsel in the transition of 27 hotels throughout the United States from management by Lodgian to management by 6 management companies. Prepared master form LOI, guided RFP process for independent operators, negotiated LOIs, prepared master form of hotel management agreement and negotiated hotel management agreements for all 27 hotels.

Long Beach Hotel Association

Represented the association in its challenge to a labor-sponsored city ordinance.

Long-Term Credit Bank of Japan, Ltd. (LTCB)

Served as special counsel to the bank as lead lender for a syndicate of Japanese banks on a \$125 million loan for a hotel and mixed-use project in California. Served as special counsel on all hotel and Hawaii-related issues to the bank and another syndicate of Japanese banks on a major Hawaiian destination resort on a \$200 million loan.

Served as counsel to the bank in connection with restructuring bank syndicate, repurchase of loans and sale of \$80 million notes secured by luxury resort.

Also represented the bank in connection with the sale of an \$80 million senior debt position on a luxury coastal resort in California, as well as repurchasing a significant participation interest in the junior and senior debt from other participants.

Los Angeles National Bank

Represented bank in connection with loan workout, receivership, hotel management agreement negotiations, and loan foreclosure.

Lowe Enterprises

Represented client in ADA issues, accessibility counseling and litigation defense.

LSH Hotel

Represented client on management agreement termination and conversion options regarding the 317-room Sheraton Stonebriar in North Dallas, and the 301-room Westin in Frisco, Texas.

LTC Properties

Represented this long-term care, senior living company on numerous acquisitions, securities, corporate and related matters throughout the country.

Ludek Fabinger

Represented client in connection with his litigation against surety companies for the return of his \$3 million deposit for his purchase of a residential

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	<p>condominium unit at the Ritz Carlton Hotel in South Lake Tahoe, California, following the default and subsequent bankruptcy of the developer.</p>
M&A Gabay	<p>Represented client on ground lease to developer for 170-room Marriott Hotel in Pasadena.</p>
Macerich Company	<p>Represented the company on various aspects of its 1.3 million square foot mixed-use project in Tysons Corner Center, Virginia with a 300-room Hyatt, a 400-unit apartment tower, and extensive office, retail and parking.</p>
Makar Properties	<p>Represented client on 3 luxury California boutique hotel properties in Laguna Beach, Palm Springs, and Bodega, California. Work included acquisition, financing, management agreement and loan restructuring.</p>
Makar Properties/ Auric Road Hospitality	<p>Represented the client on various aspects concerning acquisition, repositioning, amenities agreements and licensing for Rex Ranch, Amado, Arizona, Laguna Motor Inn, Laguna Beach, California, Lone Mountain Ranch Big Sky, Montana and Korakia Pensione Palm Springs.</p>
Malibu Institute	<p>Represented the Institute on the acquisition, joint venture structure, entitlement and development of a 200-room, luxury golf resort and conference center.</p>
Maltese Diplomat	<p>Represented the owner in negotiating a brand management agreement for the 290-room luxury hotel, 50 condo-hotel units, 250 branded apartments, and 2 signature restaurants.</p>
Mammoth Lakes Hospitality	<p>Represented owner in franchise agreement dispute.</p>
Mani NVR Napa (DE)	<p>Represented this client on ADA compliance and defense matters for its Holiday Inn in Napa, California.</p>
Marcus Hotels	<p>Represented Marcus Hotels on certain acquisition, labor, environmental, franchise and management matters.</p>
Marina de Guacalito S.A.	<p>Represented the owner in negotiating branding and management agreement for this ultra-luxury, 5-star, intimate resort on Emerald Coast of Nicaragua.</p>
Mariner Chestnut Partners	<p>Represented client in the negotiation of a hotel management agreement, technical services agreement, and condominium marketing agreement for the proposed Waldorf Astoria Hotel in downtown Philadelphia, to be constructed as a mixed-use luxury hotel and residential project.</p>
Mariners Companies	<p>Assisted in termination of Choice-affiliated franchise agreement.</p>
Marriott Vacation Worldwide Corporation	<p>Marriott Vacation Worldwide Corporation is the largest pure-play public timeshare company. Represented the company on ADA and compliance matters for 3 resort properties: the 200-room Marriott Pulse Club in San Francisco, the 250-room Marriott Vacation Resort in Palm Beach Gardens, Florida, and the 320-unit Marriott Vacation Club in Los Angeles.</p>
Maruko Inc.	<p>Represented Maruko on approximately \$2.5 billion of hotels on acquisition, development and all related matters (including financing, syndication, labor, management, franchise, contract, litigation, tax, and general business) on hotel properties throughout the world.</p> <p>Represented Maruko in the first and largest concurrent Japan-U.S. bankruptcy reorganization case with international holdings of more than \$2 billion. This effort involved virtually every area of expertise in the Global Hospitality Group's® capacity, including bankruptcy, litigation, contract negotiations, due diligence, disposition, domestic and international tax, and securities.</p>
Marx Development/ Endeavor Hospitality	<p>Represented the company in organizing a captive management company, obtained approval from Marriott to self-manage three hotels in Manhattan, and assisted on various franchise and management agreement matters concerning hotels being developed in Manhattan, including a 400-room Marriott Courtyard at 34th and 10th Ave in Manhattan, a 440-room Aloft at 37th and</p>

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	<p>11th Ave near Hudson Yards, and a 126-room AC by Marriott at LaGuardia Airport, New York.</p>
Matrix Capital Corporation	<p>Represented the company in its hotel and lending efforts nationwide, including its efforts to provide construction, mezzanine and permanent financing to hotel owners.</p>
May Wah International	<p>Represented Chinese owner on sale of downtown Los Angeles hotel, without a broker, working with a major national accounting firm.</p>
Mayfair Lofts	<p>Negotiated a food and beverage management agreement for this 294-room Mayfair Hotel in Los Angeles, and subsequently negotiated a Project Roomkey lease of the facility to the City of Los Angeles.</p>
Mayflower Hotel, Los Angeles	<p>Provided labor and employment advice related to policies and protocols for COVID-related closure of the 350-room Mayflower Hotel in Los Angeles, and bringing workforce back where hotel was leased out to the City of Los Angeles for COVID patients.</p>
MBR Operating Co.	<p>Represented the company on ADA and compliance matters for a 90-room full-service beach resort in Dana Point, California.</p>
McWhinney Real Estate Services	<p>Represented McWhinney in the acquisition and development of hotel properties in Loveland, Colorado, and a public-private resort and water park development in Garden Grove, California.</p>
Mercantile Investment Corporation (Bolivia) S.A.	<p>Represented client in bringing the first-ever Hilton-branded hotel (Hampton Inn by Hilton) to Bolivia with the franchise and management of an existing hotel in Santa Cruz, Bolivia.</p>
MeriStar Hotels	<p>Represented MeriStar in certain major hotel acquisitions (both on individual hotel properties and management company acquisitions), joint venture, financing, litigation and certain operational matters including labor and employment issues.</p> <p>Transactions included the approximately \$100 million acquisition of the 484-room Marriott Irvine Hotel with its 30,000 square feet of meeting space and 5 food and beverage outlets.</p>
MetWest Financial	<p>Represented company in selling 4 boutique properties in separate transactions for just under \$100 million.</p> <p>Represented the company in individual and portfolio acquisitions and acquisition financings. Also handled due diligence regarding the purchase of a boutique hotel and spa in Napa Valley, negotiating a management agreement and lease for the Casa Madrona Hotel in Sausalito, California, representing company in construction disputes, and management restructure for 3 hotels in Wyoming.</p>
MGM Hospitality	<p>Negotiated management agreements for brand internationally.</p>
MGM Mirage/MGM Hospitality	<p>Acted as special counsel on certain condo hotel aspects of 9 condo hotels in Las Vegas, which are part of the \$4.8 billion CityCenter mega-development that also has a 4,000 room casino hotel, retail, and other mixed-use components. Represented client in connection with preparation and negotiation of branded hotel and residences management agreements, including for international properties to be operated under the MGM and Bellagio trade names.</p>
MGM Resorts International	<p>Represented company in connection with a management agreement for a proposed resort in Japan.</p>
Mid Detroit (The)	<p>Represented the client in development of a 225-room hotel mixed-use project with multi-family and co-living. Work included land use, entitlements,</p>

development, joint venture financing, senior debt financing, mezzanine financing, management agreement.

Midland Loan Services

Represented one of the largest special servicers to the CMBS market on various distressed assets involving workouts, turnarounds, bankruptcies, receiverships, and sale of distressed assets involving hotels and retail for more than 10 years. Some of the significant representative engagements include the following:

\$300 million bankruptcy of national chain. Also represented client in many troubled hotel loans across the United States and Mexico (including the successful sale of the Le Méridien Cancun Resort & Spa).

Troubled loan in connection with the 385-room JFK Doubletree Hotel (Queens, New York), as well as franchise and management agreement negotiations.

9-hotel portfolio and a 13-hotel portfolio of troubled hotels. Work included cash management, management, franchise, workout (including one portfolio involving a complex tenancy-in-common ownership structure), receivership, fiduciary duty, and disposition advice.

\$400 million loan restructuring for a Hawaii hotel with complex debt and intercreditor issues.

\$140 million workout, receivership, restructuring of 1,000+ room hotel worth more than \$140 million and secured by 3 notes.

\$100 million workout, receivership, franchise, labor, management agreement, franchise agreement and related matters on large conference hotel in the NY Metropolitan area, with 10,000 square feet of meeting space, bar, restaurant and other amenities. Issues included reopening a virtually dormant hotel in the COVID-19 pandemic and related issues.

\$204 million workout, receivership, bankruptcy and foreclosure on loan secured by 22 Marriott, Hilton, Hyatt and Choice-branded hotels in 9 states on 99-year ground leases with separate federal court receivers in each of the 9 states.

Millennium Partners

Prepared condominium project documents for mixed-use Ritz-Carlton hotels and condominiums in New York City.

Mitsubishi Trust and Banking Corporation

Represented and advised the bank on a \$122 million loan secured by a 5-star hotel located in a major gateway city.

Miyako Hotels

Represented Miyako on various franchise and operational matters, as well as its global repositioning efforts, including 19 hotels in Japan and 2 hotels in the U.S.

Mobedshahi Hotels

Negotiated and drafted hotel management agreement in connection with upscale Northern California hotel property.

Morgans Hotel Group

Negotiated hotel management agreements in connection with the acquisition and development of many hotel properties throughout the United States and Mexico.

Motels of San Francisco

Advised on ADA issues and accessibility for San Francisco area hotel properties.

MRNY LLC

Represented owner on management agreement and franchise agreement for the Residence Inn New York Manhattan/World Trade Center in New York City.

MSD Capital (Michael Dell)

Represented MSD in the \$280 million acquisition of the 377-room Four Seasons Resort Maui, at Wailea, including due diligence, environmental, land use and entitlements, and certain fire and insurance issues.

Also represented MSD in connection with hotel mixed-use issues on luxury resort development in San Jose del Cabo, Mexico.

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Provided ADA compliance advice for Four Seasons hotels in Maui and Kona.
Provided labor and employment advice on Hawaiian hotel.

Napean Capital

Represented the company on hotel acquisition and financing for a number of Marriott-branded hotels, including Courtyard by Marriott Missoula Montana, TownePlace Suites, West Valley City, Utah, Staybridge Suites, Midvale, Utah, and Fairfield Inn and Suites, Midvale, Utah.

NBT-ERI Ogden

Represented owner in terminating membership agreement for a 284-room hotel in Ogden, Utah and in terminating a franchise agreement for a 73-room boutique hotel in Salt Lake City, Utah.

Newhall Land & Farming

Represented the company in selecting the operator and negotiating a management agreement with major chain for a newly developed hotel and worked on various management and joint venture structure matters for the Hyatt Valencia.

Newport Hotel Holdings

Represented the company in the negotiation of a franchise agreement for the rebranding of the Radisson Hotel, in Newport Beach, California.

Nippon Total Finance

Represented the company in significant matters regarding ownership and management of a luxury hotel.

Nomura Capital

Represented Nomura in connection with various hotel lending, workout, receivership and foreclosure matters.

Oaktree/Landmark (RTC)

Served as lead counsel to the RTC on hotel and major real estate assets, working on due diligence, entitlements, mortgage financing, workouts, litigation, construction issues, bond financing, auction contracts and procedures, management, golf and amenity issues, homeowner disputes, construction defect litigation, Indian lease issues with BIA and members of various Indian tribes, and sale. Handled a full spectrum of issues involving PGA West, La Quinta Golf & Tennis Resort, Carmel Valley Ranch, and Mission Hills Country Club.

Oliver Companies

Represented Oliver Companies in the \$110 million portfolio purchase of 7 Hilton- and Marriott-branded hotels in Florida, Louisiana, North Carolina, Texas and Virginia. Work on this portfolio also included joint venture, management agreement, senior and preferred equity financing, loan restructuring.

In addition, represented company on ADA compliance and defense issues and a sale of a 170-room hotel in San Francisco.

OliverMcMillan (OM Guasti, LLC)

Represented the developer of a Kimpton-managed hotel in Ontario, California and advised on issues regarding meeting space, restaurant, spa and other facilities. Project was part of a multi-phase mixed-use project and included issues relating to multiple hotels, retail, entertainment and residential facilities.

OLS Hotels & Resorts dba Springboard Hospitality

Represented the company on various matters including developing a master form of hotel management agreement and joint venture agreement.

Olympic & Georgia Partners

Represented the company in connection with the negotiation and documentation of a long-term asset management agreement for the Ritz Carlton Hotel and Residences at LA Live, a premier mixed-use development including hotels, residences, live and movie theaters, entertainment venues and Staples Arena, the home of the Lakers, Clippers, Kings and Sparks.

Olympus Real Estate

Represented the company and certain affiliates in connection with acquisitions, financings, environmental and REIT-related issues.

Omninet Capital

Represented owner on franchise agreement termination and related litigation.

ORIX Capital Markets

Represented ORIX in a number of matters, including the Chapter 11 case for the Lighthouse Lodge in Pacific Grove and two separate collection actions on

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loans guaranties. Handled the documentation of construction and mini-perm loans secured by the Renaissance Las Vegas Hotel and underlying ground lease.

OTO Development

Represented this developer of limited service hotels on various labor and employment matters in connection with entitlements for two new select service hotels being developed in Santa Monica, California, including living wage and neutrality card-check agreement issues and negotiations with various unions including UNITE HERE. Also handled management agreement negotiations.

Outrigger Lodging Services

Represented the company in two transactions involving the purchase and sale of a hotel management company.

Oxford Capital

Represented buyer of landmark urban office building for conversion to luxury condo hotel, including negotiation of terms of management agreement with luxury operator.

Oxford Capital Group

Represented the owner in branding, franchise or management agreements for various hotels over a number of years, including the 274-room Le Méridien Essex in Chicago, the 297-room Porter Hotel in Portland, the 453-room Westin Book Cadillac in Detroit, the 200-room Godfrey Corktown in Detroit, and the 247-room Thompson in Chicago.

Pacific Golf

Represented this golf course owner and operator in connection with negotiation and drafting of golf course purchase and management agreements.

Pacific Hospitality Group

Represented client on labor and employment matters regarding the 354-room Bacara Resort in Santa Barbara and the 150-room DoubleTree Irvine Spectrum in Irvine, California.

Pacifica Hotel Management

Assisted client in converting a portfolio of 5 hotels into Hilton Tapestry Collection properties, with portfolio franchise and management agreements.

Also represented the company in the sale of the 452-room beachfront Courtyard by Marriott (with 20,000 square feet of event space) in Kona, and handled labor and employment matters and management agreement for this property.

Represented the company on development of hotel management agreement forms and specific documentation for various hotels including the Bayshore Peninsula Hotel in Newport Beach, the Half Moon Bay Lodge in Half Moon Bay, and the San Pedro Tribute.

Pacpizza

Represented this significant Pizza Hut franchisee on ADA compliance and defense matters for numerous locations in California, Nevada, Oregon and Washington. Defended the company in serial ADA lawsuits for minor alleged deviations from code requirements. Assisted the company in lease termination negotiations and agreements.

Palace Entertainment

Represented owner and operator in connection with nationwide acquisition of miniature golf courses, batting cages, and water parks.

Paladin Realty Partners

Represented William E. Simon & Sons, and its successor Paladin, in structuring the acquisition of a large destination resort in Estrella del Mar, Mazatlán, Mexico, and advised the company on tax and structural matters involving foreign investments in Mexico and the repatriation of income from the operation of the resort. Also represented the company in the purchase of an art deco hotel in South Beach, Florida.

Represented the company on management agreement issues for a resort hotel in La Jolla, California and with the sale of The Grafton Hotel in Los Angeles.

Paligroup Management

Assisted with management and technical service agreements for more than 10 brand-managed hotels, including the Palihotel and Palihouse brands.

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Pandey Hotels

Represented the company in connection with the termination of two of its hotel management agreements for its hotels in Dallas, Texas and Denver, Colorado.

Passport Resorts

Represented the 40-room Post Ranch Inn, Big Sur, California on ADA compliance and EB-5 financing. Negotiated CMBS loan with Deutsche Bank.

Patriot American Hospitality

Acted as one of Patriot American's primary counsel on a broad spectrum of operational, financing, acquisition, joint venture and REIT-related matters, including many single hotel and portfolio acquisitions throughout the country and the acquisition of the Carefree Resorts and management company.

Also represented Patriot American in several complex, joint venture acquisition and developments of high-profile luxury resorts, golf and residential communities located along the California coastline.

Representation included analyzing, procuring and maintaining various land use permits, entitlements and coastal condition approvals. Advised on labor and employment issues.

Penrod Management

Developed model form of management agreement for Nikki Beach Clubs.

Perry Capital Real Estate

Represented this real estate hedge fund on B-piece note secured by major hotel and for general representation in connection with ownership and operations issues, and represented the fund in negotiation of a series of operating agreements with an operating partner for various hotel acquisitions.

Personality Hotels

Represented the company in the preparation of a form hotel management agreement, to be used in connection with the Hotel Union Square, Hotel Diva, Kensington Park Hotel, Hotel Metropolis, The Steinhart, Hotel Vertigo, and Hotel Frank, all in San Francisco.

PFG Real Estate Services

Represented the developer of a ski resort near Ski Tip in Keystone, Colorado, including a 100-key condominium hotel, an 8,000 square foot spa, food and beverage space, condominiums, townhomes and a ski lift. We negotiated on behalf of the developer with RockResorts International, LLC to create management agreements, marketing agreements, ski lift agreements and related documentation.

Pink's Hot Dogs

Negotiated and drafted Branded Product Outlet Agreement in connection with sale of Pink's Hot Dogs at a movie theatre chain.

Pinnacle Group

Advised owner on franchise agreement matters.

Plantation Bay Hotels

Represented owner in construction litigation arising from new hotel development.

Platinum Equity

Represented this fund with multiple hotel acquisitions, land use matters, joint ventures, hotel management agreements, franchise agreements, ground lease negotiations and financing, including in connection with the Bloomington Sheraton Hotel in Minneapolis, Minnesota and the DoubleTree Carson Hotel in Carson, California.

Poppy Bank

Represented Poppy Bank on Commercial PACE loans and related matters of title, due diligence and drafting and negotiating \$4.0 million C-PACE loan on the Indigo Hotel, Omaha, \$2.5 million on the Dewey Apartments in North Platte, and 2.5 million on the NW Apartments in North Platte.

Port of San Diego

Represented the Port of San Diego on its ground lease structure and negotiations for a 1,600-room hotel next to the convention center in Chula Vista, California.

Portview Inn & Suites

Negotiated a Country Inns & Suites franchise agreement for the hotel in Cape Canaveral, Florida.

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Premier Commercial Bank

Advised bank on loan workout, foreclosure and guaranty recovery on loans secured by hotels in California and Arizona.

Presidio Hotel Group

Handled the purchase and sale of the Visalia Marriott Convention Center.

Prism Hotels & Resorts

Represented the company as receiver for hotels, and on various litigation, labor and employment and management agreement matters. Work included labor policies and manuals, collective bargaining agreements and wage and hour claims. Advised on certain investment and hotel mixed-use matters.

Proficient Hotel

Represented client in the acquisition of the 244-room Crowne Plaza Los Angeles Harbor Hotel, and in litigation, ADA compliance and defense, and labor and employment matters.

Prospera Hotels

Represented the client in the negotiation of the management agreement and ancillary agreements for the 1,000+-room Marriott-branded luxury hotel being developed in Anaheim, California.

Represented client in many aspects of developing its GardenWalk 466-room JW Marriott Hotel in Anaheim, including construction contracts, construction financing, senior debt, mezzanine and preferred equity financing as well as hotel management agreement.

Provident Management

Assisted client in structuring hotel management, asset management and related agreements for condominium hotels and hotel mixed-use developments.

PT Prima Adhita Ma

Represented the company on a broad range of hotel issues related to management agreement negotiation, termination, and litigation. Represented the company in the conversion of the Kempinski Jakarta Hotel to the Intercontinental Hotel Jakarta, and the renegotiation of the management agreement for the Ritz Carlton Bali Resort and Spa. Subsequently represented the company in successful litigation against Ritz Carlton, the termination of the management agreement for the Ritz Carlton Bali, and the negotiation of a new management agreement and new villa expansion of Bali resort, resulting in its rebranding as the Ayana Resort and Spa, Bali, managed by West Paces Hotel Group. Represented the company in negotiating its management agreement for a 282-room hotel in Bali.

Rabobank

Represented the bank on hotel construction and permanent loans, bankruptcy, restructurings, and foreclosures, including hotel loan.

Radisson Hospitality Worldwide

Represented the company on the acquisition of a significant resort hotel located on the Big Island of Hawaii, as well as on certain franchise and major litigation matters.

Ramsfield Real Estate

Represented investor on hotel condo project acquisition in Florida.

Red Lion Hotels Corporation

Represented Red Lion in structuring joint venture and partnership entities for hotel acquisitions and ownership, and developed its master form of management agreement. Also represented the company in connection with hotel acquisitions (including its flagship RL property in Baltimore, Maryland) and rendered advice on corporate, tax, environmental, labor, lending and financing, management, franchise, and other related matters.

Red Robin International

Represented client on ADA compliance and defense matters (including Glendale, CA; Irvine, CA; Meza, AZ; North Brentwood Village, CO). Advised on website ADA compliance nationwide.

Red Roof Inns

Represented the company in acquisitions, litigation, and portfolio dispositions.

Redmellon Restoration & Development

Assisted client in developing master form of management agreement for short stay suites and apartments.

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Regent Hospitality Group

Represented the buyer on the due diligence, acquisition and closing of Regent Hotels – including all hotel and management agreement assets and worldwide brand and trademark rights. Created new master form of management agreement and assisted in international hotel development work included negotiation and renegotiation of hotel management agreements. Performed similar work but also created hotel and condo hotel documents for hotels and branded residence projects in Abu Dhabi, UAE; Bali, Indonesia; Beijing, China; Doha, Qatar; Hainan, China; Kuala Lumpur, Malaysia; Papagayo, Costa Rica; Phuket, Thailand; San Juan, Puerto Rico; Turks & Caicos and Maldives.

Rehabilitation Center of Beverly Hills

Represented the company and its skilled nursing facilities in various labor, employment and licensing issues, including the handling of compliance audits.

Related Group New York

Represented developer on condo hotel and hotel mixed-use structure issues.

Related Group of Florida

Represented developer on issues related to RFP for luxury operator and negotiation of terms for management of luxury condo hotel.

Relevant Group

Assisted client throughout the acquisition, development and financing of the Dream Hotel in Hollywood, including land use and entitlements, negotiations with governmental authorities and local businesses, branding, management as well as signature food and beverage agreements.

Also assisted client in the development and opening of world's first Hyatt Caption brand including entitlements and equity, senior and mezzanine debt.

The Relevant Group engaged JMBM's Global Hospitality Group to assist in all legal aspects for the assembly, acquisition, development, entitlement, design, construction and management of their \$1 billion Relevant Group Hollywood Hospitality and Entertainment District portfolio – large mixed-use projects with boutique hotels, restaurants and entertainment concepts involving more than 40 entities and joint ventures, with a capital stack consisting of various senior and institutional mezzanine lenders, institutional and non-institutional private equity, EB-5 and individual investors. Major project elements currently include the Dream Hotel, Tao Restaurant, Avenue Nightclub, Beauty & Essex restaurant, Thompson Hotel, Tommie Hotel, and the Hollywood Citizen News building.

With the economic collapse in Los Angeles from the Pandemic shutdown, JMBM assisted Relevant Group in realizing its vision by assisting in a significant restructuring of their contracts and senior and mezzanine financings affecting their projects, including a debt and equity restructuring, conversion of their Hyatt hotel management agreements to franchise agreements, and conversion of certain restaurant management agreements to leases. Relevant, together with a JMBM team led by Guy Maisnik, navigated this project to safer waters, requiring careful coordination among all levels of the project with their debt and equity providers, owners, investors, operators, brands, and landlords.

Remington

Represented developer and operator on major luxury hotel mixed-use project with 265 condo units and spa.

ResidenSea

Represented owner of an ultra-luxury cruise ship, The World of ResidenSea, in management issues with SilverSea for its 631-foot long, 40,000 ton, \$262 million, 5-star luxury cruise ship with 110 elegant residences.

This is the first ship to sell long-term leaseholds (50-year exclusive right to use) for apartments. Oversaw subdivision and rental program issues for conformance with maritime laws.

Resolution Trust Corporation (RTC)

Acted as one of the RTC's principal outside counsel for troubled hotel and real estate assets of seized institutions. Represented the RTC in connection with many high-profile properties, including the Desert Princess, the Hyatt

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JEFFER MANGELS BUTLER & MITCHELL LLP

1900 Avenue of the Stars ♦ Los Angeles, CA 90067 ♦ (310) 201-3526 ♦ jbutler@jmbm.com

Newporter, and the Landmark Land portfolio of luxury hotels and resorts (PGA West, La Quinta Golf & Tennis Resort, Carmel Valley Ranch, and Mission Hills Country Club).

Resort Group (The)

Advised one of the largest developers of luxury resort properties in Hawaii on condo hotel issues for the 400-room Four Seasons Resort Ko Olina at Lanikuhonua, Kapolei, Oahu, Hawaii (formerly, The Ihilani, and then the JW Marriott Ihilani).

Resort Property Ventures

Represented timeshare association in connection with multi-site timeshare workout and restructuring.

Reynolds Resorts, Costanoa

Represented this client on ADA compliance and defense matters for facility with 250 rooms, cabins, tents and RV campgrounds.

Richfield Hospitality

Represented this hotel owner and management company with multiple hotel acquisitions, joint ventures, hotel management agreements, and financing, including its acquisition of non-performing notes secured by the Renaissance Syracuse Hotel and by the Sheraton Chapel Hill in Chapel Hill, North Carolina, each of which included a concurrent deed-in-lieu of foreclosure (i.e., an “Enhanced Note Sale”). Also assisted the company with the negotiation and drafting of its software licensing agreements.

Rim Hospitality

Represented Rim Hospitality on a broad range of issues as receiver for several hotels, including the Sheraton Universal Hotel, Universal City, California, a portfolio of 3 hotels with multi-state receivership and sale, and another portfolio of Best Western hotels.

Ripplewood

Represented this equity investor with more than \$10 billion under management in a broad range of work involving its investment in a complete convention and leisure resort complex commonly referred to as the Phoenix Seagaia in Miyazaki City, Miyazaki Prefecture on the southern island of Kyushu, Japan. Work involved negotiating separate management arrangements for each of the hotel, golf and spa components of the resort comprising 5 hotels, 4 golf courses and one destination spa.

Robert D. Zimmer Group

Represented the company on joint venture, loan and disposition strategies and structures for the high-profile Inn of the Anasazi resort.

Robert Mayer Corporation

Represented client in various issues on the development, joint venture, management, financing and related issues for development and construction of a new \$165 million Hyatt Grand Hotel in Huntington Beach, California, with approximately 520 rooms with beach access, “signature” restaurants, spa, 10,000 square feet of retail and an 80,000 square foot conference center on 15 acres next to the existing Hilton Waterfront Beach. Also worked on management agreement for a 242-room hotel to be acquired out of bankruptcy in Ventura County, California. Advised client on condo hotel issues and handled management agreement RFP and negotiations.

Robles Del Rio Lodge

Represented the company in matters including various issues relating to a contract dispute with broker, advised in connection with a development project on high-end spa and joint venture structure.

Rockbridge Capital

Represented client in connection with ADA issues and accessibility counseling.

Rodin Group

Represented investor group on proposed \$350 million acquisition of 4 Club Quarters Hotels with a total of 850 rooms and 9,500 square feet of meeting space. Three of the hotels are in Midtown Manhattan, Wall Street and Rockefeller Center in New York, and one in Washington, DC.

Royal Bank of Canada

Represented client in foreclosure of real property in California.

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Royal Palm Companies

Negotiated management agreement for the SLS Puerto Rico, a luxury hotel with 360 rooms, 231 branded residences, retail, food and beverage, and spa. Also negotiated the management agreement for the Rosewood, Coco Beach in Puerto Rico with its 100 rooms, 31 branded residences, and spa.

Rubicon Studios

Represented this client in the negotiation and construction contracts for hotel and amusement park facilities in Aman, Jordan and Perth, Australia.

Sacramento Kings

Represented the Sacramento Kings on ADA compliance and defense matters for their eponymous sports facility in Sacramento – the Sacramento Kings Golden 1 Center.

Saint Marc USA

Represented restaurant owner in restaurant lease matters and also certain litigation matters.

Sakura Bank

Represented Sakura as a participant in two separate major Hawaiian resort workouts with an aggregate loan value of approximately \$500 million.

Samchully America

Represented this Korea-based company in the acquisition of the Courtyard by Marriott in Anaheim, California.

Assisted Samchully in acquiring the 131-room element Hotel in Ontario, California and in related financing and management agreement.

San Diego Padres

Represented the Padres in connection with their hotel development issues related to the new San Diego Ballpark hotel, including “R-7.”

San Francisco Lodging

Assisted on ADA compliance and defense matters.

San Juan Hills Golf Club

Negotiated the golf management agreement for the 18 hole, 71 par San Juan Capistrano golf course.

Sandstone Properties

Represented developer on management agreement for a proposed 175-room hotel and restaurant to go into a 5-story building in Culver City, California.

sbe Entertainment sbe Hotel Group sbe Restaurant Group

Represented the companies and affiliates in a broad range of hospitality matters involving hotels and supper clubs, including acquisition, financing, joint venture, management and formation of a fund for the acquisition, development, operation and ownership of restaurant and nightlife properties in Southern California and select domestic and international locations. Joint ventures involved parties such as Makar Properties, American Property Management, Philippe Starck, and celebrity chefs.

Properties involved include hotels such as the SLS Las Vegas, SLS South Beach, Redbury Hollywood, Ritz Plaza in South Beach, Miami, the Sheraton Gunter Hotel, San Antonio, the Hilton Garden Inns in Rancho Mirage and Tampa, and the DoubleTree Tucson at Reid Park. Restaurants and Supper Clubs involved include high profile properties such as Yu, Katsu-ya, The Slab, Chrome, The Lounge, Shelter and Prey.

Sea View Inn at the Beach

Represented a boutique hotel in Carmel, California on ADA compliance and defense.

Seaside Resort Development

Represented developer of luxury hotel mixed-use development on hotel management agreement, timeshare and condo hotel issues for Fairmont Resort, Seaside, California.

Seaview Investors

Represented the company in connection with the conversion of an LAX Airport-adjacent office building to a Residence Inn by Marriott hotel property, including franchise, management and financing issues. Also represented the company in connection with a ground lease relating to its Beverly Hills hotel property.

Security Capital

Represented the company in various matters concerning hotel investment.

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Security National Guaranty

Represented company in joint venture and debt financings for the development of a \$350 million luxury mixed-use project with more than 40 acres on the California coast near Monterey. Work included litigation and workout with a resulting discounted payoff to a secured lender.

Sega GameWorks

Represented arcade and restaurant owner and operator in connection with nationwide rollout of corporate owned locations, as well as international licensing of concept.

Seven Signatures

Assisted client on a range of international hotel matters, including the structure of a resort trust on a condo hotel project in Hawaii, working with Hawaii time-share requirements, investment in New York City luxury condo hotel, and management agreement for a new luxury Tokyo hotel development.

Shamrock Capital Advisors

Advised on hotel acquisitions, structuring and financing issues.

Shanghai Construction Group SCG America Group

Represented one of the largest construction companies in China in its initial hotel acquisition program in Southern California with the purchase of two hotels and attempted purchase of a large development project (approximately \$500 million). Also represented the company on management, franchise and lease issues for the Renaissance Hotel and the Hyatt Place in Flushing, New York.

Represented SCG America on \$180 million financing for a 656-room Hyatt Regency in Garden Grove, California.

Sharks Sports & Entertainment San Jose Arena Authority

Represented the owner of 17,500-seat arena in San Jose, California on ADA compliance and defense matters. This facility is the home of the San Jose Sharks and is now called the SAP Center at San Jose. It was formerly known as the San Jose Arena.

Sharma Group

Represented this New York hotel owner in preparation of a master form of hotel management agreement.

Shashi Group

Represented the company on franchise agreement matters for two aloft Hotels in Sunnyvale and Cupertino, California.

Shea Properties

Represented owner-developer on broad range of issues related to development of 500 hotel rooms in three hotels as part of the Tustin Legacy project, combining luxury, boutique and extended stay with retail, office and residential. Also, assisted developer with acquisition of a hotel site in a master-planned community to consist of a 400-room themed resort hotel, an indoor water park, and a conference center.

Shilo Management Corporation

Represented client in connection with ADA issues, accessibility counseling and litigation defense.

Shindler Group

Represented the company in matters including management agreement issues and related litigation relating to Pasadena Hilton, 291-room hotel and office tower containing approximately 140,200 rentable square feet.

Shri Balaji

Represented the buyer of a Motel 6 in San Ysidro, California.

Shrinathji Enterprises

Represented the buyer of a Motel 6 in Rowland Heights, California.

Sierra Land

Represented Sierra Land in reorganization and restructuring of management company, ownership structure and management arrangements for 3 hotels with more than 1,800 rooms in the Orlando, Florida area.

Siracusa Sun

Represented the developer of a major 5-star luxury resort and villas project in Torre Ognina, Sicily, including RFP for brand and operator, condo hotel and financing issues.

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Sisung Securities Corporation

Represented Sisung in connection with Crowne Plaza management agreement negotiations, joint venture and partnership structuring and convertible participating mortgage and construction loan documentation.

Sizzler Restaurants

Represented Sizzler for ADA compliance and defense work and also in the protection of its trademarks and copyrights nationwide.

Slattery Companies

Represented the companies in connection their potential conversion of hotel properties to timeshare or fractional product.

Société Générale

Represented the bank in luxury hotel lending.

Sonder USA

Advised Sonder on matters affecting its properties in 35 cities and 7 countries. Advice related to long- and short-term leases, and many aspects of employment and labor. (Representative cities include: Atlanta, Austin, Boston, Chicago, Dallas, Denver, Detroit, Dubai, Dublin, Edinburgh, Houston, London, Mexico City, Miami, Minneapolis, Montreal, Nashville, New Orleans, New York City, Orlando, Palm Springs, Philadelphia, Phoenix, Rome, San Antonio, San Diego, San Francisco, Savannah, Seattle, Toronto, Vancouver, Washington DC).

During the COVID pandemic, advice has included furlough and lay-off strategies, applying paid leave laws, negotiating with union on lay-off issues and contract modifications, COVID safety protocols for returning workforce, COVID-related workers' compensation issues, pension withdrawal liability issues and successorship issues as hotels consider alternative uses, and workforce reductions of hours and wage and hour issues.

Space Source

Represented developer of condominium and hotel condo project in Costa Rica with hotel branding and management agreements, condo hotel regime structure, compliance with U.S. Federal and State securities laws and subdivision acts.

Springfield Hotels (Airport)

Represented client in branded franchise agreement termination for 528-room hotel in Toronto, Canada.

Squaw Valley Lodge Owners Association

Advised client on ADA compliance and defense matters for its 150-room lodge at the world-famous ski resort.

St. John of God

Represented company on various licensing and permitting issues relating to its long-term care business expansion plan.

Stabilis Capital

Advised client on termination of management agreement and negotiation of new management agreement, labor and employment matters including union issues, hotel closure issues arising from COVID pandemic, PPP loan questions and management agreements for several of its portfolio hotels.

Stadium Hotel (VIP Hotel Group)

Represented the owner of a high-end 100-room hotel in Eugene, Oregon in converting to a Marriott Delta franchise.

Standard International Management

Represented the company on ADA compliance and defense matters for The Standard hotels in New York City and Los Angeles.

Stanford Hotels

Represented Stanford Hotels in a broad range of matters including acquisition and franchise for properties such as the Hilton Hotels in Santa Clara, Boca Raton, Rancho Cordova, and Charlotte, Hyatt Regency Oakbrook, and Marriott SoMa San Francisco. Also represented client in connection with ADA and accessibility counseling and litigation defense for hotel properties throughout the country.

Starr Pass Holdings

Represented owner in significant management agreement dispute with Marriott over management of a \$200 million residential mixed-use resort project.

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Stix Holdings

Represented the company in connection with restaurant leasing matters for its Pick Up Stix casual Asian restaurants.

Stockdale Acquisitions

Represented the investment company on many hotel matters, including hotel, membership club, and food and beverage management agreements, as well as franchise and license agreements relating to: the JW Marriott Le Merigot in Santa Monica, the h Club Hollywood in Los Angeles, and the Doubletree Suites in Salt Lake City Downtown.

Stone Eagle Golf

Represented owner of golf course in connection with golf club formation and drafting of club membership agreements.

Stonehill PACE

Lender's counsel for PACE Financing provider, including due diligence and loan documentation drafting and negotiation for nearly 20 commercial projects with closed PACE Financings for this client totaling over \$150 million, including more than a dozen hotel projects, along with retail and multifamily projects. The hotels had a myriad of amenities and were branded as follows: CitizenM, Homewood Suites, Tapestry by Hilton, Springhill Suites, AC by Marriott, Autograph Collection, Courtyard by Marriott, aloft, Fairfield Inn & Suites, Kimpton, and an independent hotel. The aggregate value of these hotels, facilitated by PACE Financing, total more than \$700 million.

Strategic Hotel Capital

Represented company in the acquisition of the Four Seasons, Mexico City, as well as a purchase of a note secured by a 5-star hotel on the East Coast, including complex tax and securities consequences to the lender, the borrower and Strategic.

Stratford Hospitality

Handled hotel acquisitions, joint venture and corporate formation.

Sugar Bowl Corporation

Provided ADA compliance and defense advise to the owner of this ski resort in the historic Donner Pass area near Norden, California.

Sumitomo Realty & Development

Represented Sumitomo in connection with management and rebranding issues and for the negotiation and documentation of a new long-term management contract on its 350-room Park Hyatt Los Angeles hotel in Century City. Also represented the company in major litigation with Marriott, land use and entitlement matters, condo hotel advice and ground lease issues.

Summit Health Care

Represented Summit Health Care with its residential and long-term care senior living facilities throughout the western U.S. in all labor and employment issues.

Sun Alliance Health Care

Represented Sun Alliance that owns and manages residential and long-term senior living facilities, clinical laboratories and other types of health care providers throughout the U.S. Representation has focused on routine and critically important labor and employment matters, investigations and litigations, as well as U.S. Department of Labor wage audit.

SunAmerica

Represented SunAmerica in development and management issues on 5-star hotels.

Sunstone Hotels

Represented Sunstone on the proposed acquisition of a high-profile full-service hotel in Virginia, and Sunstone's sale of Marriott hotel in Southern California.

Sunterra Corporation

Represented Sunterra, the nation's largest independent timeshare owner and operator, on property acquisition, timeshare formation, and multi-state registration.

Sunworld Dynasty US Holdings Sunrider International

Represented owner of the SLS Beverly Hills in various matters relating to repositioning and optimizing value, including termination of SLS license, termination of José Andrés/ Think Food Group food and beverage agreement, termination of restaurant lease with Landry's subsidiary for Morton's The Steakhouse. Also advised regarding Marriott Luxury Collection branded hotel

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management agreement and possible sale of the hotel. Represented client on various litigation related to the above work.

Swedbank

Represented Swedbank in connection with loan workouts, receivership, restructuring of hotel management agreements, litigation analysis and construction defect analysis involving the La Posada de Santa Fe Hotel & Spa in Santa Fe, New Mexico, and the Hotel Madeline in Telluride, Colorado.

Synapse Development

Represented client on lease termination relating to Yotel, San Francisco.

T2 Development

Represented the owner in the sale of dual branded Hilton Hampton and Homewood Suites hotel sale for \$50 million for conversion to office. Services included termination of franchise agreement so the buyer could close the hotel and convert to office and related matters of due diligence and title.

Tamara Real Estate

Represented client on conversion of the 1,003-room Plaza Hotel and Casino in downtown Las Vegas to a Four Points by Sheraton.

Tarsadia Hotels

Represented Tarsadia in its “white knight” effort to acquire a hotel in a complex bankruptcy with the debtor’s support.

TCH Altera AHCC

When the newly built 300-room Marriott Delta Hotel in the Dallas area struggled with COVID pandemic issues, we provided bankruptcy and litigation advice, management agreement termination, concession agreement termination. Negotiated new management agreement, and advised on certain aspects of loan modifications of senior, mezzanine and EB-5 debt.

Texas Rock

Represented the developer in pursuit of entitlements for a boutique luxury hotel with ground level restaurant and adjacent retail and parking in Hollywood, California.

Theraldson Lodging

Represented the company in structuring first hotel mortgage REIT in \$400 million refinancing, \$100 million line of credit and additional \$400 million follow-up financing on 260 hotel properties with 16,000 rooms in more than 20 states generating annual gross revenues of more than \$150 million. Brands operated include Comfort Inns & Suites, Country Inns & Suites, Courtyard by Marriott, Days Inns, Econo Lodges, Fairfield Inns by Marriott, Hampton Inns, Hawthorn Suites, Holiday Inns, Holiday Express, Homewood Suites, MainStay Suites, Quality Suites, Residence Inns by Marriott, Sleep Inns, Super 8, and Town & Place Suites.

Tishman Realty Corporation

Represented the company in the successful negotiation of a new collective bargaining agreement with the union for its 362-room hotel near Chicago’s O’Hare airport.

TMC Communities

Represented TMC on a major multi-use, themed entertainment development that includes hotels, golf, residential, and a professional baseball stadium.

Tokai Bank

Represented Tokai in numerous senior living facilities loans; represented the Los Angeles Agency on a workout of a mixed-use office, retail and hotel project where the loan value exceeds \$200 million.

Represented the bank on a Hawaiian destination resort with a \$200 million troubled loan, and in the restructure of major loans secured by senior living facilities.

Torgerson Properties

Represented owner on a proposed Margaritaville Resort mixed used development with hotel, suites, retail and beach access in Fort Myers, Florida.

Trigild Corporation

Represented Trigild on general employment related matters, financing and select litigation issues.

Tristate Partners

Represented the client on management and branding of Hard Rock Hotel (formerly the Taj Mahal), Atlantic City, New Jersey.

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TrizecHahn Development

Represented TrizecHahn on joint venture development, management and labor and employment matters concerning the \$540 million, 500,000 square foot Hollywood & Highland. This involved the redevelopment of an existing 471-room Holiday Inn into a 640-room Renaissance Hotel as part of a mixed-use entertainment/retail development. Representation included RFP for hotel operators, joint venture, technical services and management agreements with Marriott, neutrality agreement with HERE, and general union advice.

Trump Organization

Represented the Trump Organization on hotel and condo hotel matters relating to management agreement, condominium hotel structure and documentation, and other formation, structuring and sale issues for properties including Amman, Jordan, Baja, Mexico, Cap Cana, Dominican Republic, Chicago, Ft. Lauderdale, Giza, Egypt, Las Vegas, Panama City, SoHo in New York, and Waikiki.

Tryperion

Represented client in financing for full-service Four Points hotel in North Carolina.

Tsukada Global Holdings

Represented this Japan-based global owner, developer and operator of hotels, and restaurants in new, ground-up, luxury condo hotel in Waikiki.

Turnberry Ltd.

Representation on management agreement and major litigation matters. Prepared a new form of management agreement for company's hotels.

Twenty-Four Seven Hotels

Assisted in development and negotiated management agreements for 3 California hotels: Cambria Suites, LAX, Hyatt House, Sacramento, and AC by Marriott in San Rafael.

UBS Warburg (formerly Paine Webber)

Represented UBS in a broad range of its most significant hospitality matters including strategic advice on its controlling interest in an independent hotel operator and its portfolio of hotels; litigation involving breach of contract by operator of a destination resort property; handling the sale of its independent hotel operator; sale of its portfolio of wholly-owned hotels; management and franchise issues; development of a \$400 million, 1,500-room Westin hotel in Orlando; and an \$80 million, 300-room W Hotel development in the San Francisco Bay Area.

Union Bank of California

Acted as one of the principal outside law firms on matters involving hotels, real estate, and workouts.

Unique Hotels & Restaurants

Represented the company in certain acquisition matters.

Universal Paragon Corporation

Represented the owner of the 483-room, 24-story Universal City Hilton in a land use issues related to an adjacent development.

University of Southern California (USC)

Represented the University in connection with guiding the development of a premium-branded select service hotel property on USC's Health Sciences Campus, including the negotiation and drafting of a ground lease and related agreements.

Urban Commons

Assisted client with many legal aspects of its hotel portfolio, including acquisitions, dispositions, ground leases, financings, refinancings, mezzanine and investor financings, restructurings, hotel management agreements, joint ventures, development planning and structuring, condominium structuring and sales, leasing, ground leasing, hotel restaurant leasing, brokerage, ADA compliance and defense, intellectual property, litigation and investor disputes.

Typical properties included Hilton, Doubletree, Embassy Suites, Crowne Plaza, Holiday Inn, Marriott, Four Points, Renaissance, Sheraton, Westin, Delta hotels.

Other notable projects include the purchase of the Queen Mary Ship & Hotel and related management agreement and management agreement restructure,

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	<p>and the Ritz Carlton, Battery Park, which is on multiple complex leases and subleases.</p> <p>On the Wagner at Battery Park, (formerly Ritz Carlton Battery Park in New York City), we assisted on acquisition, ground leases, management agreement, management agreement restructure, and investor dispute issues.</p>
US OCG	<p>Helped this international hotel owner with its management agreement negotiations on a Hilton-branded hotel in Boston.</p>
USAA Real Estate Company	<p>Represented the company in connection with its \$129 million portfolio buyout of six DoubleTree branded hotels with 2,249 rooms in 5 states including California, Texas, Kansas, Oklahoma and Missouri.</p>
Vagabond Hotels	<p>Provided ADA compliance and defense advice on many system hotels.</p>
Valadon Hotel	<p>Represented the client on ADA compliance and defense matters involving the Petite Ermitage, Los Angeles.</p>
Vireo Capital	<p>Provided owner of the 68-room Las Alcobas luxury hotel in Napa, California with litigation and management agreement advice.</p>
Visiting Nurse Association of Los Angeles	<p>Represented the largest California home health provider on all labor and employment matters including related litigation and audit issues.</p>
Walt Disney Company (The)	<p>Represented Disney in connection with evaluating condo hotel regime structures, and the structuring of Disney hotel management agreements and policies. Represented Disney in the acquisition of its site at National Harbor, Virginia. Also provided general representation in connection with California timeshare and vacation club properties.</p>
Washington Mutual Federal Savings Bank	<p>Represented WaMu on a wide range of hospitality issues, including receiverships and labor and employment issues.</p>
Waverider Surf Club	<p>Represented the company in connection with surf-oriented vacation club formation.</p>
WDC Development (Winn Development Company)	<p>Represented the developer of Columbus Center, Boston on a \$550 million condo hotel, condo residential, retail, commercial and parking development on 6.97 acres predominantly comprised of 4 parcels of air rights over a portion of the Massachusetts Turnpike owned by the MTA and the adjacent railroad tracks owned by the Massachusetts Bay Transportation Authority. Work included condo hotel regime and program, hotel and spa management agreement and related issues.</p>
WealthStone	<p>Handled broker agreement for Doubletree Times Square in New York City.</p>
Wells Fargo Bank	<p>Represented Wells Fargo in hotel loan originations, as well as workouts involving troubled real estate and hotel loans (both whole loans and CMBS), including large-scale (e.g., the Le Méridien Hotel, San Francisco) and smaller limited service hotels. Assisted with preparation of hotel provisions for Bank's hospitality loan documents. Assisted Wells Fargo in transitioning franchise agreements for hotel properties in receivership, then foreclosure and subsequent sale of those assets. Assisted Wells Fargo in ADA compliance in defense programs and litigation. Represented the bank in connection with hotel matters involving a distressed loan on the Doubletree Suites Galleria, Houston, Texas.</p>
Wellspring Investment	<p>Represented the owner on a CMBS refinancing with Deutsche Bank for Staybridge Suites hotel in Bowling Green, Kentucky.</p>
Westbrook Real Estate Fund IV	<p>Represented the fund in a \$31 million acquisition of 9 Marriott-branded hotels with 732 rooms in 5 states – Louisiana, Mississippi, Georgia, Arkansas, and Tennessee.</p>

Westfield Group

Represented major shopping center owner and developer in analysis of opportunities, issues and strategies for converting and developing some of its most important shopping centers and regional malls to hotel-retail-residential mixed-use projects.

Westmont Hospitality Group

Represented the company on a union representation petition. We successfully challenged various issues with the NLRB, postponed the union election and allowed management to ultimately avoid unionization of the hotel. Defended the company in labor and employment matters concerning 4 California hotels, including wage and hour claims in a federal court class action and in discrimination-retaliation claims.

Advised on general labor and employment matters and government licensing. Also defended class action case on wage and hour claims, involving overtime, premium pay, shift differentials and rest and meal break issues.

Wheelock Street Capital

Represented this equity investor in connection with due diligence, joint venture documentation, bond financing and management agreement analysis involving a capital stack restructuring for a Ritz-Carlton resort property. Also represented the company in connection with its acquisition of the Westlake Hyatt Hotel, and the Agoura Hills Renaissance Hotel. Also assisted client with the negotiation and drafting of a Ritz-Carlton hotel management agreement and joint venture, land use and other matters involving several Southern California hotel properties.

White Lodging Services

Advised on management agreement disputes with ownership of 3 major branded hotels with more than 500 rooms in total. Also handled loan restructuring for the \$130 million syndicated loan with Bank of American on the 650-room Marriott convention hotel in downtown Indianapolis

Whitebox Holdings and NFF Rosemont

Represented the owners of two adjoining hotels (the 369-room Doubletree Chicago O'Hare Airport and the 296-room Embassy Suites Chicago Airport) on restructuring \$60 million of debt and \$22 million of common and preferred equity.

Wilshire Restaurant Group

Represented the company in connection with wage and hour class action litigation.

Windsor Health Care

Represented one of the significant principals of the company in dealing with complex proration and receivable litigation.

Winston Hotels

Advised on franchise agreement termination.

Winter Park Recreational Association

Represented Winter Park on issues related to the development, management, joint venture and financing of hotel and ski-related development matters.

WJ Newport

Represented owner in rebranding of a 444-room, brand-managed hotel.

Wolfgang Puck Food Company

Represented WPFC in connection with domestic airport and international licensing of express restaurant concept.

Wolfgang Puck Restaurants

Represented company nationwide on trademark and licensing matters for his restaurants and products such as Spago, Chinois on Main and Granita.

Woodlands Operating Company

Represented the company on management, financing, and joint venture issues related to a 27,000-acre mixed-use residential and commercial community near Houston with several hotel and conference center components.

Woodridge Capital Partners

Represented the company in connection with several large EB-5 financing transactions, including:

- \$350 million EB-5 loan for the redevelopment of the Century Plaza hotel, including 1.5 million square feet of mixed-use development with a completely redesigned hotel with 394 rooms and 64 condominium residences, two new 46-story high-rise buildings with

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up to 290 condominium residences and 94,200 square feet of new street and plaza level retail and restaurants.

- \$70 million EB-5 loan for the development of a master planned community consisting of 1,926 residential lots and supporting infrastructure in Prince Georges County, Maryland.
- \$22 million EB-5 loan for the development of a mixed-use residential and retail community containing 81 residential units with 512 boat slips and a new specialty grocery store in San Rafael, California.

Woodside Hotels & Resorts

Represented manager in negotiation of a hotel management agreement for an iconic boutique resort.

Represented Woodside Hotels on labor and collective bargaining negotiations with unions. Also represented this client on many management agreement negotiations, including the Bernardus Lodge & Spa. Represented the company on joint venture and management issues regarding the development of a new hotel and spa.

WP Carey, Inc.

Represented owner of the 220-room Shelborne South Beach hotel in \$125 million sale of the property.

WTI

Handled acquisition of a boutique hotel in New York.

Wyndham International

Represented Wyndham International on certain major hotel acquisitions, including purchase and loan documentation, personal property, environmental, liquor license, tax, and labor issues. Also represented the company on significant operations issues, including management agreement matters, trademark, and labor and employment issues such as negotiation of neutrality agreement, handling successor liability issues, advising on union issues, and collective bargaining. Represented the company in major multi-state litigation against major branded hotel operator.

Yasuda Trust & Banking

Represented Yasuda on a loan workout involving six cross-collateralized hotel properties that were owned and operated by a branded chain. Also represented the bank on a major Hawaii resort workout of approximately \$200 million, as well as on a workout and disposition of a major urban hotel.

Yolo Hospitality Group

Represented client on management agreement termination.

YTL Hotels & Resorts

Represented YTL in connection with its due diligence and bid for a proposed acquisition of a luxury hotel in the Greater Los Angeles metropolitan area.

Zarco Hotels

Represented the hotel owner for ADA compliance and defense work.

Representative Properties in the Hospitality Industry

It doesn't matter where you and your hotel are located. We can handle it. We do not need offices around the globe to bring our international expertise to your hotel matter, because most of our work is done by virtual meetings, email and conference calls. We transparently work across all time zones, making our physical office location immaterial. This is nothing new for us; we have serviced clients worldwide for decades.

JMBM's Global Hospitality Group® has helped clients with **more than 4,700 hotels** and related hospitality properties all over the globe valued at **more than \$125 billion**. We can help on virtually any hospitality issue – acquisition, sale, financing, development, financing, structuring, restructuring, trademark, ADA, regulatory, business transactional, litigation or labor & employment.

Below you will find a partial list of the more than 4,700 *Representative Properties* that have been the subject of our client representation over the years. You will find a list of our *Representative Clients* in the preceding section.

Property/Project	Engagement
1 Hotel & Homes , Salt Lake City, UT	Franchise agreement, management agreement, technical services agreement
1 Hotel at Golden State Warriors Arena , San Francisco, CA	Management agreement
1095 Market Street Hotel , San Francisco, CA	Management agreement, lease
1800 Argyle , Hollywood, CA	Entitlements
24 Hour Fitness , Los Angeles, CA	ADA compliance and defense
24 Hour Fitness , Sacramento, CA	ADA compliance and defense
24 Hour Fitness , San Francisco, CA	ADA compliance and defense
24 Hour Fitness , Stockton, CA	ADA compliance and defense
30-A Inn & Suites , Santa Rosa, FL	Acquisition/buy-side, financing and management agreement
50 3rd Street , Washington, DC	Commercial PACE financing for 133 residential condos in Washington D.C.
AC by Marriott	See “Marriott – AC by Marriott”
Accor – Fairmont Hotel – Acapulco Princess , Acapulco, Mexico	Management agreement
Accor – Fairmont Hotel – Pierre Marques , Acapulco, Mexico	Management agreement
Accor – Fairmont Hotel – The Plaza , New York, NY	Management agreement, acquisition/buy-side
Accor – Fairmont Hotel – Turnberry Isle Resort & Spa , Aventura, FL	Management agreement termination
Accor – Fairmont Hotel , Copley Plaza, Boston, MA	Acquisition/buy-side
Accor – Fairmont Hotel , Palm Desert, CA	Financing
Accor – Fairmont Hotel , San Francisco, CA	Labor, tax, operations issues
Accor – Fairmont Hotel , San Jose, CA	Management agreement
Accor – Fairmont Hotel , Seaside, CA	Management agreement
Accor – Fairmont Hotel , Seattle, WA	Lease litigation over hotel standard
Accor – Fairmont Hotel , Sonoma Mission Inn, Sonoma, CA	Acquisition/buy-side, management agreement, restructuring
Accor – Fairmont Sonoma Mission Inn & Spa , Sonoma, CA	Franchise agreement, financing
Accor – Ibis Hotel , Anaheim, CA	Acquisition/buy-side
Accor – Ibis Hotel , Carson, CA	Acquisition/buy-side

Jim Butler

JEFFER MANGELS BUTLER & MITCHELL LLP

1900 Avenue of the Stars ♦ Los Angeles, CA 90067 ♦ (310) 201-3526 ♦ jbutler@jmbm.com

Property/Project

Accor – Ibis Hotel, San Francisco, CA
Accor – Pullman Hotel, Miami, FL
Accor – Raffles L'Ermitage, Beverly Hills, CA

Accor – SLS Baha Mar, Nassau, Bahamas
Accor – SLS Beverly Hills, Beverly Hills, CA

Accor – SLS Las Vegas, Las Vegas, NV
Accor – SLS Puerto Rico, Grand Reserve, Puerto Rico
Accor – SLS Resort Residence & Marina, Hallandale Beach, FL
Accor – SLS South Beach, Miami Beach, FL
Accor – Sofitel Hotel, Miami, FL
Accor – Sofitel Hotel, San Francisco, CA
Ace Hotel, Los Angeles, CA
Acqua Hotel, Mill Valley, CA
Ala Moana Hotel, Honolulu, HI
Aladdin Hotel & Casino, Las Vegas, NV
Alana Hotel, Waikiki, HI
Alexandra Hotel, Boston, MA
Alexis Park Hotel, Las Vegas, NV
Algeria Hotel, Long Beach, NY
Aliso Creek Inn, Laguna Beach, CA
Aloft Hotel
Amalfi Hotel Chicago, Chicago, IL
Ambrose, Santa Monica, CA
America's Best Value Inn, Albuquerque, NM
American Golf – National Golf
(250 properties worldwide)
AmeriSuites, San Diego, CA
Anaheim Arena, Anaheim, CA
Anaheim Garden Walk, Anaheim, CA

Anaheim Park Hotel, Fullerton, CA
Andersen's Bakery, Sunnyvale, CA
Anza Hotel, Calabasas, CA
Arctic Club Hotel, Seattle, WA
Aria Hotel & Casino, Las Vegas, NV
Arrowhead Hotel, Arrowhead, OK
Astoria Hotel & Event Center, Dickinson, ND
Astoria Hotel & Suites, Glendive, MT
Atlantic Times Square, Inglewood, CA
Auberge Hotel Santa Barbara, Santa Barbara, CA
Auberge Lodge at CordeValle, San Martin, CA

Engagement

Acquisition/buy-side
Franchise agreement, management agreement, litigation, financing
Restructuring, foreclosure/deed-in-lieu, financing, due diligence, acquisition/buy-side, management agreement
Management agreement
Management agreement, terminate license agreement, terminate consulting agreement and license, terminate restaurant lease, litigation, acquisition/sell-side
Management agreement
Management agreement
Brand management agreement, residences management agreement

Acquisition/buy-side, management agreement
Management agreement, franchise agreement, financing
Development, land use, entitlements
Joint venture, management agreement, broker agreement
ADA compliance and defense
Condo hotel advice (conversion)
Acquisition/buy-side, gaming license, bankruptcy
Acquisition/buy-side through foreclosure/deed-in-lieu
Acquisition/sell-side
ADA compliance and defense, litigation
Management agreement termination
Construction financing
See "Marriott – Aloft Hotel"
Condo hotel advice (conversion)
Management agreement
Acquisition/buy-side, management agreement
Acquisition/buy-side, environmental

Development, franchise agreement
ADA compliance and defense
Development, entitlement, financing, hotel mixed-use and timeshare for 3 hotels, waterpark, timeshare
Note acquisition, bankruptcy, foreclosure, eviction, operations issues
ADA compliance and defense, lease dispute
Financing
Labor and employment
Joint venture, management agreement
Acquisition/buy-side
Management agreement, acquisition/sell-side, operations issues, restructuring
Management agreement, acquisition/sell-side, operations issues, restructuring
Litigation
Management agreement
Management agreement

Jim Butler

Property/Project

Auberge Lodge at Skylonda, Woodside, CA
Auberge Resort Waikiki, Kings Village, HI
Auberge San Ysidro Ranch, Santa Barbara, CA
Auburn Valley Country Club, Auburn, CA
Austria Haus, Vail, CO
Autograph Collection
Autry Resort Hotel, Palm Springs, CA
Avante Hotel, Mountain View, CA
Ayana Resort and Spa Bali, Bali, Indonesia
Ayur Hotel, Los Angeles, CA
Ayya Hotel, New York, NY
Bacara Resort, Santa Barbara, CA
Bachmann Springs, Tombstone, AZ
Baha Mar Casino, Nassau, Bahamas
Baha Mar SLS, Nassau, Bahamas
Baltimore Convention Center Hotel, Baltimore, MD
Bamboo Eco Resort, St. Mary, Jamaica
Banyan Tree Spa Phoenix Seagaia Resort, Miyazaki, Japan
Barbizon Hotel, New York, NY
Barley's Casino & Brewing Company, Henderson, NV
Bartlett Hotel, San Francisco, CA
Bayshore Peninsula Hotel, Newport Beach, CA
Bayside Hotel, Santa Monica, CA
Beaches Restaurant, Manhattan Beach, CA

Beacon Hotel, Miami Beach, FL
Beacon Hotel, Washington, DC
Bel Age Hotel, West Hollywood, CA
Bel Air L'Auberge Hotel, Del Mar, CA

Belamar Hotel (The), Manhattan Beach, CA
Belmont Hotel, Dallas, TX

Belmont Village Senior Living (10 throughout California)
Bernardus Lodge & Spa, Carmel, CA
Best Western Plus, Gilroy, CA
Best Western Plus, Grosvenor Airport Hotel, San Francisco, CA
Best Western, Anaheim, CA
Best Western, Corte Madera, CA
Best Western, Dickson, ND
Best Western, Hoover Dam, Boulder City, NV

Engagement

Management agreement
Management agreement, condo hotel
Management agreement, litigation
Bankruptcy
Condo hotel advice (conversion), management agreement
See "Marriott – Autograph Collection"
Labor and employment, acquisition/sell-side, litigation, ownership issues
ADA compliance and defense
Management agreement termination, negotiate new management agreement
Management agreement, entity formation and structure
Management agreement
Labor and employment, litigation
Development
Casino management agreement
Management agreement
Development, management agreement
Management agreement, investment documents
Management agreement
Financing, acquisition/buy-side
Casino management agreement
ADA compliance and defense
Management agreement
Acquisition/sell-side
Restaurant acquisition/buy-side, joint venture, restaurant lease, chef consulting agreement
Labor and employment, acquisition/buy-side, tax, joint venture, operations issues
Acquisition/buy-side
Acquisition/buy-side, financing, UCC
Foreclosure/deed-in-lieu, operations issues, management agreement, acquisition/buy-side
Portfolio franchise agreement and brand conversion, management agreement
Acquisition/buy-side, joint venture, management agreement, financing, operating issues
Litigation, land use, regulatory
Management agreement
ADA compliance and defense
ADA compliance and defense
Acquisition/buy-side, joint venture, financing
ADA compliance and defense
Management agreement termination, acquisition/sell-side, operations issues, restructuring
Acquisition/buy-side, management agreement

Jim Butler

Property/Project

Best Western, Laguna Brisas, Laguna, CA
Best Western, Pasadena, CA
Best Western, Santa Barbara, CA
Best Western, Seven Seas Hotel, San Diego, CA
Best Western, South Coast Inn, Goleta, CA
Best Western, Valencia, CA
Beverly Comstock Hotel, Beverly Hills, CA
Beverly Heritage Hotel, Costa Mesa, CA
Beverly Hills Baccarat Hotel & Residences, Los Angeles, CA
Beverly Hills Plaza Hotel, Los Angeles, CA
Beverly Prescott Hotel, Los Angeles, CA
Beverly Rodeo Hotel, Beverly Hills, CA
Beverly Sunset/Bel Air Luxe Hotel, Los Angeles, CA
Beverly Terrace Hotel, Beverly Hills, CA
Bigelow Hotel & Residences, Ogden, UT
Biltmore Hotel & Suites, Santa Clara, CA
Biltmore Hotel Los Angeles, Los Angeles, CA
Biltmore Resort & Spa, Phoenix, AZ
Blood Hound Hotel, Reno, NV
Blue Sea Beach Hotel, Pacific Beach, CA
Blue Sea Hotel, San Diego, CA
Boca Raton Resort & Club, Boca Raton, FL
Boka Place and Porto Montenegro Resort, Residences & Spa, Tivat, Montenegro
Bougainvillea, San Diego, CA

Boulder Station Hotel & Casino, Las Vegas, NV
Boulders Resort (The), Carefree, AZ
Brown Palace Hotel, Denver, CO
Buena Vista Café, San Francisco, CA
Buena Vista Palace Hotel, Disney World, Orlando, FL
Buffalo Thunder Hotel and Casino, Santa Fe, NM
Burger King, Los Angeles
Butterfly Grove Inn, Pacific Grove, CA
Buttes Resort (The), Tempe, AZ
Cal Neva Resort Spa & Casino, Crystal Bay, NV

Cambria Beach Lodge, Cambria, CA
Cambria Landing Inn & Suites, Cambria, CA
Cambria Suites
Cambridgeside Hotel, Cambridge, MA
Candlewood Suites
Canggu Beach Resort, Bali, Indonesia

Engagement

Receivership and sale
ADA compliance and defense
ADA compliance and defense
Acquisition/buy-side
ADA compliance and defense
Loan workout, restructuring, tax advice
Acquisition/buy-side
Sale-leaseback, financing
Management agreement

Acquisition/buy-side
Contracts
Labor and employment, city permits, regulatory
Foreclosure/deed-in-lieu, tenant issues, acquisition/sell-side
Management agreement and ground lease
Termination of membership agreement
ADA compliance and defense
Financing, loan workout
Financing
Management agreement, investment documents
Management agreement
Potential litigation
Acquisition/buy-side, management agreement
Management agreement, condominium and mixed-use structure, development

Acquisition/buy-side, development, joint venture, tax, financing, golf course, operations issues
Casino management agreement
Labor and employment, trademark
Management agreement, franchise agreement, acquisition/buy-side, financing
ADA compliance and defense
Management agreement, ownership issues
Termination of management agreement, franchise agreement
ADA compliance and defense
Management agreement, franchise agreement, loan restructuring, acquisition/sell-side
Management agreement, acquisition/buy-side, labor and employment, trademark
Workout, restructuring, bankruptcy, joint venture, re-financing debt and equity acquisition/sell-side, financing, licensing
ADA compliance and defense
Management agreement
See "Choice – Cambria Suites"
Management agreement
See "IHG – Candlewood Suites Hotel"
Management agreement

Jim Butler

Property/Project

Canterbury Hotel, Washington, DC
Capella – Inn at Lost Creek, Mountain Village, CO
Capella – Marigot Bay Resort & Marina,
St. Lucia, West Indies
Capella – San Diego, San Diego, CA
Capella – Schloss Velden, Velden, Austria
Capella – Telluride, Telluride, CO
Capella – Washington DC/Georgetown,
Washington, DC
Capri Hotel, San Diego, CA
Carefree Resorts, Carefree, AZ
Caribe Royal Suites, Orlando, FL
Carillon Hotel, Miami Beach, FL
Carlson – Country Inn & Suites, Anaheim, CA
Carlson – Country Inn & Suites, Cape Canaveral, FL
Carlson – Country Inn & Suites, Davenport, IA
Carlson – Country Inn & Suites, Eau Claire, WI
Carlson – Country Inn & Suites, Grand Rapids, MI
Carlson – Country Inn & Suites, Lewisville, TX
Carlson – Country Inn & Suites, Naperville, IL
Carlson – Country Inn & Suites, Owatonna, MN
Carlson – Country Inn & Suites, Rochester, MN
Carlson – Country Inn & Suites, Toledo, OH
Carlson – Park Inn Love Field, Dallas, TX
Carlson – Park Plaza Suites, Seattle, WA
Carlson – Radisson Blu, Anaheim, CA
Carlson – Radisson Hotel, Agoura Hills, CA
Carlson – Radisson Hotel, Atlanta Marietta,
Marietta, GA
Carlson – Radisson Hotel, Bel Air Summit,
Los Angeles, CA
Carlson – Radisson Hotel, Berkeley, CA
Carlson – Radisson Hotel, Danvers, MA
Carlson – Radisson Hotel, Dayton Convention Center,
Dayton, OH
Carlson – Radisson Hotel, Empire, New York, NY
Carlson – Radisson Hotel, Hotel & Conference Center,
Fresno, CA
Carlson – Radisson Hotel, Hotel & Country Club,
Manhattan Beach, CA
Carlson – Radisson Hotel, Irvine, CA
Carlson – Radisson Hotel, Kenner, LA
Carlson – Radisson Hotel, LAX, Los Angeles, CA
Carlson – Radisson Hotel, Los Angeles, CA

Engagement

Management agreement
Management agreement, management agreement termination
Management agreement
Management agreement, management agreement termination
Management agreement termination
Management agreement termination
Management agreement termination
ADA compliance and defense
Corporate acquisition/buy-side, labor, trademark, securities
Management agreement, general corporate advice
Financing
Management agreement, franchise agreement
Franchise agreement
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Management agreement termination, litigation
Acquisition/buy-side
Management agreement, lease
Foreclosure and deed-in-lieu, loan participation issues, acquisition/sell-side
Refinancing
Management agreement, franchise agreement, labor and employment
Labor and employment
Acquisition/buy-side, management agreement, syndication
Refinancing
Franchise agreement, litigation
Franchise termination, ADA compliance and defense, rebranding
Financing
Acquisition/buy-side, bankruptcy, labor and employment, tax, litigation, operations
issues
Management agreement
Management agreement, litigation, entitlements, rebranding
Operations issues, litigation, management agreement, litigation, labor and employment

Jim Butler

Property/Project

Carlson – Radisson Hotel, Memphis University, Memphis, TN

Carlson – Radisson Hotel, Mid-City, Phoenix, AZ

Carlson – Radisson Hotel, Newport Beach, CA

Carlson – Radisson Hotel, Phoenix, AZ

Carlson – Radisson Hotel, Reading, PA

Carlson – Radisson Hotel, Sacramento, CA

Carlson – Radisson Hotel, San Antonio, TX

Carlson – Radisson Hotel, Seattle-Tacoma, WA

Carlson – Radisson Hotel, Sherman Oaks, CA

Carlson – Radisson Hotel, Stockton, CA

Carlson – Radisson Hotel, University of Minnesota, Minneapolis, MN

Carlson – Radisson Hotel, Waikoloa, HI

Carlson – Radisson Hotel, Woodlands, Flagstaff, AZ

Carlson – Radisson Plaza Hotel, San Jose, CA

Carlson – Radisson Red, Portland, OR

Carlson – Radisson Suites Hotel, Boca Raton, FL

Carlton Hotel, San Francisco, CA

Carlyle Hotel (The), New York, NY

Carlyle Inn, Los Angeles, CA

Carlyle on Wilshire (The), Los Angeles, CA

Carmel Valley Ranch, Carmel Valley, CA

Casa Del Mar, Santa Monica, CA

Casa Laguna, Laguna Beach, CA

Casa Madrona, Sausalito, CA

Catalina Island, Avalon, CA

Cavallo Point Lodge, Sausalito, CA

Cecile Hotel (The), New Orleans, LA

Cecile Hotel (The), The Kislak Building, Newark, NJ

Century Plaza Hotel (The), Los Angeles, CA

Cerrada Juan Sanchez Axcona, Mexico

Chamberlain, West Hollywood, CA

Chase on the Lake, Walker, MN

Chase Park Plaza, St. Louis, MO

Château Élysée, Hollywood, CA

Cheyenne Mountain Conference Resort, Colorado Springs, CO

Chico/Mechoopda Hotel & Casino Project, Chico, CA

Choice – Cambria Suites, LAX, Los Angeles, CA

Choice – Cambria Suites, Los Angeles, CA

Choice – Cambria Suites, Rockville, MD

Engagement

Refinancing

Franchise agreement

Franchise agreement

Management agreement

Refinancing

Restructuring

Franchise agreement, litigation

Acquisition/sell-side

Acquisition/buy-side

Acquisition/buy-side

Acquisition/buy-side, ground lease, management agreement, franchise agreement, financing

Acquisition/buy-side, labor, tax

Franchise termination, ADA compliance and defense, rebranding

Foreclosure/deed-in-lieu

Management agreement, negotiate revisions to management agreement

Franchise agreement

ADA compliance and defense

Management agreement

Management agreement

Financing, development

Restructuring, loan workout, foreclosure/deed-in-lieu, acquisition/sell-side, financing

Construction financing, ADA compliance and defense

ADA compliance and defense

Receivership, foreclosure, acquisition/buy-side, management agreement, lease, restaurant

Development, financing, condo hotel advice, joint venture, land use, management agreement

ADA compliance and defense

Management agreement

Management agreement

\$450 million EB-5 construction financing

Conversion from hotel to office, construction and design contracts

Condo hotel advice (conversion), land use, entitlements

Financing, development, operations issues

Management agreement termination, litigation, hotel lease, new management agreement, acquisition/sell-side

Construction contracts, land use & entitlements

Acquisition/buy-side

Casino management agreement

Management agreement, technical services agreement

Management agreement

Management agreement, franchise agreement, litigation

Jim Butler

Property/Project

Choice – Clarion Hotel & Casino, (fka Greek Isle Hotel & Casino), Las Vegas, NV

Choice – Clarion Hotel, Concord, San Francisco, CA

Choice – Clarion Hotel, Hampshire House, Washington, DC

Choice – Clarion Hotel, Ontario, CA

Choice – Clarion Hotel, San Francisco Airport, San Francisco, CA

Choice – Clarion Hotel, San Pedro, CA

Choice – Clarion Hotel, Orlando International Airport, Orlando, FL

Choice – Comfort Inn Suites, Eau Claire, WI

Choice – Comfort Inn Suites, San Francisco, CA

Choice – Comfort Inn Suites, Sequoia Kings Canyon, Three Rivers, CA

Choice – Comfort Inn, Alexandria, VA

Choice – Comfort Inn, Ames, IA

Choice – Comfort Inn, Anaheim, CA

Choice – Comfort Inn, Anderson, IN

Choice – Comfort Inn, Austin, TX

Choice – Comfort Inn, Beloit, WI

Choice – Comfort Inn, Billings, MT

Choice – Comfort Inn, Brooklyn Center, MN

Choice – Comfort Inn, Casper, WY

Choice – Comfort Inn, Cedar Rapids, IA

Choice – Comfort Inn, Champaign, IL

Choice – Comfort Inn, Coralville, IA

Choice – Comfort Inn, Danville, IL

Choice – Comfort Inn, Dayton, OH

Choice – Comfort Inn, Des Moines, IA

Choice – Comfort Inn, Dubuque, IA

Choice – Comfort Inn, Eau Claire, WI

Choice – Comfort Inn, Evansville, IN

Choice – Comfort Inn, Fargo, ND

Choice – Comfort Inn, Fayetteville, NC

Choice – Comfort Inn, Forsyth, IL

Choice – Comfort Inn, Fremont, NE

Choice – Comfort Inn, Galesburg, IL

Choice – Comfort Inn, Grand Forks, ND

Choice – Comfort Inn, Great Falls, MT

Choice – Comfort Inn, Green Bay, WI

Choice – Comfort Inn, Gurnee, IL

Choice – Comfort Inn, Helena, MT

Choice – Comfort Inn, Hollywood, CA

Engagement

Franchise agreement, acquisition/sell-side

Acquisition/buy-side

Management agreement

Acquisition/buy-side

Acquisition/buy-side

Foreclosure/receivership, acquisition/sell-side

Refinancing

Financing, securitization

Acquisition/sell-side, repurposing of property, ADA litigation

Acquisition/buy-side, management agreement

Acquisition/sell-side

Financing, securitization

Terminate franchise agreement

Financing, securitization

Financing, securitization

Financing, securitization

Financing, securitization

Financing, securitization

Financing, securitization

Financing, securitization

Financing, securitization

Financing, securitization

Financing, securitization

Financing, securitization

Financing, securitization

Financing, securitization

Financing, securitization

Financing, securitization

Financing, securitization

Workout, receivership and bankruptcy with related foreclosure and sale

Financing, securitization

Financing, securitization

Financing, securitization

Financing, securitization

Financing, securitization

Financing, securitization

Financing, securitization

Financing, securitization

Ground lease, repositioning

Jim Butler

JEFFER MANGELS BUTLER & MITCHELL LLP

1900 Avenue of the Stars ♦ Los Angeles, CA 90067 ♦ (310) 201-3526 ♦ jbutler@jmbm.com

Property/Project

Choice – Comfort Inn, Indianapolis, IN
Choice – Comfort Inn, Jamestown, ND
Choice – Comfort Inn, Joliet, IL
Choice – Comfort Inn, Jupiter, FL
Choice – Comfort Inn, Kirksville, MO
Choice – Comfort Inn, Kokomo, IN
Choice – Comfort Inn, Lee’s Summit, MO
Choice – Comfort Inn, Lincoln, IL
Choice – Comfort Inn, Lincoln, NE
Choice – Comfort Inn, Manitowoc, WI
Choice – Comfort Inn, Mankato, MN
Choice – Comfort Inn, Marion, OH
Choice – Comfort Inn, Minot, ND
Choice – Comfort Inn, Moline, IL
Choice – Comfort Inn, Morris, IL
Choice – Comfort Inn, Muncie, IN
Choice – Comfort Inn, Omaha, NE
Choice – Comfort Inn, Onalaska, WI
Choice – Comfort Inn, Quincy, IL
Choice – Comfort Inn, Richmond, IN
Choice – Comfort Inn, Rochester, New York
Choice – Comfort Inn, Rockford, IL
Choice – Comfort Inn, Saginaw, MI
Choice – Comfort Inn, San Diego, CA
Choice – Comfort Inn, Sioux Falls, SD
Choice – Comfort Inn, Springfield, IL
Choice – Comfort Inn, Tomah, WI
Choice – Comfort Inn, Topeka, KS
Choice – Comfort Inn, Urbandale, IA
Choice – Comfort Inn, Wahpeton, ND
Choice – Comfort Inn, Waterloo, IA
Choice – Comfort Inn, Wichita, KS
Choice – Comfort Suites, Mammoth Lakes, CA
Choice – Econo Lodge, Fargo, ND
Choice – Econo Lodge, River Falls, WI

Choice – MainStay Suites, Bedford, TX
Choice – MainStay Suites, Houston, TX
Choice – Quality Inn, Encinitas, CA
Choice – Quality Inn, Henderson, NC
Choice – Quality Inn, Henderson, TN
Choice – Quality Inn, Lompoc, CA
Choice – Quality Inn, Palm Springs, CA

Engagement

Financing, securitization
Financing, securitization
Financing, securitization
Franchise agreement
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Franchise agreement termination
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Franchise agreement
Financing, securitization
Financing, securitization
Loan workout/receivership
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Franchise agreement, litigation
Financing, securitization
Management agreement termination, acquisition/sell-side, operations issues, restructuring
Financing, securitization
Financing, securitization
ADA compliance and defense
Franchise agreement
Franchise agreement, litigation
Loan workout, bankruptcy, acquisition/sell-side, financing
Franchise agreement termination

Jim Butler

Property/Project

Choice – Quality Inn, Ripon, CA
Choice – Quality Inn, Seattle-Tacoma, WA
Choice – Quality Suites, Addison, TX
Choice – Quality Suites, Dallas Love Field, Dallas, TX
Choice – Quality Suites, Dickinson, ND
Choice – Quality Suites, Mission Valley, San Diego, CA
Choice – Rodeway Inn, Grand Junction, CO
Choice – Rodeway Inn, Indio, CA
Choice – Sleep Inn, Fayetteville, AR
Choice – Sleep Inn, Missoula, MT
Choice – Sleep Inn, Springfield, IL
Choice – Sleep Inn, Thornton, CO
Chula Vista Convention Center Hotel, Chula Vista, CA
Citizen Hotel (The), Sacramento, CA
CitizenM, DTLA, Los Angeles, CA
Citronelle Restaurant, Baltimore, MD
Citronelle Restaurant, Los Angeles, CA
Citronelle Restaurant, Philadelphia, PA
Citronelle Restaurant, San Francisco, CA
Citronelle Restaurant, Santa Barbara, CA
Citronelle Restaurant, Washington, DC
Clarion
Clark Hotel, Los Angeles, CA
Clift Hotel, San Francisco, CA
Club Quarters Midtown Manhattan, New York, NY
Club Quarters Rockefeller Center, New York, NY
Club Quarters Wall Street, New York, NY
Club Quarters Washington DC, Washington, DC
Coast Hotel, Pomona, CA
Coastal Hotel Group, Tucson, AZ
Coastal Hotel, Mt. Hood, OR
Coastal Hotel, Portland, OR
Colony Palms Hotel, Palm Springs, CA
Columbus Center, Boston, MA
Comfort Inn / Comfort Suites
Commerce Casino, City of Commerce, CA
Commodore Hotel, San Francisco, CA
Commune
Compri Hotel, Rancho Bernardo, CA
Concourse Hotel, Los Angeles, CA
Conestoga Hotel, Anaheim, CA
Conrad

Engagement

Franchise agreement, litigation
Acquisition/sell-side
Financing, securitization
Financing, securitization
Management agreement termination, litigation, acquisition/sell-side, operations issues
Franchise agreement, management agreement
Construction financing
ADA compliance and defense
Financing, securitization
Financing, securitization
Financing, securitization
Management agreement, franchise agreement, financing
Ground lease for hotel development
Acquisition/sell-side, labor and employment, management agreement, financing
Commercial PACE financing for lender
Licensing, joint venture, intellectual property
Licensing, joint venture, intellectual property
Licensing, joint venture, intellectual property
Licensing, joint venture, intellectual property
Licensing, joint venture, intellectual property
Licensing, joint venture, intellectual property
Licensing, joint venture, intellectual property
See “Choice – Clarion”
Acquisition/sell-side, liquor license, entitlements, title
Loan workout, receivership, bankruptcy, loan sale, ADA compliance and defense
Acquisition/buy-side, management agreement analysis
Acquisition/buy-side, management agreement analysis
Acquisition/buy-side, management agreement analysis
Acquisition/buy-side, management agreement analysis
Franchise agreement, liquor license
Acquisition/sell-side
Acquisition/sell-side
Acquisition/sell-side
Acquisition/buy-side, note purchase and deed in lieu, management agreement
Development, condo hotel advice, hotel and spa management agreements
See “Choice – Comfort Inn / Comfort Suites”
Management agreement, development, financing
ADA compliance and defense
See “Two Roads”
Management agreement, franchise agreement, acquisition/buy-side, financing
Construction contracts, litigation, franchise agreement, management agreement vendor contracts
Bankruptcy, foreclosure
See “Hilton – Conrad”

Jim Butler

Property/Project

Continental Plaza, Los Angeles, CA
Corton Hollywood, Hollywood, CA
Cosmopolitan Hotel & Casino, Las Vegas, NV
Costa Hollywood Hotel, Hollywood, FL
Costanoa Lodge, Half Moon Bay, CA
Cottage Inn by the Sea, Pismo Beach, CA
Country Inn & Suites
Courtyard by Marriott
Crescent Beach Motel, Crescent City, CA
Creston Manor Winery, San Luis Obispo, CA
Crown Sterling Suites, Anaheim, CA
Crown Sterling Suites, Burlingame, CA
Crown Sterling Suites, Los Angeles, CA
Crown Sterling Suites, Mandalay Beach, CA
Crown Sterling Suites, Milpitas, CA
Crown Sterling Suites, Napa, CA
Crown Sterling Suites, South San Francisco, CA
Crowne Plaza
Curio
Curve Hotel, Palm Springs, CA
Dallas Convention Center Hotel, Dallas, TX
Davenport Sun Hotel, Spokane, WA
David Duval Golf Academy, Miyazaki, Japan
Davio's Restaurant, Irvine, CA
Days Inn
Deauville Beach Resort, Miami Beach, FL
Debbie Reynolds Hotel & Casino, Las Vegas, NV
Del Mar Hotel, San Diego, CA
Delta Burlington Vermont Hotel, Burlington, VT
Desert Hot Springs Spa Hotel, Palm Springs, CA
Desert Inn, Las Vegas, NV
Desert Princess Country Club & Resort, Palm Springs, CA
Dewey Apartments, North Platte, NE
DFW Airport Hotel & Conference Center, Dallas, TX
Diablo Mountain Inn, Lafayette, CA
Diamond at Lake Elsinore, Lake Elsinore, CA
Diamond Bar Inn, Pomona, CA
Disney Paradise Pier Hotel, Anaheim, CA
Disneyland Resort, Anaheim, CA
Dominick Hotel (former Trump SoHo), New York, NY
Dominick SoHo, New York, NY
Donatello Hotel, San Francisco, CA

Engagement

Acquisition/buy-side
Franchise agreement, management agreement, mixed-use project analysis
Management agreement, licensing agreement
Litigation, management agreement
ADA compliance and defense
Management agreement
See "Carlson – Country Inn & Suites"
See "Marriott – Courtyard by Marriott"
ADA compliance and defense, litigation
Acquisition/buy-side, licensing, franchise, trademark
Acquisition/buy-side
Acquisition/buy-side
Acquisition/buy-side
Acquisition/buy-side
Acquisition/buy-side
Acquisition/buy-side
See "IHG – Crowne Plaza"
See "Hilton – Curio Collection"
Management agreement
RFP for hotel operators, management agreement, and financing (tax exempt bonds)
Management agreement, joint venture, acquisition/sell-side
Management agreement
Restaurant lease
See "Wyndham – Days Inn"
Litigation
Acquisition/buy-side
ADA compliance and defense
Litigation, management agreement
ADA compliance and defense
Acquisition/buy-side
Workout, bankruptcy, acquisition/buy-side, acquisition/sell-side, construction defect, homeowner, golf course use agreements, management agreement, litigation, trademark
Commercial PACE financing for multifamily
Acquisition/buy-side
ADA compliance and defense
Development, land use, leasing, sports facility
Acquisition/buy-side, management agreement, operations issues, liquor license
Labor and employment, restaurant lease, hotel closure
Condo hotel advice (new development)
Food and beverage agreement, management agreement, litigation advice, contracts
ADA compliance and defense
Acquisition/buy-side

Jim Butler

Property/Project

Doral Desert Princess, Palm Springs, CA
Doral Hotel & Country Club, Miami Beach, FL
Doral Hotel, Chicago, IL
Dos Pueblos, Santa Barbara, CA

DoubleTree
Downtown Grand Hotel & Casino, Las Vegas, NV
Drake Hotel Hollywood, Los Angeles, CA
Dream Hotel, Chicago, IL
Dream Hotel, Dallas, TX
Dream Hotel, Hollywood, CA

Dream Hotel, Houston, TX
Dream Hotel, Phoenix, AZ

DTLA Hotel, Los Angeles, CA
Dunes Club, Bermuda Dunes, Palm Springs, CA
Dylan Hotel, New York, NY
Eagle Vines Vineyards & Gold Club, Napa, CA
Eastland Park Hotel, Portland, ME
Econo Lodge
Edgewater Inn, Reedley, CA
Edition
Eilan Hotel Resort & Spa, San Antonio, TX
El Colibri Hotel & Spa, Cambria, CA
El Encanto, Santa Barbara, CA
El Prado Inn, Santa Barbara, CA
El Rey Court Hotel, Santa Fe, NM
element
Elk Mountain Resort, Telluride, CO
Elms Hotel & Spa (The), Excelsior Springs, MO
Embassy Suites
Emerald Hotel, Anaheim, CA
Emerald Plaza, San Diego, CA
Emhurst Intl Hotel & Spa, Los Angeles, CA
Equinox Resort & Spa, Manchester, VT
Equus Hotel in Waikiki (The),
Waikiki, Honolulu, Hawaii
ESA – Extended Stay America, Columbus, OH
ESA – Extended Stay America, Denver, CO
ESA – Extended Stay America, El Segundo, CA
ESA – Extended Stay America, Fairfield, CA
ESA – Extended Stay America, Fresno, CA

Engagement

Acquisition/sell-side, management agreement termination
Financing
Financing
Acquisition/buy-side, development, joint venture, tax, financing, golf course and hotel operations
See “Hilton – DoubleTree”
Food and beverage agreement, labor and employment involving multiple unions
Acquisition/buy-side, construction agreements, land use & entitlements
Management agreement, financing, construction, development
Management agreement, financing, construction, development
Acquisition /buy-side, development advisory, EB-5 financing, construction financing, management agreement, land use, entitlements, food & beverage agreement, joint venture, restructuring, refinancing senior debt, financing mezzanine debt, EB-5 restructuring, ADA compliance and defense
Management agreement, financing, construction, development
Luxury hotel and residences mixed use development, entitlements, design and construction contracts, management agreement
EB-5 financing
Timeshare, HOA issues
Management agreement
ADA compliance and defense
Acquisition/buy-side
See “Choice – Econo Lodge”
Foreclosure and acquisition/sell-side
See “Marriott – Edition”
Management agreement
Management agreement
Financing
ADA compliance and defense
Acquisition/buy-side, joint venture, liquor license, management agreement, financing
See “Marriott – element Hotel”
Management agreement, financing, development, operation and ownership issues
Preferred equity investment
See “Hilton – Embassy Suites”
Labor and employment, litigation
Acquisition/buy-side
Land use and entitlement
Acquisition/buy-side, management agreement, franchise agreement, financing
Franchise agreement, litigation
ADA compliance and defense, construction litigation
ADA compliance and defense, construction litigation
ADA compliance and defense
ADA compliance and defense, construction litigation
ADA compliance and defense

Jim Butler

Property/Project

ESA – Extended Stay America, Glen Burnie, MD
ESA – Extended Stay America, Houston, TX
ESA – Extended Stay America, Lake Forest, CA
ESA – Extended Stay America, Long Beach, CA
ESA – Extended Stay America, Los Angeles, CA
ESA – Extended Stay America, Milpitas, CA
ESA – Extended Stay America, Monrovia, CA
ESA – Extended Stay America, Phoenix, Arizona
ESA – Extended Stay America, Rancho Cordova, CA
ESA – Extended Stay America, Richmond, CA
ESA – Extended Stay America, Rochester, NY
ESA – Extended Stay America, Rolling Meadows, IL
ESA – Extended Stay America, Sacramento, CA
ESA – Extended Stay America, San Diego, CA
ESA – Extended Stay America, San Jose, CA
ESA – Extended Stay America, San Ramon, CA
ESA – Extended Stay America, Santa Clara, CA
ESA – Extended Stay America, Santa Rosa, CA
ESA – Extended Stay America, Somerset, NJ
ESA – Extended Stay America, Syracuse, NY
ESA – Homestead Studio Suites, Irvine, CA
ESA – Homestead Studio Suites, Milpitas, CA
ESA – Homestead Studio Suites, Mission Valley, CA
ESA – Homestead Studio Suites, Sacramento, CA
ESA (700 hotels throughout the U.S. and Canada)
Essex House by Marriott (The), New York, NY
Estrella Del Mar Golf & Beach Resort, Mazatlán, Mexico
eSuites, Jacksonville, FL
eSuites, Phoenix, AZ
eSuites, Raleigh-Durham, NC
eSuites, Tampa, FL
Extended Stay America
Fairfield Inn by Marriott
Fairmont Acapulco Princess, Acapulco, Guerrero, Mexico
Fairmont Heritage Place, Ghirardelli Square, San Francisco, CA
Fairmont Hotels
Fairmont Pierre Marques, Acapulco, Guerrero, Mexico
Farmland, Moorpark, CA
FelCor Suites, Anaheim, CA

Engagement

ADA compliance and defense
ADA compliance and defense, construction litigation
ADA compliance and defense, construction litigation
ADA compliance and defense
ADA compliance and defense
ADA compliance and defense
ADA compliance and defense
ADA compliance and defense, construction litigation
ADA compliance and defense, construction litigation
ADA compliance and defense
ADA compliance and defense
ADA compliance and defense, construction litigation
ADA compliance and defense, construction litigation
ADA compliance and defense
ADA compliance and defense
ADA compliance and defense of class action
ADA compliance and defense
ADA compliance and defense
ADA compliance and defense, construction defect litigation
ADA compliance and defense, construction defect litigation
ADA compliance and defense, construction defect litigation
ADA compliance and defense, construction defect litigation
System-wide ADA compliance and defense, including Department of Justice ADA investigations, system-wide website ADA compliance
ADA compliance and defense
Management agreement, franchise agreement, condo hotel advice (new development)
Financing, pre-opening and operations issues
Financing, pre-opening and operations issues
Financing, pre-opening and operations issues
Financing, pre-opening and operations issues
See “ESA – Extended Stay America”
See “Marriott – Fairfield Inn by Marriott”
Terminate Fairmont management agreement and advise on transition, litigation re HMA termination, new management agreement
Acquisition/buy-side, fractional issues, management issues
See “Accor – Fairmont”
Terminate Fairmont management agreement and advise on transition, litigation re HMA termination, new management agreement
Advisory on retail-restaurant-brewery mixed-use development, management, development, licensing, liquor license, celebrity chef agreement, lease
Labor and employment, acquisition/buy-side, due diligence, tax

Jim Butler

Property/Project

FelCor Suites, Burlingame, CA
FelCor Suites, LAX, Los Angeles, CA
FelCor Suites, Mandalay Beach, CA
FelCor Suites, Milpitas, CA
FelCor Suites, Napa, CA
FelCor Suites, South San Francisco, CA
Fiesta Henderson Casino Hotel, Henderson, NV
Fiesta Rancho Casino Hotel, Las Vegas, NV
Fireside Inn on Moonstone Beach, Cambria, CA
FogCatcher Inn on Moonstone Beach, Cambria, CA
Forte Hotel, San Diego, CA

Four Points by Sheraton
Four Seasons Residences, Calistoga, CA
Four Seasons, Carlsbad, CA
Four Seasons, Hualalai, Kona, HI
Four Seasons, Ko Olina, Oahu, HI
Four Seasons, Maui, HI

Four Seasons, Mexico City, Mexico
Four Seasons, New York, NY
Four Seasons, Newport Beach, CA
Four Seasons, Philadelphia, PA
Four Seasons, San Francisco, CA

Four Seasons, Scottsdale, AZ
Four Seasons, Vail, CO
Four Sisters – 1906 A Lodge-A, Coronado, CA
Four Sisters – Blackbird Inn, Napa, CA
Four Sisters – Channel Road Inn, Santa Monica, CA
Four Sisters – Gaige House Inn, Glen Ellen, CA
Four Sisters – Gosby House Inn, Pacific Grove, CA
Four Sisters – Green Gables Inn, Pacific Grove, CA
Four Sisters – Healdsburg Inn, Healdsburg, CA
Four Sisters – Inn at Sonoma, Sonoma, CA
Four Sisters – Lavender Inn, Yountville, CA
Four Sisters – Maison Fleurie, Yountville, CA
Four Sisters – West Cliff Inn, Santa Cruz, CA
Franz Klammer Lodge, Telluride, CO

Fruitvale, Oakland, CA
Furama Hotel, Los Angeles, CA
G6 – Motel 6, Bellingham, WA
G6 – Motel 6, Buellton-Solvang, Solvang, CA

Engagement

Labor and employment, acquisition/buy-side, due diligence, tax
Labor and employment, acquisition/buy-side, due diligence, tax
Labor and employment, acquisition/buy-side, due diligence, tax
Labor and employment, acquisition/buy-side, due diligence, tax
Labor and employment, acquisition/buy-side, due diligence, tax
Labor and employment, acquisition/buy-side, due diligence, tax
Casino management agreement
Casino management agreement
Management agreement
Management agreement
Acquisition/buy-side and sell-side, ground lease, management agreement, franchise agreement
See “Marriott – Four Points by Sheraton”
Acquisition/buy-side
Construction financing
ADA compliance and defense, labor and employment, wage and hour
Condo hotel advice
Acquisition/buy-side, ADA compliance and defense, labor and employment, wage and hour, insurance claim
Acquisition/buy-side
Management agreement
Management agreement, transition advice
Management agreement, mixed-use advice
Financing, foreclosure/deed-in-lieu, bankruptcy, management agreement, acquisition/sell-side
Construction financing, refinancing
Condo hotel and management agreement, development, financing
Acquisition/buy-side, financing, management agreement
ADA compliance and defense
ADA compliance and defense
Acquisition/buy-side, management agreement
ADA compliance and defense
ADA compliance and defense
ADA compliance and defense
ADA compliance and defense
ADA compliance and defense
ADA compliance and defense
ADA compliance and defense
ADA compliance and defense
Management agreement, acquisition/sell-side, fractional interest regime formation, sales training, multi-state sales registration
ADA compliance and defense
Land use, entitlements
Acquisition/buy-side, operating lease
Acquisition/buy-side, operating lease

Jim Butler

Property/Project

Grand Sierra Hotel, Reno, NV
Grand Vista Hotel, Simi Valley, CA
Grant Hotel (The), San Francisco, CA
Grapevine El Monte, El Monte, CA
Great Wolf Lodge, Atlanta/LaGrange, GA
Great Wolf Lodge, Scottsdale/Salt River, Arizona
Great Wolf Resorts, Garden Grove, CA
Greek Isles Hotel, Las Vegas, NV
Green Valley Ranch Hotel & Casino, Las Vegas, NV
Greens Gaming and Dining (The), Henderson, NV
Grupo Posadas (110 hotels with 6 different brands throughout the U.S. and Mexico)
Guild Hotel (The), 500 West Broadway, San Diego, California
Gun Lake Casino, Wayland, MI
h Club Hollywood, Los Angeles, CA
Hacienda de Monterey, Palm Desert, CA
Half Moon Bay Lodge, Half Moon Bay, CA
Hampshire Hotel, Washington, DC
Hampton Inn
Hampton Inn & Suites
Handlery Hotel, San Francisco, CA
Hapuna Towers, Kona, HI
Harbor Court Hotel, San Francisco, CA
Harbor Motor Inn, Anaheim, CA
Harbor View Inn, El Granada, CA
Hard Rock Hotel & Casino, (Proposed) San Juan, Puerto Rico
Hard Rock Hotel & Casino, Atlantic City, NJ
Hard Rock Hotel & Casino, Lake Tahoe, CA
Hard Rock Hotel & Casino, Las Vegas, NV
Hard Rock Hotel & Resort, Papagayo, Costa Rica
Hard Rock Hotel, Curacao
Hard Rock Hotel, Hartford, CT
Hard Rock Hotel, Palm Springs, CA
Hawaiian Monarch, Honolulu, HI
Hawks Cay Resort, Duck Key, FL
Hawthorn Suites
Heathman Hotel, Eugene, OR
Herbert Hotel, San Francisco, CA
Highland Springs Country Club & Resort, Springfield, MO
Highlands Ski Resort at Northstar Central, Truckee, CA

Engagement

Condo hotel advice
ADA compliance and defense
ADA compliance and defense
EB-5 financing, franchise agreement, management agreement
EB-5 financing
EB-5 financing
Development of resort and water park, management agreement
Acquisition/sell-side
Casino management agreement
Casino management agreement
Acquisition/buy-side
Management agreement
Casino management agreement
Club formation and management agreement
Acquisition/buy-side, acquisition/sell-side, management agreement, franchise agreement, bankruptcy, financing
Management agreement
Management agreement
See "Hilton – Hampton Inn"
See "Hilton – Hampton Inn & Suites"
ADA compliance and defense
ADA compliance and defense
ADA compliance and defense
Loan workout
ADA compliance and defense
Management agreement
Management agreement
Franchise agreement
Management agreement, development, financing, ground lease
Franchise agreement
Franchise agreement
Management agreement, EB-5 financing
ADA compliance and defense
Management agreement, financing, acquisition/sell-side
Acquisition/buy-side, management agreement, financing
See "Wyndham – Hawthorn Suites"
Acquisition/buy-side
ADA compliance and defense
Development, real estate, financing, ownership, acquisition/sell-side
Acquisition/buy-side

Jim Butler

Property/Project

Hilltop Inn & Suites, Pomona, CA
Hi-Lob, Paradise Valley, AZ
Hilton – Conrad Hotel, City Center, Washington DC
Hilton – Conrad Hotel, New York, NY
Hilton – Conrad Hotel, San Diego, CA
Hilton – Conrad Hotel, Shanghai, China
Hilton – Curio Collection Godfrey Corktown, Detroit, MI
Hilton – Curio Collection, London House, Chicago, IL
Hilton – Curio Collection, Palm Beach, FL
Hilton – Curio Collection, Portland, Oregon
Hilton – Curio Collection, The Highland, Dallas, TX
Hilton – Double Tree Dallas Market Center, Dallas, TX
Hilton – Double Tree Hilton Times Square, New York, NY
Hilton – Doubletree Club, Arctic Club Circle Hotel, Seattle, WA
Hilton – DoubleTree Club, Miami Airport, Miami, FL
Hilton – DoubleTree Club, Pleasanton, CA
Hilton – Doubletree Hotel, Boston, MA
Hilton – DoubleTree Resort, La Posada Resort, Scottsdale, AZ
Hilton – DoubleTree Resort, Palm Springs, CA
Hilton – DoubleTree Resort, Sedona, AZ
Hilton – Doubletree Suites Galleria, Houston, TX
Hilton – Doubletree Suites, Manhattan Beach, CA
Hilton – DoubleTree Suites, Minneapolis, MN
Hilton – DoubleTree Suites, Salt Lake City Downtown, Salt Lake City, UT
Hilton – DoubleTree Suites, Santa Monica, CA
Hilton – DoubleTree, Allen Center, Houston, TX
Hilton – DoubleTree, Aurora, CO
Hilton – DoubleTree, Bakersfield, CA
Hilton – DoubleTree, Berkeley Marina, Berkeley, CA
Hilton – DoubleTree, Bloomington, MN
Hilton – DoubleTree, Chicago O'Hare Airport, Rosemont, IL
Hilton – DoubleTree, Chicago, IL
Hilton – DoubleTree, Cleveland Downtown-Lakeside, Cleveland, OH
Hilton – DoubleTree, Columbia, MD
Hilton – DoubleTree, Des Plains, IL
Hilton – DoubleTree, Flagstaff, AZ
Hilton – DoubleTree, Fresno, CA
Hilton – DoubleTree, Glenview, IL

Engagement

Acquisition/buy-side, management agreement, operations issues, liquor license
Loan workout, timeshare
Management agreement, development agreement
Management agreement, franchise agreement
Management agreement
Management agreement, financing, development
Franchise agreement
Franchise agreement
Franchise agreement
Franchise agreement
Acquisition/sell-side, management agreement
Management agreement
Broker agreement
Labor and employment, union issues, COVID closure issues
Management agreement, franchise agreement
Acquisition/buy-side
Management agreement
Management agreement, acquisition/buy-side
Acquisition/buy-side, financing
Acquisition/buy-side
Franchise agreement.
Labor and employment, litigation, wage and hour class action defense
Management agreement, franchise agreement
Acquisition/buy-side, financing, franchise agreement, management agreement
Labor and employment, government licensing
Management agreement, franchise agreement, acquisition/buy-side
Financing
Financing
Labor and employment, defend wage and hour class action
Acquisition/buy-side, financing, management agreement
Workout and refinancing
Management agreement, franchise agreement
ADA compliance and defense, litigation
Management agreement
Management agreement, franchise agreement
Franchise agreement
Franchise agreement
Management agreement, franchise agreement

Jim Butler

Property/Project

Hilton – DoubleTree, Irvine Spectrum, Irvine, CA
Hilton – DoubleTree, Kenner, LA
Hilton – DoubleTree, Los Angeles, CA
Hilton – DoubleTree, Marina del Rey, CA
Hilton – DoubleTree, Minneapolis Park Place, Minneapolis, MN
Hilton – DoubleTree, Modesto, CA
Hilton – DoubleTree, NY Financial District, New York, NY
Hilton – DoubleTree, NY JFK, New York, NY
Hilton – DoubleTree, NY Manhattan/Chelsea, New York, NY
Hilton – DoubleTree, Orange, CA
Hilton – DoubleTree, Overland Corporate Woods, Overland, KS
Hilton – DoubleTree, Phoenix North, Phoenix, AZ
Hilton – DoubleTree, Post Oak, Houston, TX
Hilton – DoubleTree, Rancho Bernardo, CA
Hilton – DoubleTree, Sacramento, CA
Hilton – Doubletree, Salt Lake City Airport, Salt Lake City, UT
Hilton – DoubleTree, Tallahassee, FL
Hilton – DoubleTree, Tucson Reid Park, Tucson, AZ
Hilton – DoubleTree, Tulsa, OK
Hilton – DoubleTree, Westminster, CO
Hilton – Embassy Suites Pioneer Square, Seattle, WA
Hilton – Embassy Suites, Anaheim, CA
Hilton – Embassy Suites, Arcadia, CA
Hilton – Embassy Suites, Baltimore, MD
Hilton – Embassy Suites, Boca Raton, FL
Hilton – Embassy Suites, Boston, MA
Hilton – Embassy Suites, Chicago O'Hare Airport, Rosemont, IL
Hilton – Embassy Suites, Chicago, IL
Hilton – Embassy Suites, Cleveland/Rockside, Independence, OH
Hilton – Embassy Suites, Columbus/Dublin, Dublin, OH
Hilton – Embassy Suites, Dallas, TX
Hilton – Embassy Suites, Denver International Airport, Denver, CO
Hilton – Embassy Suites, Denver, CO
Hilton – Embassy Suites, Hunt Valley, MD

Engagement

Labor and employment, litigation
RFP for operator, negotiate management agreement
ADA compliance and defense
Receivership, bankruptcy
Management agreement, franchise agreement

Financing
ADA compliance and defense

Workout, management agreement, franchise termination, SNDA
ADA compliance and defense

Management agreement, franchise agreement, acquisition/buy-side
Management agreement, franchise agreement, acquisition/buy-side

Franchise agreement
Management agreement, franchise agreement
Acquisition/buy-side, loan workout, bankruptcy, acquisition/sell-side
Labor and employment, defend wage and hour class action
Management agreement, management agreement restructure

Management agreement, franchise agreement
Acquisition/buy-side
Management agreement, franchise agreement, acquisition/buy-side
Management agreement, franchise agreement
Refinancing, special hotel counsel as support to Gibson Dunn – primary loan counsel
Financing
Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction financing, refinancing, due diligence, development
Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction financing, refinancing, due diligence, development
Management agreement, franchise agreement
Workout and refinancing
Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction financing, refinancing, due diligence, development
Franchise agreement
Franchise agreement
Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction financing, refinancing, due diligence, development
Franchise agreement
Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction financing, refinancing, due diligence, development
Management agreement, franchise agreement

Jim Butler

Property/Project

Hilton – Embassy Suites, Irvine, CA
Hilton – Embassy Suites, La Quinta, CA
Hilton – Embassy Suites, Los Angeles, CA
Hilton – Embassy Suites, New Orleans, LA
Hilton – Embassy Suites, New York, NY
Hilton – Embassy Suites, Orlando, FL
Hilton – Embassy Suites, Palm Desert, CA
Hilton – Embassy Suites, Phoenix, AZ
Hilton – Embassy Suites, Pleasant Hill, CA
Hilton – Embassy Suites, Poipu, Kauai, HI
Hilton – Embassy Suites, San Juan Hotel & Casino, San Juan, Puerto Rico
Hilton – Embassy Suites, Schaumburg, IL
Hilton – Embassy Suites, Seattle, WA
Hilton – Embassy Suites, South Lake Tahoe, CA
Hilton – Embassy Suites, Tampa Airport, Tampa, FL
Hilton – Embassy Suites, Torrance, CA
Hilton – Embassy Suites, Walnut Creek, CA
Hilton – Garden Inn
Hilton – Garden Inn Atlanta North, Alpharetta, GA
Hilton – Hampton Inn & Suites, Clermont, FL
Hilton – Hampton Inn & Suites, Fort Myers, Estero, FL
Hilton – Hampton Inn & Suites, Holly Springs, NC
Hilton – Hampton Inn & Suites, Honolulu, HI
Hilton – Hampton Inn & Suites, Lake Mary at Colonial Townpark, Lake Mary, FL
Hilton – Hampton Inn & Suites, Maui, HI
Hilton – Hampton Inn & Suites, Moreno Valley, CA
Hilton – Hampton Inn & Suites, Stuart, FL
Hilton – Hampton Inn & Suites, Thousand Oaks, CA
Hilton – Hampton Inn & Suites, West Sacramento, CA
Hilton – Hampton Inn, Abilene, TX
Hilton – Hampton Inn, Akron, OH
Hilton – Hampton Inn, Atlanta, GA
Hilton – Hampton Inn, Battle Creek, MI

Engagement

Labor and employment
Management agreement, franchise agreement, loan workout
Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction financing, refinancing, due diligence, development
Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction financing, refinancing, due diligence, development
Franchise agreement
Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction financing, refinancing, due diligence, development
Management agreement, management agreement restructure, manage investor disputes
Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction financing, refinancing, due diligence, development
Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction financing, refinancing, due diligence, development
Timeshare formation and multi-state registration, franchise agreement, acquisition/buy-side
Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction financing, refinancing, due diligence, development
Management agreement, franchise agreement
Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction financing, refinancing, due diligence, development
Management agreement, franchise agreement, acquisition/buy-side, joint venture, financing, refinancing, development, time share formation and multi-state registration, land-use, entitlements
Franchise agreement
Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction financing, refinancing, due diligence, development
Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction financing, refinancing, due diligence, development
See “Hilton – Hilton Garden Inn”
Workout, receivership and bankruptcy with related foreclosure and sale
Workout, receivership and bankruptcy with related foreclosure and sale
Workout, receivership and bankruptcy with related foreclosure and sale
Portfolio acquisition/buy-side, joint venture, management agreement, senior and preferred equity financing, loan restructuring
Management agreement, franchise agreement
Acquisition/buy-side, acquisition/sell-side
Management agreement, joint venture agreement
Management agreement, labor and employment
Workout, receivership and bankruptcy with related foreclosure and sale
Management agreement, labor and employment
Acquisition/buy-side, litigation, management agreement, labor and employment
Financing, securitization
Financing, securitization
Workout, receivership and bankruptcy with related foreclosure and sale
Financing, securitization

Jim Butler

Property/Project

Hilton – Hampton Inn, Charlotte, NC
Hilton – Hampton Inn, Cisco, TX
Hilton – Hampton Inn, Colton, CA
Hilton – Hampton Inn, Corpus Christi, TX
Hilton – Hampton Inn, Dallas, TX
Hilton – Hampton Inn, Fairborn, OH
Hilton – Hampton Inn, Fairview Heights, IL
Hilton – Hampton Inn, Findlay, OH
Hilton – Hampton Inn, Forsyth, IL
Hilton – Hampton Inn, Fort Wayne, IN
Hilton – Hampton Inn, Fort Worth, TX
Hilton – Hampton Inn, Highland, CA
Hilton – Hampton Inn, Jackson, MI
Hilton – Hampton Inn, Johnson City, NY
Hilton – Hampton Inn, Kalamazoo, MI
Hilton – Hampton Inn, Lake Forest, CA
Hilton – Hampton Inn, Lake Mary, FL
Hilton – Hampton Inn, Lexington, KY
Hilton – Hampton Inn, Los Angeles, CA
Hilton – Hampton Inn, Lubbock, TX
Hilton – Hampton Inn, Mansfield, OH
Hilton – Hampton Inn, Morgan Hill, CA
Hilton – Hampton Inn, New Haven, CT
Hilton – Hampton Inn, Newark, NJ
Hilton – Hampton Inn, Phoenix, AZ
Hilton – Hampton Inn, Quail Springs, OK
Hilton – Hampton Inn, Raleigh, NC
Hilton – Hampton Inn, Saint Joseph, MO
Hilton – Hampton Inn, San Angelo, TX
Hilton – Hampton Inn, Santa Cruz, Bolivia
Hilton – Hampton Inn, Santa Monica, CA
Hilton – Hampton Inn, Shawnee, OK
Hilton – Hampton Inn, Silver Spring, Washington D.C.
(dual branded)
Hilton – Hampton Inn, South Bend, IN
Hilton – Hampton Inn, Stafford, TX
Hilton – Hampton Inn, Temple, TX
Hilton – Hampton Inn, Texas City, TX
Hilton – Hampton Inn, Thornton, CO
Hilton – Hampton Inn, Thousand Oaks, CA
Hilton – Hampton Inn, Tinley Park, IL
Hilton – Hampton Inn, Washington, DC
Hilton – Hampton Inn, Westminster, TX

Engagement

Workout, receivership and bankruptcy with related foreclosure and sale
Franchise agreement
Financing, securitization
Financing, securitization
Acquisition/buy-side, financing, franchise agreement
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Franchise agreement for San Manuel Band of Indians for casino hotel project
Financing, securitization
Financing, securitization
Financing, securitization
Management agreement, labor and employment
Acquisition/buy-side
Financing, securitization
Construction financing
Financing, securitization
Financing, securitization
Hotel operating lease, acquisition/sell-side
Franchise agreement
Acquisition/buy-side, franchise agreement, financing, labor and employment
ADA compliance and defense
Financing, securitization
Workout, receivership and bankruptcy with related foreclosure and sale
Financing, securitization
Financing, securitization
Franchise agreement
Labor and employment, entitlement and development, management agreement
Financing, securitization
Acquisition/sell-side, franchise agreement termination
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Acquisition/buy-side, litigation
Financing, securitization
EB-5 financing, management agreement, construction agreement, lease
Financing, securitization

Jim Butler

Property/Project

Hilton – Hampton Inn, Wichita, KS
Hilton – Hampton Inn, Willowbrook, TX
Hilton – Hampton Inn, Woodbury, MN
Hilton – Hampton Inn, Youngstown, OH
Hilton – Hampton Inn, Zanesville, OH
Hilton – Hilton Garden Inn, Addison, TX
Hilton – Hilton Garden Inn, Arcadia, Pasadena, CA
Hilton – Hilton Garden Inn, Atlanta, GA (dual branded)
Hilton – Hilton Garden Inn, Baltimore, MD

Hilton – Hilton Garden Inn, Boston, MA

Hilton – Hilton Garden Inn, Carlsbad, CA

Hilton – Hilton Garden Inn, Chicago, IL

Hilton – Hilton Garden Inn, Dallas/Duncanville, Duncanville, TX
Hilton – Hilton Garden Inn, Denver, CO

Hilton – Hilton Garden Inn, Downtown Bayside, San Diego, CA (dual branded)
Hilton – Hilton Garden Inn, Farmington, CT

Hilton – Hilton Garden Inn, Hartford, CT

Hilton – Hilton Garden Inn, Irvine, CA
Hilton – Hilton Garden Inn, Napa, CA
Hilton – Hilton Garden Inn, Newport, NJ

Hilton – Hilton Garden Inn, Orlando, FL

Hilton – Hilton Garden Inn, Overland Park, KS

Hilton – Hilton Garden Inn, Philadelphia, PA
Hilton – Hilton Garden Inn, Phoenix, AZ
Hilton – Hilton Garden Inn, Pittsburgh, PA

Hilton – Hilton Garden Inn, Port St Lucie, FL
Hilton – Hilton Garden Inn, Princeton, NJ

Hilton – Hilton Garden Inn, Rancho Mirage, CA
Hilton – Hilton Garden Inn, Rye, NY

Hilton – Hilton Garden Inn, Salt Lake City, UT

Hilton – Hilton Garden Inn, San Antonio, TX
Hilton – Hilton Garden Inn, San Francisco, CA

Engagement

Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Franchise agreement
Management agreement, labor and employment
Acquisition/buy-side, management agreement, franchise agreement, financing
Acquisition/buy-side, development, management agreement, franchise agreement, construction
Acquisition/buy-side, development, management agreement, franchise agreement, construction
Acquisition/buy-side, acquisition/sell-side, management agreement, franchise agreement
Acquisition/buy-side, development, management agreement, franchise agreement, construction
Portfolio acquisition/buy-side, joint venture, management agreement, senior and preferred equity financing, loan restructuring
Acquisition/buy-side, development, management agreement, franchise agreement, construction
Acquisition/sell-side and related franchise agreement and management agreement issues on dual branded hotel
Acquisition/buy-side, development, management agreement, franchise agreement, construction
Acquisition/buy-side, development, management agreement, franchise agreement, construction
Management agreement, labor and employment
Management agreement
Acquisition/buy-side, development, management agreement, franchise agreement, construction
Acquisition/buy-side, development, management agreement, franchise agreement, construction
Acquisition/buy-side, development, management agreement, franchise agreement, construction
Franchise agreement
Acquisition/buy-side
Acquisition/buy-side, development, management agreement, franchise agreement, construction
Management agreement
Acquisition/buy-side, development, management agreement, franchise agreement, construction
Acquisition/buy-side
Acquisition/buy-side, development, management agreement, franchise agreement, construction
Acquisition/buy-side, development, management agreement, franchise agreement, construction
Workout, receivership and bankruptcy with related foreclosure and sale
Acquisition/buy-side, development, management agreement, franchise agreement, construction

Jim Butler

Property/Project

Hilton – Hilton Garden Inn, Santa Rosa, CA
Hilton – Hilton Garden Inn, Solomons, Lexington, KY
Hilton – Hilton Garden Inn, Stonington, CT
Hilton – Hilton Garden Inn, Tampa, FL
Hilton – Hilton Garden Inn, Valencia, CA
Hilton – Hilton Suites, Anaheim, CA
Hilton – Hilton Suites, Auburn Hills, MI
Hilton – Hilton Suites, Boca Raton, FL
Hilton – Hilton Suites, Brentwood, TN
Hilton – Hilton Suites, Lexington, KY
Hilton – Hilton Suites, Oakbrook, IL
Hilton – Hilton Suites, Phoenix, AZ
Hilton – Home2Suites by Hilton, Austin Round Rock, Austin, TX
Hilton – Home2Suites by Hilton, Lexington University Medical Center, Lexington, KY
Hilton – Home2Suites by Hilton, Memphis Southaven, Memphis, TN
Hilton – Home2Suites by Hilton, Summerville, SC
Hilton – Home2Suites by Hilton, Tallahassee State Capitol, Tallahassee, FL
Hilton – Homewood Suites, Atlanta, GA (dual-branded)
Hilton – Homewood Suites, Columbus, OH
Hilton – Homewood Suites, Downtown Bayside, San Diego, CA (dual branded)
Hilton – Homewood Suites, Fresno, CA
Hilton – Homewood Suites, Grand Rapids, MI
Hilton – Homewood Suites, Houston, TX
Hilton – Homewood Suites, Jacksonville, FL
Hilton – Homewood Suites, La Quinta, CA
Hilton – Homewood Suites, Newark, CA
Hilton – Homewood Suites, Phoenix, AZ
Hilton – Homewood Suites, Raleigh, NC
Hilton – Homewood Suites, San Diego, California
Hilton – Homewood Suites, San Francisco Airport-North, Brisbane, CA
Hilton – Homewood Suites, Sarasota, FL
Hilton – Homewood Suites, Silver Spring Washington D.C. (dual branded)

Engagement

Acquisition/buy-side
Acquisition/buy-side, acquisition/sell-side
Acquisition/buy-side, development, management agreement, franchise agreement, construction
Acquisition/buy-side
Acquisition/buy-side, development, management agreement, franchise agreement, construction
Acquisition/buy-side, joint venture, management agreement, franchise agreement, leasing, labor and employment, contracts, licensing, financing
Acquisition/buy-side, joint venture, management agreement, franchise agreement, leasing, labor and employment, contracts, licensing, financing
Management agreement, franchise agreement, acquisition/buy-side
Acquisition/buy-side, joint venture, management agreement, franchise agreement, leasing, labor and employment, contracts, licensing, financing
Acquisition/buy-side, joint venture, management agreement, franchise agreement, leasing, labor and employment, contracts, licensing, financing, ADA compliance and defense
Acquisition/buy-side, joint venture, management agreement, franchise agreement, leasing, labor and employment, contracts, licensing, financing
Acquisition/buy-side, joint venture, management agreement, franchise agreement, leasing, labor and employment, contracts, licensing, financing
Acquisition/buy-side, acquisition/sell-side
Acquisition/buy-side, acquisition/sell-side
Acquisition/buy-side, acquisition/sell-side
Acquisition/buy-side, acquisition/sell-side
Acquisition/buy-side, management agreement, franchise agreement, financing
Financing, securitization
Acquisition/sell-side and related franchise agreement and management agreement issues on dual branded hotel
Management agreement, labor and employment
Financing, securitization
Workout, receivership and bankruptcy with related foreclosure and sale
Franchise, conversion, litigation
Management agreement, franchise agreement, condo hotel advice, financing
Loan modification
Workout, receivership and bankruptcy with related foreclosure and sale
Workout, receivership and bankruptcy with related foreclosure and sale
Commercial PACE financing for lender
Acquisition/buy-side, litigation
Portfolio acquisition/buy-side, joint venture, management agreement, senior and preferred equity financing, loan restructuring
Acquisition/sell-side, franchise agreement termination

Jim Butler

Property/Project

Hilton – Homewood Suites, Toledo, OH
Hilton – Homewood Suites, Washington, DC
Hilton – Homewood Suites, Westheimer, TX
Hilton – Homewood Suites, Willowbrook, TX
Hilton – Tapestry Collection, Anaheim, CA
Hilton – Tapestry Collection, Jamaica Bay Inn, Marina del Rey, CA
Hilton – Tapestry Collection, Redondo Beach Hotel, Redondo Beach, CA
Hilton – Tapestry Collection, Seacliff Inn, Aptos, CA
Hilton – Tapestry Collection, SunCoast Hotel, Anaheim, CA
Hilton – Tapestry Collection, The Belamar Hotel, Manhattan Beach, CA
Hilton – Tapestry Collection, The Kinney, San Luis Obispo, CA
Hilton – Tru by Hilton, Inglewood, CA
Hilton – Waldorf Astoria Residences, Las Vegas, NV
Hilton – Waldorf Astoria, Jerusalem, Israel
Hilton – Waldorf Astoria, La Quinta Resort & Club – a Waldorf Astoria Resort, La Quinta, CA 92253
Hilton – Waldorf Astoria, Philadelphia, PA
Hilton Hotel, Albany, NY
Hilton Hotel, Alexandria, VA
Hilton Hotel, Anchorage, AK
Hilton Hotel, Arlington, VA
Hilton Hotel, Atlanta Northeast, Atlanta, GA
Hilton Hotel, Bakersfield, CA
Hilton Hotel, Beverly Hilton, Beverly Hills, CA
Hilton Hotel, Carson, CA
Hilton Hotel, Charlotte, NC
Hilton Hotel, Cincinnati Airport, Florence, KY
Hilton Hotel, Cleveland South, Cleveland, OH
Hilton Hotel, Columbia, MD
Hilton Hotel, Columbus, GA
Hilton Hotel, Conference Center, College Station, TX
Hilton Hotel, Costa Mesa, CA
Hilton Hotel, Crystal City, Arlington, VA
Hilton Hotel, Dallas Anatole, Dallas, TX
Hilton Hotel, Del Mar, CA
Hilton Hotel, Denver Tech South, Greenwood Village, CO
Hilton Hotel, Estrella Del Mar, Mazatlan, Mexico
Hilton Hotel, Fort Lauderdale Airport, Dania, FL
Hilton Hotel, Fort Lauderdale Hotel & Yacht Club, Ft. Lauderdale, FL

Engagement

Financing, securitization
EB-5 financing, management agreement, construction agreement, lease
Financing, securitization
Financing, securitization
Workout and restructuring
Portfolio franchise agreement and brand conversion, management agreement
Portfolio franchise agreement and brand conversion, management agreement
Portfolio franchise agreement and brand conversion, management agreement
Commercial PACE financing
Portfolio franchise agreement and brand conversion, management agreement
Portfolio franchise agreement and brand conversion, management agreement
Management agreement, franchise agreement, joint venture
Management agreement, repositioning
Management agreement
Acquisition/buy-side
Management agreement
Management agreement
Acquisition/buy-side
Acquisition/buy-side
Financing
Management agreement, management agreement restructure
Financing
Labor and employment
Joint venture, litigation, acquisition/sell-side
Acquisition/buy-side, franchise agreement
Franchise agreement
Management agreement, franchise agreement
RFP for operator, negotiate management agreement
Management agreement, franchise agreement
Acquisition/buy-side
Labor and employment, acquisition/buy-side, tax, litigation
Labor and employment, collective bargaining agreement
Management agreement
Management agreement, development, ownership issues, financing
Management agreement, franchise agreement
Franchise agreement, joint venture, development
Management agreement, franchise agreement
Acquisition/buy-side

Jim Butler

Property/Project

Hilton Hotel, Fort Wayne, IN
Hilton Hotel, Fremont, CA
Hilton Hotel, Glendale, CA
Hilton Hotel, Guam Resort & Spa, Guam, Micronesia
Hilton Hotel, Houston Convention Center, Houston, TX
Hilton Hotel, Houston Galleria, Houston, TX
Hilton Hotel, Houston, TX
Hilton Hotel, Huntington Beach, CA
Hilton Hotel, Indianapolis, IN
Hilton Hotel, Lake Arrowhead, CA
Hilton Hotel, Long Beach, CA
Hilton Hotel, Los Angeles Checkers, Los Angeles, CA
Hilton Hotel, Los Angeles, CA
Hilton Hotel, Mazatlan, Mexico
Hilton Hotel, Melbourne Airport, Melbourne, Australia
Hilton Hotel, Melville, NY
Hilton Hotel, Modesto, CA
Hilton Hotel, Nashville Airport, Nashville, TN
Hilton Hotel, Nassau Hotel & Marina, Nassau Bay, TX
Hilton Hotel, New Orleans/ St. Charles, LA
Hilton Hotel, Newark Gateway, Newark, NJ
Hilton Hotel, Ontario, CA
Hilton Hotel, Orrington, Evanston, IL
Hilton Hotel, Palm Springs, CA
Hilton Hotel, Parsippany, NJ
Hilton Hotel, Pasadena, CA

Hilton Hotel, Prince Kuhio, Waikiki Beach, HI
Hilton Hotel, Raleigh-Durham Airport, Durham, NC
Hilton Hotel, Reno Resort & Casino, Reno, NV
Hilton Hotel, Rochester, MN
Hilton Hotel, Sacramento, CA
Hilton Hotel, Saipan, Marianas Islands, Micronesia
Hilton Hotel, San Bernardino, CA
Hilton Hotel, San Diego Airport, San Diego, CA

Hilton Hotel, San Diego Mission Valley, San Diego, CA
Hilton Hotel, San Francisco Financial District, San Francisco, CA

Hilton Hotel, San Salvador, El Salvador
Hilton Hotel, Santa Clara, CA
Hilton Hotel, Seattle, WA

Engagement

Management agreement
ADA compliance and defense, litigation
Acquisition/buy-side, financing, management agreement, labor and employment
Financing
Management agreement
Acquisition/buy-side, management agreement, management agreement restructure
Franchise agreement
Acquisition/buy-side, bankruptcy, litigation, franchise agreement
Management agreement, franchise agreement, acquisition/buy-side, joint venture
Development
Refinancing, management agreement, restaurant lease, ADA compliance and defense
Acquisition/buy-side
Multi-employer plan withdrawal
Management agreement, franchise agreement, development, joint venture
Management agreement, franchise agreement
Management agreement, franchise agreement
Financing
Acquisition/buy-side, management agreement, financing, investor disputes
Acquisition/buy-side
Management agreement
Management agreement, franchise agreement
Franchise agreement
ADA compliance and defense
Franchise litigation
Management agreement, franchise agreement
Management agreement, franchise agreement, acquisition/buy-side, joint venture, financing
Franchise agreement
Acquisition/buy-side, financing, management agreement
Condo hotel advice (conversion), financing, management agreement
Franchise agreement
Labor and employment, defend wage and hour class action
Development, real estate, financing, ownership, acquisition/sell-side
Financing, loan workout, litigation, labor and employment
Labor and employment, defend wage and hour class action, discrimination and retaliation
Acquisition/buy-side
Outside general counsel: litigation, management agreement, franchise agreement, financing, labor and employment (including collective bargaining negotiations), construction, land use, entitlements, minority shareholder freeze-out litigation, franchise litigation
Management agreement
Acquisition/buy-side
Acquisition/buy-side, franchise agreement, management agreement and financing

Jim Butler

JEFFER MANGELS BUTLER & MITCHELL LLP

1900 Avenue of the Stars ♦ Los Angeles, CA 90067 ♦ (310) 201-3526 ♦ jbutler@jmbm.com

Property/Project

Hilton Hotel, Universal City, CA
Hilton Hotel, Victorville, CA
Hilton Hotel, Walt Disney World – Buena Vista Palace, Orlando, FL
Hilton Hotel, Washington DC
Hilton Hotel, West Palm Beach, CA
Hilton Hotel, Whittier, CA
Himuka Cottages, Miyazaki, Japan
Hodges Bay Resort & Spa Sandy Lane, St. Johns, Antigua & Barbuda, West Indies
Holiday Inn
Holiday Inn Express
Holiday Inn Select
Hollywood Hotel, Los Angeles, CA
Hollywood Inn, Los Angeles, CA
Hollywood Roosevelt, Hollywood, CA

Homestead Studio Suites
Homewood Suites
Hooters Hotel & Casino, Las Vegas, NV

Hotel 71, Chicago, IL

Hotel Abri, San Francisco, CA
Hotel Allegro, Chicago, IL
Hotel Cabo San Lucas, Cabo San Lucas, Mexico
Hotel California, San Francisco, CA

Hotel California, Santa Monica, CA
Hotel De Anza, San Jose, CA
Hotel del Sol, San Francisco, CA
Hotel Erwin, Venice, CA

Hotel Figueroa, Los Angeles, CA

Hotel Glenn, Atlanta, GA
Hotel Helix, Washington, DC
Hotel Hermosa, Hermosa Beach, CA
Hotel Huntington Beach, Huntington Beach, CA
Hotel Indigo
Hotel Joaquin, Laguna Beach, CA

Hotel Kitago Phoenix, Miyazaki, Japan
Hotel La Jolla, La Jolla, CA
Hotel La Peer, West Hollywood, CA

Engagement

Acquisition/buy-side, complex ground lease, entitlement and development issues
Receivership
Ground lease, financing
Acquisition/buy-side, management agreement, acquisition/sell-side
Management agreement
Foreclosure/deed-in-lieu
Management agreement
Franchise agreement
See “IHG – Holiday Inn”
See “IHG – Holiday Inn Express” and “IHG - Holiday Inn Express & Suites”
See “IHG – Holiday Inn Select”
ADA compliance and defense litigation
Development, construction
Acquisition/buy-side, acquisition/sell-side, management agreement, franchise agreement, financing, tax, syndication, loan workout, bankruptcy, entitlements for supergraphics signage
See “ESA – Homestead Studio Suites”
See “Hilton – Homewood Suites”
Acquisition/sell-side, labor and employment, management agreement, license agreement
Acquisition/buy-side, management agreement, financing, labor and employment, acquisition/sell-side
Acquisition/buy-side, financing, management agreement, lease termination
ADA compliance and defense
Acquisition/buy-side, development
Acquisition/sell-side, acquisition/buy-side, loan workout, restructuring, foreclosure, litigation, operations issues
Refinancing, intellectual property, acquisition/buy-side
Acquisition/buy-side
ADA compliance and defense
Management agreement termination, new management agreement, financing, labor and employment
Management agreement, licensing agreement, food and beverage management agreement, joint venture
Loan workout, restructuring
Management agreement
Management agreement
Management agreement
See “IHG – Hotel Indigo”
Acquisition/buy-side, management agreement, senior debt and preferred equity financing and loan restructuring
Management agreement
Management agreement, franchise agreement, food and beverage agreement
Management agreement

Jim Butler

Property/Project

Hotel Madeline, Telluride, CO

Hotel Madera, Washington, DC

Hotel Majestic, San Francisco, CA

Hotel Oceana, Santa Monica, CA

Hotel Pacific, Monterey Bay, CA

Hotel Park Tucson, Tucson, AZ

Hotel Parmani, Palo Alto, CA

Hotel Rouge, Washington, DC

Hotel Solaire, Los Angeles, CA

Hotel Stratford, San Francisco, CA

Hotel Terra Jackson Hole, Teton Village, WY

Hotel Via, San Francisco, CA

Hotel Vintage Court, San Francisco, CA

Hotel Whitcomb, San Francisco, CA

Hotel Wilshire, Los Angeles, CA

Hotel Winters, Winters, CA

Hotel ZaZa, Houston, TX

Houston ICON, Houston, TX

Howard Johnson

Hudson Restaurant (The), Los Angeles, CA

Hutton Hotel, Nashville, TN

Hyatt – Andaz West Hollywood, West Hollywood, CA

Hyatt – Caption by Hyatt, Los Angeles, CA

Hyatt – Citizen News, Los Angeles, CA

Hyatt – Grand Champions Resort, Indian Wells, CA

Hyatt – Grand Hyatt Wailea Resort & Spa, Wailea, Maui, HI

Hyatt – Grand Hyatt, Calgary Alberta, Canada

Hyatt – Grand Hyatt, New York, NY

Hyatt – Grand Hyatt, San Diego, CA

Hyatt – Grand Hyatt, San Francisco, CA

Hyatt – JDV by Hyatt, Dream Inn (a Joie de Vivre), Santa Cruz, CA

Hyatt – JDV by Hyatt, Hotel Angeleno, Los Angeles, CA

Hyatt – JDV by Hyatt, Hotel Erwin, Santa Monica, CA

Hyatt – JDV by Hyatt, Hotel Maya, Long Beach, CA

Hyatt – Park Hyatt, Beaver Creek, CO

Hyatt – Park Hyatt, Los Angeles, CA

Engagement

Management agreement termination, restructuring, loan workout, receivership, management agreement, franchise agreement, litigation

Management agreement

Bankruptcy

Land use, entitlements

Management agreement, acquisition/sell-side, loan workout, restructuring

Acquisition/buy-side

ADA compliance and defense

Management agreement

Acquisition/sell-side for homeless housing

ADA compliance and defense

Acquisition/buy-side, management agreement

ADA compliance and defense

Financing

Acquisition/sell-side, collective bargaining

Liquor license, restructuring, management agreement

Management agreement termination

Management agreement

Acquisition/sell-side

See “Wyndham – Howard Johnson”

ADA compliance and defense

Acquisition/buy-side, management agreement, licensing agreement, financing

Ground lease

Entitlements and land use, management agreement restructure, construction loan restructure, mezzanine financing, restructured debt and equity capital stack, renegotiate management agreements, conversion of brand management to franchise

Restructured debt and equity capital stack, renegotiate management agreements, conversion of brand management to franchise

Acquisition/buy-side, project documents and development, club formation, golf, tennis, financing, sale of tennis rights, licensing of stadium, management agreement, tax, bankruptcy, acquisition/sell-side, labor and employment, environmental

Loan workout, management agreement termination

Management agreement, development, labor and employment

Labor and employment, joint venture, financing

Management agreement

Labor and employment, operations and regulatory issues, environmental

ADA compliance and defense, management agreement

Land use

Management agreement

Management agreement

Loan workout, acquisition/sell-side

Joint venture, management agreement termination, litigation, ground lease, labor and employment, RFP for operator and new management agreement, land use, environmental

Jim Butler

Property/Project

Hyatt – Park Hyatt, San Francisco Embarcadero, San Francisco, CA

Hyatt – Park Hyatt, Santa Monica, CA

Hyatt – Thompson Hotel, Chicago, IL

Hyatt – Thompson Hotel, Hollywood, CA

Hyatt – Thompson Hotel, Los Angeles, CA

Hyatt – Thompson Hotel, Montreal, Canada

Hyatt – Thompson Hotel, Portland, OR

Hyatt – Thompson Hotel, Salt Lake City, UT

Hyatt – Thompson, Detroit, MI

Hyatt – Thompson, Hollywood, CA

Hyatt – tommie Hotel, Hollywood, CA

Hyatt Hotel, Anaheim, CA

Hyatt Hotel, Arlington, VA

Hyatt Hotel, Clearwater, FL

Hyatt Hotel, Columbus, OH

Hyatt Hotel, Grenada Island, West Indies

Hyatt Hotel, Hollywood, CA

Hyatt Hotel, Hyatt on Sunset, Los Angeles, CA

Hyatt Hotel, King of Prussia, PA

Hyatt Hotel, Palm Springs, CA

Hyatt Hotel, Penn’s Landing, Philadelphia, PA

Hyatt Hotel, Sacramento, CA

Hyatt Hotel, Saint Claire – San Jose, CA

Hyatt Hotel, San Diego Islandia, San Diego, CA

Hyatt Hotel, SF Fisherman’s Wharf – San Francisco, CA

Hyatt Hotel, Sonoma Vineyard Creek, Santa Rosa, CA

Hyatt Hotel, Valencia, CA

Hyatt Hotel, Westlake Village, CA

Hyatt House, LAX, Los Angeles, CA (dual branded)

Hyatt House, Pleasant Hill, CA

Hyatt House, Pleasanton, CA

Hyatt House, Sacramento, CA

Hyatt House, Scottsdale, AZ

Hyatt House, Scottsdale, AZ (dual branded)

Hyatt House, USC, Los Angeles, CA

Hyatt Place, Austin, TX

Engagement

Restructuring, labor and employment, environmental

Construction, litigation, bankruptcy

Franchise agreement

Acquisition/buy-side, management agreement, restaurant management agreement, equity and debt financing documents, restructuring, refinancing

Restructured debt and equity capital stack, renegotiate management agreements, conversion of brand management to franchise

Management agreement

Management agreement, residential management agreement, technical services agreement

Management agreement

Land use, entitlements, development, joint venture financing, senior debt financing, mezzanine financing, management agreement

Entitlements and land use, management agreement restructure, construction loan restructure, mezzanine financing

Management agreement, restructuring, financing

Litigation, acquisition/buy-side, bankruptcy, environmental

Management agreement, bankruptcy, labor and employment

Condo hotel advice, asset management agreement

Loan workout, acquisition/sell-side

Management agreement, franchise agreement, acquisition/buy-side, operations, labor and employment

Franchise agreement

Management agreement, operations, trademark, labor and employment

Acquisition/buy-side, franchise agreement, management agreement, EB-5 financing, F&B management agreement

Management agreement

Management agreement, franchise agreement

Management agreement, joint venture, labor and employment, environmental

Franchise agreement, labor and employment, environmental

Restructuring, acquisition/sell-side, labor and employment, environmental

Labor and employment, environmental

Management agreement, acquisition/buy-side

Labor and employment, management agreement, environmental

Labor and employment, acquisition/sell-side, acquisition/buy-side, management agreement

Acquisition/buy-side, ground lease, financing, management agreement, franchise agreement, EB-5 financing

Workout, receivership and bankruptcy with related foreclosure and sale

Workout, receivership and bankruptcy with related foreclosure and sale

Management agreement, technical services agreement

Workout, receivership and bankruptcy with related foreclosure and sale

EB-5 financing

Ground lease, construction advisory, financing, management agreement, franchising agreement

Acquisition/buy-side, management agreement, franchise agreement

Jim Butler

Property/Project

Hyatt Place, Berkeley, CA
Hyatt Place, Bowling Green, KY
Hyatt Place, Buena Park, CA
Hyatt Place, Farmington, UT
Hyatt Place, Flushing, NY
Hyatt Place, LAX, Los Angeles, CA (dual branded)

Hyatt Place, Oranjestad, Aruba
Hyatt Place, Philadelphia, PA
Hyatt Place, Pomona, CA
Hyatt Place, Riverside, CA
Hyatt Place, Rochester, MN
Hyatt Place, Roseville, CA

Hyatt Place, Scottsdale, AZ (dual branded)
Hyatt Place, Vista, CA
Hyatt Place, Warner Center, Woodland Hills, CA
Hyatt Regency, Arlington, VA
Hyatt Regency, Austin, TX
Hyatt Regency, Baltimore, MD
Hyatt Regency, Bethesda, MD
Hyatt Regency, Buffalo, NY
Hyatt Regency, Cambridge, MA
Hyatt Regency, Century Plaza Hotel, Los Angeles, CA
Hyatt Regency, Chicago, IL
Hyatt Regency, Cincinnati, OH
Hyatt Regency, Coral Gables, FL
Hyatt Regency, Curaçao Golf Resort, Spa and Marina, Porta Blancu, Nieuwpoort, Curaçao
Hyatt Regency, Dearborn, MI
Hyatt Regency, Denver, CO
Hyatt Regency, Garden Grove, CA
Hyatt Regency, Grand Cayman, West Indies
Hyatt Regency, Grand Cypress, Orlando, FL
Hyatt Regency, Hilton Head, SC
Hyatt Regency, Houston, TX
Hyatt Regency, Huntington Beach, CA
Hyatt Regency, Hyatt Suites, Atlanta NW, Marietta, GA
Hyatt Regency, Hyatt Suites, Palm Springs, CA
Hyatt Regency, Irvine, CA
Hyatt Regency, La Jolla, CA
Hyatt Regency, LAX, Los Angeles, CA

Engagement

Construction contracts, acquisition/sell-side
Refinancing
Management agreement, franchise agreement
Franchise agreement, management agreement
Management agreement
Acquisition/buy-side, ground lease, financing, management agreement, franchise agreement, EB-5 financing
Joint venture, branding and management agreement
Franchise agreement
Franchise agreement
Financing of construction
Franchise agreement
Acquisition/buy-side, management agreement, construction, financing, acquisition/buy-side
EB-5 financing, construction contracts, acquisition/sell-side
Management agreement, acquisition/buy-side
Franchise agreement
Loan workout, bankruptcy, management agreement
Loan workout, acquisition/buy-side
Management agreement, development, joint venture, labor and employment
Management agreement, loan workout, joint venture
Franchise agreement, loan workout, joint venture, acquisition/sell-side
Loan workout, acquisition/sell-side, financing
Management agreement, EB-5 financing, acquisition/buy-side
Labor and employment, financing
Loan workout, bankruptcy, management agreement, financing
Loan workout, bankruptcy, acquisition/sell-side, financing
Management agreement termination
Management agreement, labor and employment, acquisition/sell-side
Loan workout, management agreement
Franchise agreement, financing
Loan workout, expansion
Loan workout, acquisition/sell-side
Bankruptcy
Loan workout, acquisition/sell-side, leasing, financing
Development, management, joint venture, financing, condo hotel advice
Acquisition/buy-side, management agreement, labor and employment
Labor and employment, environmental
Labor and employment, environmental
Loan workout, acquisition/sell-side, land use, environmental
Franchise agreement, management agreement, construction and vendor contracts, entitlements, litigation over easements and parking arrangements, acquisition/sell-side, litigation, labor

Jim Butler

Property/Project

Hyatt Regency, Lima, Peru
Hyatt Regency, Los Angeles, CA
Hyatt Regency, Maui, HI
Hyatt Regency, Miami, FL
Hyatt Regency, Milwaukee, WI
Hyatt Regency, New Orleans, LA
Hyatt Regency, Newport Beach, CA

Hyatt Regency, North Dallas, Richardson, TX
Hyatt Regency, Oakbrook, IL
Hyatt Regency, Orlando International Airport, Orlando, FL
Hyatt Regency, Palo Alto, CA
Hyatt Regency, Phoenix, AZ

Hyatt Regency, Portland, OR
Hyatt Regency, Printer's Row, Chicago, IL
Hyatt Regency, Sacramento, CA

Hyatt Regency, San Diego, CA

Hyatt Regency, San Francisco, CA
Hyatt Regency, Savannah, GA
Hyatt Regency, Schaumburg, IL
Hyatt Regency, Scottsdale, AZ
Hyatt Regency, Tampa, FL
Hyatt Regency, Tysons Corner Center, McLean, VA
Hyatt Regency, Waikiki, Honolulu, HI
Hyatt Regency, Waikoloa, HI
Ibis Hotel
IHG – Candlewood Suites Hotel, Bellevue, WA
IHG – Candlewood Suites Hotel, Hillsboro, OR
IHG – Candlewood Suites Hotel, Milpitas, CA
IHG – Candlewood Suites Hotel, Pleasanton, CA
IHG – Candlewood Suites Hotel, Sacramento, CA
IHG – Candlewood Suites Hotel, Santa Ana, CA
IHG – Crowne Plaza Tulsa, Southern Hills, Tulsa, OK
IHG – Crowne Plaza, Albany, NY
IHG – Crowne Plaza, City of Commerce, CA
IHG – Crowne Plaza, Concord, CA
IHG – Crowne Plaza, Dallas, TX
IHG – Crowne Plaza, Danbury, CT
IHG – Crowne Plaza, Denver Galleria-Addison, Denver, CO
IHG – Crowne Plaza, Emeryville, CA

Engagement

Management agreement, ownership issues
Labor and employment, operations and regulatory issues, environmental
Loan workout
Loan workout, bankruptcy, acquisition/sell-side, acquisition/buy-side
Management agreement, loan workout, financing
Loan workout, acquisition/sell-side
Management agreement, acquisition/sell-side, litigation, labor and employment, franchise agreement, management agreement, environmental
Franchise agreement termination
Acquisition/buy-side
Loan workout, recapitalization, acquisition/buy-side
Labor and employment, environmental
Loan workout, acquisition/sell-side, management agreement, financing, management agreement, operations, trademark, labor and employment
Acquisition/buy-side, labor and employment
Loan workout, bankruptcy
Loan workout, bankruptcy, acquisition/sell-side, financing, management agreement, labor and employment, environmental
Development, financing, management agreement, labor and employment, environmental
Labor and employment, environmental
Loan workout, acquisition/sell-out, financing
Litigation, hotel management
Labor and employment, environmental
Loan workout, acquisition/sell-side
Management agreement and advice on hotel, office, retail mixed-use
Loan workout and restructuring
Management agreement
See "Accor – Ibis Hotel"
Management agreement, franchise agreement, litigation
Management agreement, franchise agreement, litigation
Management agreement, franchise agreement, litigation
Management agreement, franchise agreement, litigation
Management agreement, franchise agreement, litigation
Financing
Refinancing
RFP for operator, negotiate management agreement
Management agreement, development
Franchise agreement
Bankruptcy
Management agreement, management agreement restructure
Management agreement, management agreement restructure

Loan modification

Jim Butler

Property/Project

IHG – Crowne Plaza, Indialantic, FL
IHG – Crowne Plaza, LA Harbor, Los Angeles, CA
IHG – Crowne Plaza, LAX, Los Angeles, CA
IHG – Crowne Plaza, Los Angeles Harbor, San Pedro, CA
IHG – Crowne Plaza, Melbourne, FL
IHG – Crowne Plaza, Orlando, FL
IHG – Crowne Plaza, Phoenix Airport, Phoenix, AZ
IHG – Crowne Plaza, Pittsburgh, PA
IHG – Crowne Plaza, Sacramento, CA
IHG – Crowne Plaza, San Pedro, CA
IHG – Crowne Plaza, Silver Spring, MD
IHG – Crowne Plaza, Syracuse, NY
IHG – Crowne Plaza, Toronto Airport, Toronto, ON
IHG – Crowne Plaza, West Palm Beach, FL
IHG – Holiday Inn & Suites Resort & Waterpark, Orlando, FL
IHG – Holiday Inn & Suites, Anaheim, CA
IHG – Holiday Inn & Suites, San Mateo, CA
IHG – Holiday Inn Express & Suites, Laurel, MD
IHG – Holiday Inn Express & Suites, San Diego, CA
IHG – Holiday Inn Express, American Canyon, CA
IHG – Holiday Inn Express, Brooklyn Park Slope, Brooklyn, NY
IHG – Holiday Inn Express, Meadow Lands, PA
IHG – Holiday Inn Express, Myrtle Beach, SC
IHG – Holiday Inn Express, Nellis, NV
IHG – Holiday Inn Express, New York, NY
IHG – Holiday Inn Express, Old Town, San Diego, CA
IHG – Holiday Inn Express, Salinas, CA
IHG – Holiday Inn Express, San Francisco, CA
IHG – Holiday Inn Express, San Luis Obispo, CA
IHG – Holiday Inn Manhattan, New York, NY
IHG – Holiday Inn Resort, Benoa, Bali, Indonesia
IHG – Holiday Inn Resort, Santa Fe, NM
IHG – Holiday Inn, 4th and Peabody, Nashville, TN
IHG – Holiday Inn, Altamonte Springs, FL
IHG – Holiday Inn, Anaheim Convention Center, Anaheim, CA
IHG – Holiday Inn, Anchorage, AK
IHG – Holiday Inn, Bedford, TX
IHG – Holiday Inn, Brooklyn, NY
IHG – Holiday Inn, Buena Park, CA
IHG – Holiday Inn, BWI Airport, Linthicum Heights, MD

Engagement

RFP for operator, negotiate management agreement
Acquisition/buy-side, labor and employment, ADA compliance and defense, litigation, financing
License termination, acquisition/buy-side, new franchise agreement
Acquisition/buy-side, financing
RFP for operator, negotiate management agreement
Acquisition/buy-side, management agreement, franchise agreement, advice
Management agreement, financing, acquisition/buy-side
RFP for operator, negotiate management agreement
Acquisition/buy-side
Acquisition/buy-side, labor and employment, litigation
Management agreement
Acquisition/sell-side
Franchise agreement termination
RFP for operator, negotiate management agreement
Management agreement, management agreement restructure, lender dispute
Management agreement, management agreement restructure, investor dispute
Management agreement, management agreement restructure
Acquisition/sell-side
Comfort letter
ADA compliance and defense
ADA compliance and defense
RFP for operator, negotiate management agreement
Reposition hotel, RFP for operator, negotiate management agreement
Purchase agreement dispute
ADA compliance and defense
Construction financing
ADA compliance and defense
Acquisition/buy-side
Management agreement
Acquisition/buy-side, management agreement, franchise agreement, financing
Management agreement
Management agreement
Franchise agreement termination
Management agreement, acquisition/sell-side
Franchise agreement, development, land use, entitlements
Acquisition/buy-side
Acquisition/buy-side
ADA compliance and defense
ADA compliance and defense
Reposition hotel, RFP for operator, negotiate management agreement

Jim Butler

Property/Project

IHG – Holiday Inn, Clinton, NJ
IHG – Holiday Inn, Commerce, CA
IHG – Holiday Inn, Dallas Market Center, Dallas, TX
IHG – Holiday Inn, Denver East Stapleton, Denver, CO
IHG – Holiday Inn, Denver, CO
IHG – Holiday Inn, Emeryville, CA
IHG – Holiday Inn, Evansville, Indiana
IHG – Holiday Inn, Fullerton, CA
IHG – Holiday Inn, Glendale, CA
IHG – Holiday Inn, Hilton Head, SC
IHG – Holiday Inn, LA Convention Center, Los Angeles, CA
IHG – Holiday Inn, La Guardia, NY
IHG – Holiday Inn, Lakewood, CO
IHG – Holiday Inn, LAX, Los Angeles, CA

IHG – Holiday Inn, Long Beach, CA
IHG – Holiday Inn, Monroeville, PA
IHG – Holiday Inn, Monrovia, CA
IHG – Holiday Inn, Napa, California
IHG – Holiday Inn, North Phoenix, Phoenix, AZ
IHG – Holiday Inn, NY 6th Avenue, New York, NY
IHG – Holiday Inn, Orlando, FL
IHG – Holiday Inn, Peoria, AZ
IHG – Holiday Inn, Phoenix, AZ
IHG – Holiday Inn, Pittsburgh Monroeville, PA
IHG – Holiday Inn, Poughkeepsie, NY
IHG – Holiday Inn, Rancho Cordova, CA
IHG – Holiday Inn, Reno, NV
IHG – Holiday Inn, Sacramento, CA
IHG – Holiday Inn, San Francisco Chinatown, San Francisco, CA
IHG – Holiday Inn, San Francisco Convention Center, San Francisco, CA
IHG – Holiday Inn, San Francisco Fisherman’s Wharf, San Francisco, CA
IHG – Holiday Inn, Santa Fe, NM
IHG – Holiday Inn, Santa Maria, CA
IHG – Holiday Inn, Santa Monica, CA
IHG – Holiday Inn, Staten Island, NY
IHG – Holiday Inn, Strongsville, OH
IHG – Holiday Inn, Universal Studios, Studio City, CA
IHG – Holiday Inn, Vallejo, CA
IHG – Holiday Inn, Ventura, CA

Engagement

Franchise agreement
Franchise agreement negotiation
Management agreement
Management agreement, management agreement restructure, employment claims
Acquisition/buy-side
Acquisition/buy-side
Franchise agreement, litigation
Franchise agreement, operations issues, acquisition/sell-side
Franchise agreement
RFP for operator, negotiate management agreement
Management agreement, franchise agreement

Acquisition/buy-side
ADA compliance and defense
Acquisition/buy-side, franchise agreement, management agreement, financing, comfort letter
Labor and employment, acquisition/sell-side
Management agreement
Acquisition/buy-side
ADA compliance and defense
Acquisition/ buy-side
ADA compliance and defense
Franchise agreement negotiations, operations issues, acquisition/sell-side
Acquisition/sell-side, franchise agreement
Management agreement
Reposition hotel, RFP for operator, negotiate management agreement
Acquisition/buy-side
ADA compliance and defense, franchise agreement
Franchise agreement negotiation
ADA compliance and defense, litigation
Litigation, management agreement, franchise agreement, labor and employment, land use, financing
Management agreement
Management agreement, joint venture, labor and employment, bankruptcy
Management agreement
Management agreement
Acquisition/buy-side
Acquisition/buy-side
Reposition hotel, RFP for operator, negotiate management agreement
Acquisition/buy-side
Acquisition/buy-side
Financing

Jim Butler

Property/Project

IHG – Holiday Inn, Woodland Hills, CA
IHG – Hotel Indigo, Atlanta Airport, Atlanta, GA
IHG – Hotel Indigo, College Park, TX
IHG – Hotel Indigo, Hollywood, CA
IHG – Hotel Indigo, Lima Miraflores, Lima, Peru
IHG – Hotel Indigo, Nashville, TN
IHG – Hotel Indigo, Sarasota, FL
IHG – Indigo Hotel, Omaha, NE
IHG – InterContinental Hotel, Bali Canggü, Bali, Indonesia
IHG – InterContinental Hotel, California Plaza, Los Angeles, CA
IHG – InterContinental Hotel, Century City, Los Angeles, CA
IHG – InterContinental Hotel, MidPlaza, Jakarta, Indonesia
IHG – InterContinental Hotel, Miraflores, Lima, Peru
IHG – InterContinental Hotel, Portland, OR
IHG – InterContinental Hotel, Seattle, WA
IHG – Kimpton – Aspen Club Lodge, Aspen, CO
IHG – Kimpton – Beverly Renaissance, Los Angeles, CA
IHG – Kimpton – Hotel Argyle, Hollywood, CA
IHG – Kimpton – Hotel George, Washington, DC
IHG – Kimpton – Hotel Helix, Washington, DC
IHG – Kimpton – Hotel Madera, Washington, DC
IHG – Kimpton – Hotel Marlowe, Cupertino, CA
IHG – Kimpton – Hotel Monaco, Alexandria, VA
IHG – Kimpton – Hotel Monaco, Cambridge, MA
IHG – Kimpton – Hotel Monaco, San Francisco, CA
IHG – Kimpton – Hotel Monticello, San Francisco, CA
IHG – Kimpton – Hotel Palomar, Dallas, TX
IHG – Kimpton – Hotel Palomar, San Francisco, CA
IHG – Kimpton – Hotel Palomar, Westwood, Los Angeles, CA
IHG – Kimpton – Hotel Rouge, Washington, DC
IHG – Kimpton – Hotel Villa Florence, San Francisco, CA
IHG – Kimpton – Hotel Wilshire, Los Angeles, CA
IHG – Kimpton – Prescott Hotel, San Francisco, CA
IHG – Kimpton – Tivoli Village, Summerlin, Las Vegas, NV
IHG – Kimpton – Topaz Hotel, Washington, DC
IHG – Kimpton Hotel & Residences, Papagayo, Costa Rica
IHG – Kimpton Hotel Solamar, San Diego, CA

Engagement

Acquisition/sell-side
Acquisition/buy-side, acquisition/sell-side
Acquisition/buy-side
Entitlements
Management agreement and technical services agreement
Franchise agreement termination
Management agreement and franchise agreement
Commercial PACE financing
Management agreement
Management agreement, financing, bankruptcy, loan workout, acquisition/sell-side
Management agreement, financing, land use, labor and employment
Management agreement termination, litigation, new management agreement
Management agreement
Management agreement
Management agreement
Financing
Land use and entitlement
Acquisition/buy-side
Management agreement
Management agreement
Management agreement
Management agreement
ADA compliance and defense
Acquisition/buy-side, management agreement
Management agreement
Management agreement
Acquisition/sell-side, management agreement, liquor license, operations issues
Management agreement
Acquisition/sell-side, management agreement, liquor license, operations issues
Management agreement
Management agreement
Lease termination, liquor license
Management agreement
Management agreement
Management agreement
Management agreement
Acquisition/buy-side, development, management agreement
Development

Jim Butler

Property/Project

IHG – Kimpton Hotel, (Proposed) DTLA, Los Angeles, CA

IHG – Kimpton Hotel, Koreatown, Los Angeles, CA

IHG – Kimpton Hotel, Las Vegas, NV

IHG – Kimpton Hotel, mid-Wilshire, Los Angeles, CA (proposed)

IHG – Kimpton La Peer, West Hollywood, CA

IHG – Staybridge Suites, Bowling Green, KY

IHG – Staybridge Suites, Jacksonville, FL

IHG – Staybridge Suites, Midvale, Utah

IHG – Staybridge Suites, Savannah, GA

Il Cielo Restaurant, Beverly Hills, CA

Ilikai Nikko Waikiki Hotel, Honolulu, HI

Indian Springs Resort, Calistoga, CA

Indian Wells Resort, Indian Wells, CA

Inn at Laguna Beach, Laguna Beach, CA

Inn at Lost Creek, Mountain Village, CO

Inn at Schoolhouse Creek, Mendocino, CA

Inn at Spanish Bay, Pebble Beach, CA

Inn at Venice Beach, Venice Beach, CA

Inn by the Sea, Carmel, CA

Inn of Chicago, Chicago, IL

Inn of the Anasazi, Santa Fe, NM

Inn on the Park, Honolulu, HI

InterContinental Hotel

International Hotel, LAX, Los Angeles, CA

Isla Navidad, Jalisco, Mexico

Island Colony Hotel, Honolulu, HI

Island Hotel (The), Newport Beach, CA

Jack in the Box, El Paseo, CA

Jack in the Box, Los Angeles, CA

Jack in the Box, Mission Viejo, CA

Jack London Square Development, Oakland, CA

Jackson Family Winery Hotel, Santa Rosa, CA

Jade Hotel Greenwich Village, New York, NY

Jamaica Bay Inn, Marina del Rey, CA

James Hotel (The), West Hollywood, CA

Jefferson Boulevard Hotel, Culver City, CA

Jeremy (The), Los Angeles, CA

Joie de Vivre Hotel

Jonathan Club, Los Angeles, CA

Engagement

Acquisition/buy-side, management agreement

Management agreement

Management agreement

Mixed-use project, management agreement, technical services agreement

Construction financing, commercial PACE financing

Refinancing

Franchise agreement, conversion, litigation

Acquisition/buy-side

Acquisition/buy-side, management agreement, franchise agreement, financing

Restaurant lease

Acquisition/sell-side

Termination of management agreement, negotiate new management agreement

ADA compliance and defense

Management agreement, acquisition/sell-side

Management agreement termination, restructuring, loan workout, receivership, new management agreement, franchise agreement, litigation

ADA compliance and defense, litigation

Trademark

Management agreement

Ground lease restructuring

Labor and employment, union issues, hotel closure matters, PPP loan matters

Financing, ownership, management agreement, acquisition/buy-side

Management agreement

See “IHG – InterContinental Hotel”

Sandwich lease

Management agreement

Management agreement

Management agreement

ADA compliance and defense

ADA compliance and defense

ADA compliance and defense

Labor and employment issues involving union agreements

Management agreement

ADA compliance and defense

Portfolio franchise agreement and brand conversion, management agreement

Management agreement, franchise agreement, labor and employment, collective bargaining agreement, management agreement termination

Management agreement

Management agreement, franchise agreement, management termination agreement

See “Hyatt – Two Roads – Joie de Vivre Hotel”

Labor and employment, collective bargaining

Jim Butler

Property/Project

Jumby Bay Island Resort, Jumby Bay Island, Antigua, West Indies

JW Marriott

Kaanapali Beach Hotel, Maui, HI

Kah Nee Ta Resort, Warm Springs, OR

Kapalua Bay Hotel & Villas, Maui, HI

Kauai Resort Hotel, Kauai, HI

Kempinski Plaza Jakarta Hotel, Jakarta, Java, Indonesia

Kensington Park Hotel, San Francisco, CA

Kenwood Inn & Spa, Sonoma Valley, CA

Kila Tahoe, Lake Tahoe, CA

Kimpton

King George Hotel, San Francisco, CA

Kinney (The), San Luis Obispo, CA

Kinney Hotel, Venice Beach, CA

Kirkwood Collection – Blue Sands Inn, Santa Barbara, CA,

Kirkwood Collection – Garden Street Inn, San Luis Obispo, CA

Kirkwood Collection – Hideaway Inn, Santa Barbara, CA

Knickerbocker Hotel, New York, NY

Kona Kai Resort and Marina, San Diego, CA

Korakia Pensione, Palm Springs, CA

Korea Town Hotel, Los Angeles, CA

Kyalami Castle Resort, Midrand, South Africa

L’Auberge Del Mar, Del Mar, CA

L’Enfant Plaza Hotel, Washington, DC

La Concha Resort and Casino, La Concha, San Juan, Puerto Rico

La Costa Resort & Spa, Carlsbad, CA

La Entrada Hotel, Santa Barbara, CA

La Jolla Cove Suites, La Jolla, CA

La Jolla de Mismaloya Resort, Puerto Vallarta, Mexico

La Posada de Sante Fe, Santa Fe, NM

La Quinta Resort & Country Club, La Quinta, CA

La Quinta, Atlanta, GA

La Quinta, Bellevue, WA

La Quinta, Orlando, FL

La Quinta, Richmond, VA

La Quinta, San Diego, CA

La Quinta, San Francisco, CA

La Quinta, Santa Fe, NM

Engagement

Terminate Rosewood management agreement, new management agreement

See “Marriott – JW Marriott Hotel”

Acquisition/buy-side

Timeshare formation

Acquisition/buy-side, financing

Acquisition/buy-side, management agreement, franchise agreement, entitlement, bankruptcy and receivership, acquisition/sell-side

Management agreement, litigation

Leasing, operations issues

Acquisition/buy-side, financing, refinancing

Condo hotel, financing

See “IHG – Kimpton”

Leasing, operations issues

Portfolio franchise agreement and brand conversion, management agreement

Management agreement

Labor and employment, ADA compliance and defense

Labor and employment

Labor and employment

EB-5 financing for major redevelopment

Restructuring, bankruptcy, management agreement, franchise agreement, acquisition/sell-side

Repositioning, licensing agreements, entertainment agreements, loan modification

Land use and entitlements

Acquisition/buy-side

Loan workout, litigation

Labor and employment, collective bargaining, plant closure

Management agreement, licensing agreement

Acquisition/buy-side

EB-5 financing

Management agreement

Labor and employment, acquisition/buy-side, tax, joint venture, operations issues

Litigation analysis and construction defect analysis

Restructuring, workout, financing

Management agreement, joint venture, acquisition/sell-side

Management agreement, joint venture, acquisition/sell-side

Management agreement, joint venture, acquisition/sell-side

Management agreement, joint venture, acquisition/sell-side

Management agreement, joint venture, acquisition/sell-side

Management agreement, joint venture, acquisition/sell-side

Management agreement, joint venture, acquisition/sell-side

Management agreement, joint venture, acquisition/sell-side

Jim Butler

Property/Project

La Quinta, Seattle, WA
La Quinta, St. Petersburg, FL
Ladera Hotel & Residences, Ladera, Mangilao, Guam
Laguna Beach Golf & Bungalows, Laguna Beach, CA
Laguna Motor Inn, Laguna Beach, CA
Lake Arrowhead Resort & Spa, Lake Arrowhead, CA

Lake Elsinore Development, Lake Elsinore, CA
Lake Mead Casino and Hotel, Las Vegas, NV
Landry's Restaurant, Concord, CA
Landry's Restaurant, Fremont, CA
Larkspur Landing All Suite Hotel, Bellevue, WA
Larkspur Landing All Suite Hotel, Hillsboro, OR
Larkspur Landing All Suite Hotel, Milpitas, CA
Larkspur Landing All Suite Hotel, Pleasanton, CA
Larkspur Landing All Suite Hotel, Sacramento, CA
Las Alcobas, a Luxury Collection Hotel, Napa Valley, St. Helena, CA
Las Cabezas Luxury Resort, Punta Mita, Mexico
Las Ramblas Resort, Las Vegas, NV
Las Ventanas al Paraiso, Cabo San Lucas, Mexico
Laurel Inn, San Francisco, CA
Le Méridien
Le Royal Tahitien Hotel, Papeete, French Polynesia
Lexington Inn, San Luis Obispo, CA
Lighthouse Lodge, Pacific Grove, CA
Living Desert (The), Palm Springs, CA
Lodge & Spa at Cordillera, Avon, CO
Lodge at CordeValle, San Martin, CA
Lodge at Pebble Beach, Pebble Beach, CA
Lodge at Rancho Mirage, Rancho Mirage, CA
Lodge at Skylonda, Woodside, CA
Lodge at Sonoma, Sonoma, CA
Lodge at Tiburon, Tiburon, CA

Lodge at Ventana Canyon, Tucson, AZ
Loews Coronado Bay Resort, Coronado, CA
Loews Santa Monica Beach Hotel, Santa Monica, CA
London (The), West Hollywood, CA
Lone Mountain Ranch, Big Sky, MT
Long Beach Sails Hotel, Long Beach, CA
Long Point Resort (Marineland), Palos Verdes, CA
Los Cabos Vacation Rentals, Los Cabos, Mexico
Lovers Point Inn Monterey, Pacific Grove, CA

Engagement

Management agreement, joint venture, acquisition/sell-side
Management agreement, joint venture, acquisition/sell-side
Development advisory, condo hotel, EB-5 financing
Financing
Acquisition/buy-side, repositioning
Acquisition/buy-side, management agreement, financing, labor and employment, negotiate new collective bargaining agreement
Development, management agreement, franchise agreement, ownership issues
Casino management agreement
ADA compliance and defense
ADA compliance and defense
Conversion
Conversion
Conversion
Conversion
Conversion
Management agreement, litigation

Management agreement
Conducted RFP for operator, management agreement
Management agreement, financing, condominium, vacation ownership
ADA compliance and defense
See "Marriott – Le Méridien"
Acquisition/sell-side
ADA compliance and defense
Bankruptcy
ADA compliance and defense
Management agreement
Management agreement
Trademark
Acquisition/buy-side, expansion, condo hotel advice
Management agreement
Development, financing, joint venture, management agreement
Acquisition/buy-side, management agreement, franchise agreement, financing, acquisition/sell-side
Acquisition/buy-side, financing, labor and employment, trademark
Financing
Financing
Acquisition/buy-side, entitlements, ADA compliance
Acquisition/buy-side, amenities agreement
Management agreement, franchise agreement, trademark
Acquisition/buy-side, restructuring, loan workout
Management agreement, condo hotel advice
Restructuring, management agreement, joint venture

Jim Butler

Property/Project

Luxe Hotel City Center Hotel, Los Angeles, CA

Luxe Hotel Rodeo, Beverly Hills, CA

Luxe Hotel Sunset, Los Angeles, CA

Luxze Hitotsuba, Miyazaki, Japan

Mahekal Beach Resort, Playa del Carmen, Mexico

MainStay Suites

Majestic Hotel, San Francisco, CA

Malibu Beach Inn & Spa, Malibu, CA

Malibu Beach Inn, Los Angeles, CA

Malibu Hotel, Golf And Conference Center, Malibu, CA

Malibu Inn, Malibu, CA

Mammoth 8050, Mammoth Lakes, CA

Mandalay Beach Resort, Oxnard, CA

Mandarin Oriental Hotel & Residences, Chicago, IL

Mandarin Oriental Hotel & Residences, Dallas, TX

Mandarin Oriental Hotel & Residences, Las Vegas, NV

Mandarin Oriental Hotel & Residences, Playa Manzanillo, Costa Rica

Mandarin Oriental Hotel, Kahala, Honolulu, HI

Mandarin Oriental Hotel, Los Angeles, CA

Mandarin Oriental Hotel, Miami, FL

Mandarin Oriental Hotel, South Coast Plaza, Costa Mesa, CA

Mandarin Oriental Hotel, Tuscany, Italy

Maralisa Hotel, Acapulco, Mexico

Marco Beach Ocean Resort, Marco Island, FL

Margaritaville Beach Resort, Fort Myers Beach, FL

Marigot Bay Resort & Marina, St. Lucia, West Indies

Marina del Rey Hotel, Marina del Rey, CA

Marina International Hotel, Marina del Rey, CA

Marina Pacific Hotel and Suites, Venice, CA

Mariposa Lodge, Yosemite, CA

Marriott – AC by Marriott, DTLA, Los Angeles, CA

Marriott – AC by Marriott, Los Angeles, CA

Marriott – AC by Marriott, San Rafael, CA

Marriott – AC by Marriott, Sunnyvale Cupertino, Sunnyvale CA (dual branded)

Marriott – Aloft Hotel, Cupertino, CA

Marriott – Aloft Hotel, Downtown, Atlanta, GA

Marriott – Aloft Hotel, El Paso, TX

Marriott – Aloft Hotel, Fort Lauderdale, FL

Engagement

Leasing, management agreement, franchise agreement, liquor license, labor and employment, collective bargaining agreement, trademark, operations issues, acquisition/buy-side, restaurant lease, land use & entitlements

Franchise agreement, labor and employment, trademark, operations issues, financing

Franchise agreement, labor and employment, trademark, operations issues

Management agreement

Joint venture, financing

See “Choice – MainStay Suites”

Financing, securities, tax

ADA compliance and defense

ADA compliance and defense

Joint venture structuring, entitlement, acquisition, development

Joint venture, loan restructuring

Condo hotel advice, land use, entitlements

Loan workout, bankruptcy, financing

Acquisition/buy-side, development, financing, joint venture, hotel mixed-use, condo hotel advice, management agreement

Condo hotel advice, management agreement

Management agreement, repositioning

Management agreement, pre-opening and operations issues

Management agreement, financing

Management agreement

Management agreement, operations issues

Management agreement

Management agreement

Acquisition/sell-side

Financing, operations issues

Franchise agreement

Management agreement

Management agreement

Receivership, bankruptcy

Management agreement

ADA compliance and defense, litigation

Food and beverage management agreement for rooftop bar and restaurant

Joint venture, franchise agreement, management agreement, development agreement

Management agreement, technical services agreement

Commercial PACE financing for lender

Franchise agreement

Acquisition/buy-side, acquisition/sell-side

Management agreement and franchise agreement

Management agreement

Jim Butler

Property/Project

Marriott – Aloft Hotel, Las Vegas, NV
Marriott – Aloft Hotel, Leawood, Overland Park, KS
Marriott – Aloft Hotel, Mag Mile, Chicago, IL
Marriott – Aloft Hotel, New York, NY
Marriott – Aloft Hotel, Sacramento North Natomas, Sacramento, CA
Marriott – Aloft Hotel, San Diego, CA
Marriott – Aloft Hotel, Sunnyvale, CA
Marriott – Aloft Hotel, Tempe, AZ
Marriott – Autograph Collection, Grand Bohemian, Asheville, NC
Marriott – Autograph Collection, Houston, TX
Marriott – Autograph Collection, Koreatown, Los Angeles, CA
Marriott – Autograph Collection, La Ribera, Baja California Sur, Mexico
Marriott – Autograph Collection, Maya Hotel, Scottsdale (Old Town), AZ
Marriott – Autograph Collection, Sunnyvale, CA (dual branded)
Marriott – Autograph Collection, The Elliott, Minneapolis, MN
Marriott – Autograph Collection, Vancouver, BC
Marriott – Bulgari Bel Air Hotel, Los Angeles, CA
Marriott – Courtyard by Marriott, Akron, OH
Marriott – Courtyard by Marriott, Alexandria, VA 22304
Marriott – Courtyard by Marriott, Atlanta, GA
Marriott – Courtyard by Marriott, Bloomington, IL
Marriott – Courtyard by Marriott, Bristol, VA
Marriott – Courtyard by Marriott, Champaign, IL
Marriott – Courtyard by Marriott, Chicago, St. Charles, IL
Marriott – Courtyard by Marriott, Disneyland, Anaheim, CA
Marriott – Courtyard by Marriott, Harrisonburg, VA
Marriott – Courtyard by Marriott, Houston North Loop West, Houston, TX
Marriott – Courtyard by Marriott, Hudson Yards New York, NY
Marriott – Courtyard by Marriott, Jacksonville Flagler Center, Jacksonville, FL
Marriott – Courtyard by Marriott, King Kamehameha's Kona Beach, Kona, HI
Marriott – Courtyard by Marriott, Kingston, NY
Marriott – Courtyard by Marriott, Kona Hawaii

Engagement

Management agreement
Acquisition/buy-side, acquisition/sell-side
Labor and employment, union issues, management training
Franchise agreement
Commercial PACE financing
Franchise agreement, management agreement, EB-5 financing
Franchise agreement
Acquisition/buy-side, financing
EB-5 financing, construction financing
Franchise agreement
Franchise agreement, management agreement
Condo management agreement with Salt Hotels
Franchise agreement, management agreement
Commercial PACE financing on dual branded hotel
Construction financing, EB-5 financing
Management agreement (dual branded JW Marriott and Autograph)
Management agreement, residential management agreement, and license agreements
Financing, securitization
Workout, receivership and bankruptcy with related foreclosure and sale
Reposition hotel, RFP for operator, negotiate management agreement
Financing, securitization
Portfolio acquisition/buy-side, joint venture, management agreement, senior and preferred equity financing, loan restructuring
Financing, securitization
Workout, receivership and bankruptcy with related foreclosure and sale
Acquisition/buy-side, franchise agreement, management agreement, liquor license, employment and labor
Portfolio acquisition/buy-side, joint venture, management agreement, senior and preferred equity financing, loan restructuring
Workout, receivership and bankruptcy with related foreclosure and sale
Franchise agreement
Acquisition/buy-side, acquisition/sell-side
Management agreement, franchise agreement, financing
Acquisition/buy-side
Acquisition/sell-side, management agreement, labor and employment

Jim Butler

Property/Project

Marriott – Courtyard by Marriott, L.A. Live!,
Los Angeles, CA

Marriott – Courtyard by Marriott, Lafayette, LA

Marriott – Courtyard by Marriott, Lancaster, CA

Marriott – Courtyard by Marriott, Lubbock, TX

Marriott – Courtyard by Marriott, Missoula MT

Marriott – Courtyard by Marriott, Monterey Park, CA

Marriott – Courtyard by Marriott, Monterey Park, CA

Marriott – Courtyard by Marriott, Oakland, CA

Marriott – Courtyard by Marriott, Paducah, KY

Marriott – Courtyard by Marriott, Pasadena, CA

Marriott – Courtyard by Marriott, Peoria, IL

Marriott – Courtyard by Marriott, Pittsburgh Shadyside,
Pittsburgh, PA

Marriott – Courtyard by Marriott, Richmond, CA

Marriott – Courtyard by Marriott, San Diego, CA

Marriott – Courtyard by Marriott, San Luis Obispo, CA

Marriott – Courtyard by Marriott, Santa Monica, CA

Marriott – Courtyard by Marriott, Springfield, IL

Marriott – Courtyard by Marriott,
Thousand Oaks/Ventura County, CA

Marriott – Courtyard by Marriott, Times Square West,
New York, NY

Marriott – Courtyard by Marriott, Tulsa, OK

Marriott – Curacao Marriott Beach Resort

Marriott – Delta Even Hotel, Eugene, OR

Marriott – Edition, Scottsdale, AZ

Marriott – element Hotel, Fort Lauderdale, FL
(dual branded)

Marriott – element Hotel, New York Times Square West,
New York, NY

Marriott – element Hotel, Ontario, CA

Marriott – element Hotel, Philadelphia, PA

Marriott – Fairfield Inn & Suites by Marriott,
Bakersfield, CA

Marriott – Fairfield Inn & Suites by Marriott,
Camarillo, CA

Marriott – Fairfield Inn & Suites by Marriott,
Hanford, CA

Marriott – Fairfield Inn & Suites by Marriott,
Hollister, CA

Marriott – Fairfield Inn & Suites by Marriott,
Indianapolis, IN

Marriott – Fairfield Inn & Suites by Marriott,
Midvale, UT

Marriott – Fairfield Inn & Suites by Marriott,
Orlando, FL

Engagement

Labor and employment

Repositioning, operator RFP, management agreement

Franchise agreement

Financing, securitization

Acquisition/buy-side, financing

Commercial PACE financing for lender

Commercial PACE financing

Management agreement, franchise agreement

Management agreement

Acquisition/buy-side, due diligence, financing

Financing, securitization

Acquisition/buy-side, management agreement, franchise agreement, financing

Financing

Acquisition/buy-side, management agreement, franchise agreement, financing

Acquisition/buy-side, litigation

Labor and employment, entitlement and development, management agreement

Financing, securitization

Acquisition/buy-side, litigation

Acquisition/buy-side, management agreement, franchise agreement, financing

Management agreement

Management agreement

Franchise agreement

Management agreement

\$100 million EB-5 financing, franchise agreement, management agreement

ADA compliance and defense

Acquisition/buy-side, management agreement, financing

Management agreement, EB-5 financing (first ever dual branded
W and element with 755 rooms)

ADA compliance and defense

Construction dispute, litigation

Franchise agreement

Commercial PACE financing.

Acquisition/buy-side, financing

Acquisition/buy-side

Workout, receivership and bankruptcy with related foreclosure and sale

Jim Butler

Property/Project

Marriott – Four Points Plaza Hotel and Casino,
Las Vegas, NV

Marriott – JW Marriott Hotel & Residences,
Reston, VA

Marriott – JW Marriott Hotel, Anaheim, CA

Marriott – JW Marriott Hotel, Century City,
Los Angeles, CA

Marriott – JW Marriott Hotel, LA Downtown,
Los Angeles, CA

Marriott – JW Marriott Hotel, Le Merigot,
Santa Monica, CA

Marriott – JW Marriott Hotel, Starr Pass Resort,
Tucson, AZ

Marriott – JW Marriott Hotel, Vancouver, BC, Canada

Marriott – Le Méridien Dallas, The Stoneleigh,
Dallas, TX

Marriott – Le Méridien, Abuja, Nigeria

Marriott – Le Méridien, Arcadia, CA

Marriott – Le Méridien, Cancun Resort & Spa,
Cancun, Mexico

Marriott – Le Méridien, Cleveland, OH

Marriott – Le Méridien, Hotel Essex, Chicago, IL

Marriott – Le Méridien, Pasadena, CA

Marriott – Le Méridien, San Diego, CA

Marriott – Le Méridien, San Francisco, CA

Marriott – Moxy Hotel, Downtown Los Angeles, Los
Angeles, CA (dual branded)

Marriott – Renaissance Hotel, Agoura Hills, CA

Marriott – Renaissance Hotel, Chicago Downtown,
Chicago, IL

Marriott – Renaissance Hotel, Chicago O’Hare,
Chicago, IL

Marriott – Renaissance Hotel, Cleveland, OH

Marriott – Renaissance Hotel, Denver Stapleton,
Denver, CO

Marriott – Renaissance Hotel, Flushing NY

Marriott – Renaissance Hotel, Fort Lauderdale, FL

Marriott – Renaissance Hotel, Hollywood, CA

Marriott – Renaissance Hotel, Houston, TX

Marriott – Renaissance Hotel, Insite, Lake Buena Vista,
Florida

Marriott – Renaissance Hotel, Las Vegas, NV

Marriott – Renaissance Hotel, Newport Beach, CA

Marriott – Renaissance Hotel, O’Hare Suites Hotel,
Chicago, IL

Marriott – Renaissance Hotel, Pittsburgh, PA

Marriott – Renaissance Hotel, Reno, NV

Engagement

Franchise agreement

Franchise agreement, management agreement, trademark license agreements

Management agreement, construction contracts, construction financing, senior debt,
mezzanine and preferred equity financing

Management agreement termination, acquisition/buy-side, partnership restructuring,
labor and employment, ground lease issues

Asset management agreement

Management agreement, franchise agreement

Financing, development, loan workout, management agreement

Management agreement (dual branded JW Marriott and Autograph)

Acquisition/buy-side, financing, management agreement, franchise agreement

Management agreement

Commercial PACE financing

Loan workout, restructuring, acquisition/sell-side

Management agreement

Franchise agreement

Development, financing, franchise agreement, management agreement, joint venture

Management agreement, franchise agreement, development, joint venture, financing

Loan workout, restructuring

Food and beverage management agreement for rooftop bar and restaurant

Acquisition/buy-side, management agreement

Acquisition/buy-side, management agreement, franchise agreement, financing

Labor and employment, new collective bargaining agreement

Franchise agreement, management agreement

Management agreement, management agreement restructure

Franchise agreement, management agreement

Acquisition/buy-side

Labor and employment, development, joint venture, management agreement

Management agreement

Franchise agreement

Financing

Management agreement

Labor and employment, new collective bargaining agreement, terminate management
agreement, workout including deed-in-lieu agreement

Financing

Franchise agreement, management agreement

Jim Butler

Property/Project

Marriott – Renaissance Hotel, Scottsdale, AZ
Marriott – Renaissance Hotel, Syracuse, NY
Marriott – Renaissance Hotel, Woodbridge, NJ
Marriott – Renaissance Resort & Casino,
La Concha, San Juan, Puerto Rico
Marriott – Renaissance Resort & Spa,
Jackson Hole, WY
Marriott – Residence Inn, Amarillo, TX
Marriott – Residence Inn, Appleton, WI
Marriott – Residence Inn, Austin Airport, Austin, TX
Marriott – Residence Inn, Bakersfield, CA
Marriott – Residence Inn, Canton, OH
Marriott – Residence Inn, Cedar Rapids, IA
Marriott – Residence Inn, Corpus Christi, TX
Marriott – Residence Inn, Davenport, IA
Marriott – Residence Inn, Dedham, MA
Marriott – Residence Inn, Eastlake, OH
Marriott – Residence Inn, El Segundo, CA
Marriott – Residence Inn, Greenbelt Golden Triangle,
Greenbelt, MD
Marriott – Residence Inn, Houston, TX
Marriott – Residence Inn, Kauai, HI
Marriott – Residence Inn, LA Live, Los Angeles, CA
Marriott – Residence Inn, Lansing, MI
Marriott – Residence Inn, LAX, Los Angeles, CA
Marriott – Residence Inn, Lewisville, TX
Marriott – Residence Inn, Little Rock, AR
Marriott – Residence Inn, Long Beach, CA
Marriott – Residence Inn, Long Island, NY
Marriott – Residence Inn, Madison, WI
Marriott – Residence Inn, NY World Trade Center,
New York, NY
Marriott – Residence Inn, Peoria, IL
Marriott – Residence Inn, Rockville, IL
Marriott – Residence Inn, Salt Lake City, UT
Marriott – Residence Inn, San Diego North/San Marcos,
San Marcos, CA
Marriott – Residence Inn, San Marcos, CA
Marriott – Residence Inn, Sioux Falls, SD
Marriott – Residence Inn, Topeka, KS
Marriott – Residence Inn, Torrance, CA
Marriott – Residence Inn, Waco, TX
Marriott – Residence Inn, Westminster, TX
Marriott – Residence Inn, Woodlands, TX

Engagement

Acquisition/buy-side
Acquisition/buy-side, acquisition/sell-side, management agreement, franchise
agreement, joint venture
Management agreement, management agreement restructure
Management agreement, licensing agreement
Acquisition/sell-side
Financing, securitization
Financing, securitization
Acquisition/buy-side, acquisition/sell-side
Acquisition/buy-side, litigation
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
RFP for operator, negotiate management agreement
Franchise agreement
Financing
Workout, receivership and bankruptcy with related foreclosure and sale
Franchise agreement
Management agreement
Labor and employment
Financing, securitization
Franchise agreement, management agreement, construction contracts
Financing, securitization
Management agreement
Management agreement
Management agreement
Financing, securitization
Management agreement and franchise agreement
Financing, securitization
Financing, securitization
Restructuring
Acquisition/buy-side, litigation
Franchise agreement, management agreement, labor and employment
Financing, securitization
Financing, securitization
Restructuring, loan participation issues
Financing, securitization
Financing, securitization
Financing, securitization

Jim Butler

Property/Project

Marriott – Residence Inn, Youngstown, OH
Marriott – Ritz-Carlton Reserve, San Diego, CA
Marriott – Ritz-Carlton Residences, Lake Tahoe, CA
Marriott – Ritz-Carlton, Bali Resort & Spa, Jimbaran, Bali, Indonesia
Marriott – Ritz-Carlton, Barcelona, Spain
Marriott – Ritz-Carlton, Boston, MA
Marriott – Ritz-Carlton, Dana Point, CA
Marriott – Ritz-Carlton, Ft. Lauderdale, FL
Marriott – Ritz-Carlton, Houston, TX
Marriott – Ritz-Carlton, Huntington, Pasadena, CA
Marriott – Ritz-Carlton, Kapalua, Maui, HI
Marriott – Ritz-Carlton, Key Biscayne, FL
Marriott – Ritz-Carlton, LA Live Hotel and Residences, Los Angeles, CA
Marriott – Ritz-Carlton, Napa Valley, CA
Marriott – Ritz-Carlton, New Orleans, LA
Marriott – Ritz-Carlton, New York, NY
Marriott – Ritz-Carlton, Newport Beach, CA
Marriott – Ritz-Carlton, Northstar, Lake Tahoe, CA
Marriott – Ritz-Carlton, Portland, OR
Marriott – Ritz-Carlton, Rancho Mirage, CA
Marriott – Ritz-Carlton, Reynolds Plantation, Greensboro, GA
Marriott – Ritz-Carlton, San Diego, CA
Marriott – Ritz-Carlton, San Francisco, CA
Marriott – Ritz-Carlton, Vancouver, BC, Canada
Marriott – Sheraton Grande Ocean Resort, Miyazaki, Japan
Marriott – Sheraton Gunter Hotel, San Antonio, TX
Marriott – Sheraton Hotel & Conference Center, Austin-Georgetown, Georgetown, TX
Marriott – Sheraton Hotel, Albuquerque, NM
Marriott – Sheraton Hotel, Anaheim, CA
Marriott – Sheraton Hotel, Austin, TX
Marriott – Sheraton Hotel, Bradenton, FL
Marriott – Sheraton Hotel, Chapel Hill, NC
Marriott – Sheraton Hotel, Chicago O'Hare, Chicago, IL
Marriott – Sheraton Hotel, Colony Square, Atlanta, GA

Engagement

Financing, securitization
Management agreement
Litigation, hotel condominium structure for 11 luxury residences adjoining 170 room hotel
Management agreement, litigation, project expansion
Management agreement, joint venture, acquisition/sell-side
Financing, acquisition/buy-side, tax, financing
Acquisition/buy-side, financing, joint venture, management agreement, franchise agreement
Acquisition/buy-side, management agreement, franchise agreement, negotiation of joint venture, financing
Management agreement, development
Acquisition/buy-side
Management agreement, foreclosure/deed-in-lieu, acquisition/sell-side, condo hotel advice
Acquisition/buy-side, management agreement, franchise, financing, joint venture
Asset management agreement
Financing, acquisition/buy-side, management agreement
Management agreement
Condo hotel advice and condominium documentation
Management agreement, development
Loan workout, restructuring, litigation
Management agreement for Hotel and Residences
Financing, condo hotel advice
Acquisition/buy-side, joint venture, bond financing, management agreement
Acquisition/buy-side, joint venture, management agreement, franchise agreement, litigation, entitlement, ground lease
Management agreement, acquisition/sell-side, financing, acquisition/buy-side
Management agreement
Management agreement
Acquisition/sell-side
Litigation, bankruptcy advice, breach of contract dispute, terminate branded management agreement and conversion to franchise, independent management agreement
Acquisition/buy-side, franchise agreement
Bankruptcy, refinance, acquisition/sell-side
Acquisition/buy-side, management agreement, franchise agreement, financing
Management agreement, franchise agreement, financing
Acquisition/buy-side, management agreement, franchise agreement, financing, joint venture
Franchise agreement
Financing, management agreement

Jim Butler

Property/Project

Marriott – Sheraton Hotel, Denver Tech Center, Denver, CO

Marriott – Sheraton Hotel, Denver, CO

Marriott – Sheraton Hotel, Indianapolis, IN

Marriott – Sheraton Hotel, Lake Buena Vista, FL

Marriott – Sheraton Hotel, LAX, Los Angeles, CA

Marriott – Sheraton Hotel, Legacy Stonebriar North Dallas, Dallas, TX

Marriott – Sheraton Hotel, Lincoln Harbor, Weehawken, NJ

Marriott – Sheraton Hotel, Long Beach, CA

Marriott – Sheraton Hotel, Los Angeles, CA

Marriott – Sheraton Hotel, Mexico City, Mexico

Marriott – Sheraton Hotel, Minneapolis, MN

Marriott – Sheraton Hotel, Needham, NH

Marriott – Sheraton Hotel, Norwalk, CA

Marriott – Sheraton Hotel, NY Tribeca, New York, NY

Marriott – Sheraton Hotel, Ontario, CA

Marriott – Sheraton Hotel, Parsippany, NJ

Marriott – Sheraton Hotel, Pasadena, CA

Marriott – Sheraton Hotel, Philadelphia, PA

Marriott – Sheraton Hotel, Phoenix Airport, Phoenix, AZ

Marriott – Sheraton Hotel, San Antonio, TX

Marriott – Sheraton Hotel, San Diego, CA

Marriott – Sheraton Hotel, San Juan, Puerto Rico

Marriott – Sheraton Hotel, SF Fisherman’s Wharf, San Francisco, CA

Marriott – Sheraton Hotel, St. Louis, MO

Marriott – Sheraton Hotel, Syracuse, NY

Marriott – Sheraton Hotel, Tacoma, WA

Marriott – Sheraton Hotel, Tysons Corner, VA

Marriott – Sheraton Hotel, Universal City, CA

Marriott – Sheraton Luxury Collection, Las Alcobas Napa Valley, St. Helena, CA

Marriott – Sheraton Luxury Collection, SLS Beverly Hills, Beverly Hills, CA

Marriott – Sheraton Luxury Collection, The Ocean Club, Residence & Spa, Costa Norte, Sosua, Dominican Republic

Marriott – Sheraton Phoenix Seagaia Golf Resort, Miyazaki, Japan

Marriott – Sheraton Suites, Kansas City, MO

Marriott – Sheraton Suites, Milwaukee, WI

Engagement

Management agreement, management agreement restructure

Loan workout

Management agreement, franchise agreement

Management agreement

Acquisition/buy-side, management agreement, franchise agreement, labor and employment

Management agreement termination

Workout and receivership, management agreement, franchise agreement, related litigation, sale of property after judicial foreclosure

Acquisition/buy-side

Financing, operations, litigation

Financing

Acquisition/buy-side, management agreement, franchise agreement, financing

Financing, management agreement

Restructuring

ADA compliance and defense

Transactional

Financing, management agreement

Acquisition/sell-side, management agreement, management agreement restructure, land use, entitlements, financing, loan modification, acquisition/buy-side, ADA compliance and defense

Management agreement, franchise agreement, acquisition/buy-side, financing

Acquisition/buy-side, financing

Acquisition/buy-side

Financing, management agreement

Management agreement, development, financing

Management agreement, operations issues

Foreclosure/receivership, workout, acquisition/sell-side

Acquisition/sell-side

Management agreement, franchise agreement

Labor and employment, collective bargaining

Foreclosure/receivership, acquisition/sell-side, ADA compliance and defense, insurance claim

Management agreement, litigation

Management agreement, terminate license agreement, terminate consulting agreement and license, terminate restaurant lease, litigation, acquisition/sell-side

Management agreement, financing

Management agreement

Management agreement

Management agreement, litigation

Jim Butler

Property/Project

Marriott – Springhill Suites, Arcadia Pasadena, CA
Marriott – Springhill Suites, Baton Rouge, LA
Marriott – Springhill Suites, Carlsbad, CA
Marriott – SpringHill Suites, Downtown Riverwalk, San Antonio, TX
Marriott – Springhill Suites, Fresno, CA
Marriott – Springhill Suites, Irvine John Wayne Airport/Orange County, Irvine, CA
Marriott – Springhill Suites, Irvine, CA
Marriott – SpringHill Suites, Naples, FL
Marriott – Springhill Suites, Pinehurst, NC
Marriott – Springhill Suites, San Antonio, TX
Marriott – St. Regis Aspen, Aspen, CO
Marriott – St. Regis New York, New York, NY
Marriott – St. Regis Vanderbilt Club, San Juan, PR
Marriott – TownePlace Suites by Marriott, Austin Parmer/Tech Ridge, Austin, TX
Marriott – TownePlace Suites by Marriott, Tampa, FL
Marriott – TownePlace Suites by Marriott, Thousand Oaks/Ventura County, Thousand Oaks, CA
Marriott – TownePlace Suites by Marriott, West Valley City, Utah
Marriott – TownPlace Suites by Marriott, Houston, TX
Marriott – Tribute Hotel, Denver, CO
Marriott – Tribute Hotel, Fort Lauderdale, FL (dual branded)
Marriott – Tribute Hotel, Glenmark, Glendale, CA
Marriott – Tribute Hotel, San Diego, CA
Marriott – Tribute Hotel, San Pedro, CA
Marriott – Tribute TETRA Hotel, Sunnyvale, CA (dual branded)
Marriott – W Hotel & Residences, Baltimore, MD
Marriott – W Hotel & Residences, Boston, MA
Marriott – W Hotel & Residences, Dallas, TX
Marriott – W Hotel & Residences, Hollywood, CA
Marriott – W Hotel, (Proposed) Downtown Houston, Houston, TX
Marriott – W Hotel, (Proposed) Las Vegas, NV
Marriott – W Hotel, Austin, TX
Marriott – W Hotel, Houston, TX
Marriott – W Hotel, Las Vegas, NV
Marriott – W Hotel, Philadelphia, PA
Marriott – W Hotel, San Francisco, CA

Engagement

Management agreement, labor and employment
Portfolio acquisition/buy-side, joint venture, management agreement, senior and preferred equity financing, loan restructuring
Commercial PACE financing for lender
Acquisition/buy-side, acquisition/sell-side
Management agreement, labor and employment
Acquisition/buy-side, litigation
Management agreement, labor and employment
Workout, receivership and bankruptcy with related foreclosure and sale
Management agreement
Acquisition/buy-side
Acquisition/buy-side
Condo hotel advice
Management agreement, development, financing
Acquisition/buy-side, acquisition/sell-side
Portfolio acquisition/buy-side, joint venture, management agreement, senior and preferred equity financing, loan restructuring
Acquisition/buy-side, litigation
Acquisition/buy-side, financing
Financing, securitization
Franchise agreement, management agreement
\$100 million EB-5 financing, franchise agreement, management agreement
Commercial PACE financing
Franchise agreement, management agreement
Management agreement
Commercial PACE financing on dual branded hotel
Management agreement, development, financing
Financing
Condo hotel advice (new development), management agreement
Financing, EB-5 financing, land use, litigation, loan workout, restructuring
Management Agreement
Franchise agreement
Acquisition/sell-side
Management agreement, EB-5 financing
Management agreement, condo hotel advice, acquisition/buy-side, joint venture
Management agreement, EB-5 financing (first ever dual branded W and element with 755 rooms)
Development, construction, financing, joint venture, management agreement, franchise agreement

Jim Butler

Property/Project

Marriott – W Hotel, San Mateo, CA
Marriott – W Hotel, Scottsdale, CA
Marriott – Westin Book Cadillac, Detroit, MI
Marriott – Westin Century Plaza Hotel, Los Angeles, CA
Marriott – Westin Hotel, Anaheim, CA
Marriott – Westin Hotel, Annapolis, MD
Marriott – Westin Hotel, Atlanta North Perimeter, Atlanta, GA
Marriott – Westin Hotel, Bermuda Dunes, CA
Marriott – Westin Hotel, Cincinnati, OH
Marriott – Westin Hotel, Denver Tabor Center, Denver, CO
Marriott – Westin Hotel, Downtown Milwaukee, Milwaukee, WI
Marriott – Westin Hotel, Hilton Head Island Resort & Spa, Hilton Head Island, SC
Marriott – Westin Hotel, Kauai, HI

Marriott – Westin Hotel, Legacy Stonebriar, Frisco, Texas
Marriott – Westin Hotel, Los Angeles Bonaventure, Los Angeles, CA
Marriott – Westin Hotel, Minneapolis, MN
Marriott – Westin Hotel, New Orleans, LA
Marriott – Westin Hotel, Orlando Resort & Spa, Orlando, FL
Marriott – Westin Hotel, Pasadena, CA
Marriott – Westin Hotel, Portland, OR
Marriott – Westin Hotel, Rancho Mirage, CA
Marriott – Westin Hotel, Sacramento, CA

Marriott – Westin Hotel, Sainte Claire, San Jose, CA
Marriott – Westin Hotel, Saipan, Ojbian Beach, Saipan, Marianas
Marriott – Westin Hotel, San Diego Ballpark Hotel, San Diego, CA
Marriott – Westin Hotel, San Diego Horton Plaza, San Diego, CA
Marriott – Westin Hotel, San Jose, CA
Marriott – Westin Hotel, San Sebastian Hotel, Saint Augustine, FL
Marriott – Westin Hotel, Tucson La Paloma Resort & Spa, Tucson, AZ
Marriott – Westin Hotel, Waltham, MA
Marriott – Westin Hotel, Washington, DC
Marriott – Westin, Seattle, WA
Marriott Delta Hotel, Anaheim Garden Grove, Garden Grove, CA

Engagement

Management agreement, development, joint venture, financing
Management agreement, financing, loan modification
Management agreement
Management agreement termination, financing, acquisition/buy-side

Franchise agreement
Management agreement, development, financing
Financing
Management agreement, development, joint venture
Financing
Management agreement, labor and employment

Management agreement, litigation

Loan workout, receivership, restructuring

Restructuring, foreclosure/deed-in-lieu, insurance issues, tax, labor and employment, acquisition/sell-side, acquisition/buy-side, litigation, management agreement, timeshare

Management agreement termination
Bankruptcy, foreclosure

Acquisition/buy-side, management agreement, financing
Acquisition/buy-side
Management agreement, joint venture, development, financing

Acquisition/buy-side, management agreement, franchise agreement, financing
Management agreement
Acquisition/buy-side, land use, amenity agreements, financing
Acquisition, management agreement, management restructure, ADA compliance and defense, employment claims, manage investor disputes
Management agreement, development, joint venture
Management agreement, development, financing, joint venture

Management agreement
Financing, development

Acquisition/buy-side, labor and employment, collective bargaining agreement
Management agreement, technical services agreement, ancillary arrangements

Loan workout, receivership, restructuring

Financing
Financing
Management agreement
Acquisition/buy-side

Jim Butler

Property/Project

Marriott Delta Hotel, Dallas-Allen, Allen, TX

Marriott Delta Hotel, Indianapolis, IN

Marriott Delta Hotel, Woodbridge, New Jersey

Marriott Hotel – Sawgrass Marriott Resort and Spa, Ponte Verde Beach, FL

Marriott Hotel, Anaheim, CA

Marriott Hotel, Atlanta, GA

Marriott Hotel, Bellevue, WA

Marriott Hotel, Biscayne Bay, Miami, FL

Marriott Hotel, Buckhead, GA

Marriott Hotel, BWI Airport, Baltimore, MD

Marriott Hotel, Cancun, Mexico

Marriott Hotel, Charlotte Executive Park, Charlotte, NC

Marriott Hotel, Charlotte, NC

Marriott Hotel, Coronado, CA

Marriott Hotel, Curaçao Beach Resort & Emerald Casino, Willemstad, Curaçao

Marriott Hotel, Del Mar, CA

Marriott Hotel, Denver, CO

Marriott Hotel, Detroit, MI

Marriott Hotel, Fort Collins, CO

Marriott Hotel, Indianapolis Downtown, Indianapolis, IN

Marriott Hotel, Irvine, CA

Marriott Hotel, Kansas City, MO

Marriott Hotel, Kauai, HI

Marriott Hotel, LAX, Los Angeles, CA

Marriott Hotel, Long Beach, CA

Marriott Hotel, Mexico City, Mexico

Marriott Hotel, Milwaukee, WI

Marriott Hotel, Nashville Airport, Nashville, TN

Marriott Hotel, Oakland Hotel & Convention Center, Oakland, CA

Marriott Hotel, Omaha Capitol District, Omaha, NE

Marriott Hotel, Palm Beach Gardens, FL

Marriott Hotel, Pasadena, CA

Marriott Hotel, Portland, OR

Marriott Hotel, Puerto Vallarta, Mexico

Marriott Hotel, Raleigh City Center, Raleigh, NC

Marriott Hotel, Rancho Cordova, CA

Marriott Hotel, Rancho Las Palmas, Palm Desert, CA

Marriott Hotel, San Antonio, TX

Marriott Hotel, San Diego Gas Lamp, San Diego, CA

Engagement

Bankruptcy advice, management agreement termination, concession agreement termination, litigation, new management agreement, loan modification of senior, mezzanine and EB-5 debt

Financing

Management agreement, management agreement restructure

Acquisition/sell-side, acquisition/buy-side, financing

Leasing, condemnation, litigation

Acquisition/buy-side, management agreement

Acquisition/buy-side, management agreement, franchise agreement, financing

Ground lease restructure

Management agreement

Financing

Management agreement

Acquisition/buy-side

Refinancing, franchise agreement termination

Management agreement

Management agreement

Management agreement, development, joint venture

Management agreement

Management agreement

Financing

Workout and restructure

Acquisition/buy-side, due diligence, financing

Acquisition/buy-side, financing, management agreement, franchise agreement

Acquisition/sell-side

Workout, receivership and restructuring for \$130 million loan comprised of 3 notes

Management agreement

Management agreement

Management agreement, litigation

Acquisition, management agreement, franchise agreement, acquisition loan

Restructuring, financing, corporate, real estate, tax

EB-5 financing, litigation, restructuring

ADA compliance and defense

Ground lease to hotel developer

Management agreement, operations, leasing

Management agreement

Acquisition/buy-side, management agreement, franchise agreement, financing

Acquisition buy-side, franchise agreement

Management agreement, lease, litigation

Acquisition/buy-side, development, joint venture, management agreement, financing

Franchise agreement

Jim Butler

Property/Project

Marriott Hotel, San Diego Symphony Towers,
San Diego, CA

Marriott Hotel, San Diego, CA

Marriott Hotel, Scottsdale Safari Riverwalk, Scottsdale, AZ

Marriott Hotel, Seaview, Galloway, NJ

Marriott Hotel, SoMa, San Francisco, CA

Marriott Hotel, Torrance, CA

Marriott Hotel, Tulsa, OK

Marriott Hotel, Visalia Convention Center, Visalia, CA

Marriott Hotel, Walnut Creek, CA

Marriott Hotel, Wardman Park – Washington, DC

Marriott Hotel, Warner Center, Woodland Hills, CA

Marriott Hotel, Wind Watch, Hauppauge, NY

Marriott Hotel, Woodlands Hotel & Conference Center,
The Woodlands, TX

Marriott Suites, Long Beach, CA

Marriott Vacation Club, Los Angeles, CA

Marriott Vacation Pulse Club, San Francisco, CA

Mars World Amusement Park & Hotel, Las Vegas, NV

Maruko Lexton, LAX, Los Angeles, CA

Maxim Hotel & Casino, Las Vegas, NV

Maya Hotel, Scottsdale (Old Town), AZ

Mayfair Hotel (The), Los Angeles, CA

Meritage Resort & Spa, Napa, CA

Metodo Hotel, Rosemead, CA

MGM Hotel, Arlington, TX

MGM Hotel, Cabo San Lucas, Mexico

MGM Hotels (nationwide)

MGM Mirage, Las Vegas, NV

MGM Resort, (Proposed) Japan

Milliken Creek Inn & Spa, Napa, CA

Milner Hotel DTLA (The), Los Angeles, CA

Miramar Hotel, Santa Barbara, CA

Mission Hills Country Club, Rancho Mirage, CA

Mission Plaza, Mission Valley, CA

Miyako Hotel, Los Angeles, CA

Miyako Hotel, San Francisco, CA

Miyako Hotel, Tokyo, Japan

Miyako Hotels, (21 hotels worldwide, including 19 in
Japan)

Monarch Beach Resort, Dana Point, CA

Engagement

Financing

Franchise agreement

Management agreement, development

Acquisition/buy-side

Franchise agreement

Restructuring

Acquisition/buy-side

Acquisition/buy-side

Management agreement

Management agreement, litigation, labor and employment

Foreclosure/deed-in-lieu

Management agreement

Development, joint venture, hotel mixed-use, management agreement, financing

Management agreement, development, land use

ADA compliance and defense

ADA compliance and defense

Financing, management agreement

Acquisition/buy-side, development, construction, financing, bankruptcy,
acquisition/sell-side

Acquisition/sell-side

Franchise agreement, management agreement

Management agreement, food and beverage management agreement, (Project
Roomkey lease with City of Los Angeles), acquisition/buy-side, labor and
employment related to policies and protocols for returning workforce where hotel
leased out to city for COVID patients

Labor and employment

Land use and entitlements

Management agreement

Management agreement

Management agreements

Condo hotel advice

Management agreement and technical services agreement

ADA compliance and defense, acquisition/buy-side

Management agreement

Financing

Restructuring

Receivership

Management agreement, franchise agreement

Management agreement, franchise agreement

Management agreement, franchise agreement

Reposition hotels, management agreement, franchise agreement, operating issues

ADA compliance and defense

Jim Butler

JEFFER MANGELS BUTLER & MITCHELL LLP

1900 Avenue of the Stars ♦ Los Angeles, CA 90067 ♦ (310) 201-3526 ♦ jbutler@jmbm.com

Property/Project

Monarch Beach, Laguna Niguel, CA

Mondrian Hotel, Los Angeles, CA

Montage Hotel Beverly Hills, Beverly Hills, CA

Montage Hotel Deer Valley, Park City, UT

Montage Hotel Tokyo, Tokyo, Japan

Montage Royal Island, Royal Island, Bahamas

Monterey Bay Inn, Monterey Bay, CA

Monterey Bay Shores Resort, Sand City, CA

Monterey Hotel, Monterey, CA

Monterey Motor Lodge, Monterey, CA

Monticello Inn, San Francisco, CA

Morgans Hotel Group, Playa del Carmen, Mexico

Morningside Country Club, Rancho Mirage, CA

Morrison Hotel & Residences, Los Angeles, CA

Motel 6 (select properties throughout CA)

Motel 6, Anderson, IN

Motel 6, Hesperia, CA

Motel 6, Rowland Heights, CA

Motel 6, San Ysidro, CA

Mukul Resort, Golf & Spa, Playa Manzanillo, Nicaragua

Mukul, Auberge Resorts Collection, Tola-Las Salinas, Tola, Nicaragua

Muse Hotel, New York, NY

Neptune Resort, Fort Myers Beach, FL

Newport Beach Hotel, Newport Beach, CA

Nikki Beach Clubs (throughout U.S.)

North Fork/Mono Hotel & Casino Project, North Fork, CA

North Star Club, Steamboat Springs, CA

NorthStar Club, Truckee, CA

Norwalk Inn, Norwalk, CA

NW Apartments, North Platte, NE

NYLO Hotel, Chicago, IL

Oak Motel, Mountain View, CA

Oakland Portal, Oakland, CA

Ocean Club, Residence & Spa (The), Costa Norte, Sosua, Dominican Republic

Ocean Dome (The), Miyazaki, Japan

Oceanpoint Ranch, (formerly San Simeon Pines), Cambria, CA

Olive Garden Restaurants (throughout CA)

Engagement

Acquisition/buy-side, development, joint venture, tax, financing, golf course operations, hotel operations

Acquisition/buy-side, management agreement, technical services, franchise agreement negotiations

ADA compliance and defense

ADA compliance and defense

Management agreement

Management agreement

Management agreement, acquisition/sell-side

Development, joint venture, financing, loan workout, restructuring, litigation, financing

Restructuring, acquisition/buy-side, financing, loan workout, restructuring, receivership, construction completion

Management agreement, acquisition/sell-side

Management agreement

Management agreement, technical services agreement, license agreement negotiation

Acquisition/buy-side, management agreement

Acquisition/buy-side, development agreement, restructure debt and equity capital stack

ADA compliance and defense, litigation

Lease litigation

Loan workout, foreclosure/deed-in-lieu

Acquisition/buy-side

Acquisition/buy-side

Management agreement

Management agreement

ADA compliance and defense

Management agreement

ADA compliance and defense

Management agreement

Casino management agreement

ADA compliance and defense

ADA compliance and defense

Receivership, restructuring

Commercial PACE financing

Franchise agreement

ADA compliance and defense

ADA compliance and defense

Management agreement, financing

Management agreement

Management agreement

ADA compliance and defense, litigation

Jim Butler

Property/Project

Omni Hotel & Convention Center, Boston, MA
Omni Hotel & Convention Center, Dallas, TX
Omni Hotel, Indianapolis, IN
Omni Hotel, Orrington-Evanston, IL
Omni Hotel, Richardson, TX
Omni Hotel, San Diego, CA
One&Only Palmilla, San Jose del Cabo, Los Cabos, Mexico
One&Only Resort, Syracuse, Sicily, Italy
Onsen at Shosenkyu, Miyazaki, Japan
Orchard Tree Inn, Palm Springs, CA
Orient Express, (Proposed) DTLA, Los Angeles, CA
Ormsby House Hotel & Casino, Carson City, NV
Oxford Suites, Chico, CA
Oxford Suites, Lancaster, CA
Oxford Suites, Pismo Beach, CA
Oxford Suites, Redding, CA
Oxford Suites, Silverdale, WA
Pacific Grove Plaza, Pacific Grove, CA
Pacific Shores Hotel, Santa Monica, CA
Pacifica Hotels (all hotels)
Pacifica Suites, Santa Barbara, CA
Pala Mesa Resort, Fallbrook, CA
Palace Station Hotel & Casino, Las Vegas, NV
Palihotel, Culver City, CA
Palihotel, San Diego, CA
Palihouse Hotel & Residences, Tampa, FL
Palihouse, Santa Monica, CA
Palmer (The), Los Angeles, CA
Palms, Palm Springs, CA
Palomino Euro Bistro, Los Angeles, CA
Paradise Atrium Suites, Las Vegas, NV
Paradise Pier Hotel, Anaheim, CA
Paradise Village, Puerto Vallarta, Mexico
Park Hyatt
Park Inn
Park Lane Hotel, New York, NY
Park Plaza
Park Shore, Honolulu, HI
Pasadera Country Club, Monterey, CA
Paws Up Dude Ranch, Greenough, MT
Peaks at Telluride, Telluride, CO

Engagement

Management agreement
Management RFP, management agreement
Acquisition/buy-side
Acquisition/buy-side
Loan workout, franchise agreement, acquisition/sell-side
Development, management agreement
Acquisition/buy-side, joint venture
Management agreement, financing, condo hotel
Management agreement
Note acquisition/buy-side
Management agreement
Acquisition/buy-side
ADA compliance and defense
ADA compliance and defense
ADA compliance and defense
ADA compliance and defense
ADA compliance and defense
Timeshare condominium foreclosure
Bankruptcy, lease
Management agreement (master form)
Management agreement
Management agreement
Casino management agreement
Management agreement, development agreement
Management agreement
Management agreement
Financing
Management Agreement
Acquisition/buy-side, renovation, repositioning
Restaurant lease
Loan workout
Operations issues, leasing, labor and employment
Acquisition/sell-side, condo hotel advice, timeshare, retail, golf, hotel, yacht club, country club, other real estate uses
See "Hyatt – Park Hyatt"
See "Carlson – Park Inn"
Management agreement
See "Carlson – Park Plaza Suites"
Acquisition/buy-side, financing
Bankruptcy, loan workout, restructuring, financing
Structure liability containment program
Acquisition/buy-side, financing, labor and employment, trademark

Jim Butler

Property/Project

Peery Hotel – Hilton Tapestry, Salt Lake City, UT
Pelican Inn & Suites, Cambria, CA
Peninsula Beverly Hills, Beverly Hills, CA
Petite Ermitage, West Hollywood, CA
PGA Plum Creek Tournament Players Club Course, Carmel, IN
PGA Starpass Tournament Players Club Course, Tucson, AZ
PGA West Hotel site, La Quinta, CA
Phoenician, Phoenix, AZ
Phoenix Kogen Country Club, Miyazaki, Japan
Piccadilly Inn, Fresno, CA
Pickwick, San Francisco, CA
Pierre Marques, Acapulco, Mexico
Pines RV Resort, Yosemite, CA
Pizza Hut, (numerous locations in California, Nevada, Oregon and Washington)
Planet Hollywood Resort & Casino, Las Vegas, NV
Plaza Hotel & Casino Downtown Las Vegas, Las Vegas, NV
Plaza Hotel (The), New York, NY
Plaza La Reina Westwood, Los Angeles, CA
Plaza Suites, Seattle, WA
Pointe Anaheim, Anaheim, CA
Poipu Beach Villas, Poipu Beach, Kauai, HI
Portofino Hotel, Redondo Beach, CA
Post Ranch Inn, Big Sur, CA
Prescott Hotel, San Francisco, CA
Preserve (Bel Air) (The), Los Angeles, CA
Princess Hotel & Resort, San Diego, CA
Princess Hotel, Acapulco, Mexico
Princess Hotel, Hamilton, Bermuda
Province (The), San Gabriel, CA
PruneYard Inn, Campbell, CA
Ptarmigan Inn, Banff, Canada

Puerto Vallarta, Puerto Vallarta, Mexico
Pullman Hotel
Quality Inn / Quality Suites
Queen Mary (Ship and Hotel), Long Beach, CA

Radisson
Raffles Hotels
Ramada Hotel

Engagement

Termination of franchise agreement
Management agreement
Labor and employment, operating and regulatory issues
ADA compliance and defense
Development, restructuring, foreclosure, acquisition/sell-side
Golf course and residential development, lending, restructuring, acquisition/sell-side
Restructuring
Financing
Management agreement
Loan workout, restructuring
Labor and employment, acquisition/buy-side, due diligence
Management agreement, litigation, operations issues
Management agreement
ADA compliance and defense
Management agreement, licensing agreement
Franchise agreement, repositioning
Acquisition/buy-side, management agreement, tax, labor and employment
Restaurant joint venture, lease
Acquisition/buy-side
Development, land use
Franchise agreement
Acquisition/buy-side
Construction lending, EB-5 financing, ADA compliance and defense
Management agreement, franchise agreement, financing, acquisition/buy-side
Development advisory
Acquisition/sell-side
Management agreement, litigation, operations issues
Management agreement, operations issues
Commercial PACE financing for retail, multi-family, parking development
Management agreement
Acquisition/buy-side, management agreement, franchise agreement, bankruptcy, acquisition/sell-side
Acquisition/buy-side
See “Accor – Pullman”
See “Choice – Quality Inn” and “Choice – Quality Suites”
Bankruptcy, loan workout, management agreement, land use, entitlements, ground lease acquisition, leases for entertainment center and hotel, acquisition/buy-side, new management agreement, management agreement restructure
See “Carlson – Radisson Hotel”
See “Accor – Raffles”
See “Wyndham – Ramada Hotel”

Jim Butler

Property/Project

Regent Hotel Portfolio

Regent Hotel, Abu Dhabi, UAE

Regent Hotel, Bali, Indonesia

Regent Hotel, Beijing, China

Regent Hotel, Berlin, Germany

Regent Hotel, Bordeaux, France

Regent Hotel, Doha, Qatar

Regent Hotel, Hainan, China

Regent Hotel, Kuala Lumpur, Malaysia

Regent Hotel, Phuket Cape Panwa, Thailand

Regent Hotel, Regent Grand-Providenciales,
Turks & Caicos

Regent Hotel, Regent Palmas del Mar,
San Juan, Puerto Rico

Regent Hotel, Regent Palms Grace Bay, Turks & Caicos

Regent Hotel, Zagreb, Croatia

Remington Las Montanas Resort Hotel,
Indian Wells, CA

Renaissance Hotel

Residence Inn by Marriott

ResidenSea – The World of ResidenSea

Resort at Squaw Creek, Lake Tahoe, CA

Retreat at Laguna (The), Laguna Beach, CA

Rex Ranch, Amado, AZ

Richelieu Hotel, San Francisco, CA

Rimba Jimbaran Hotel, Bali, Indonesia

Ritz Plaza South Beach, South Beach, Miami, FL

Ritz-Carlton

River Gate Town Homes, Montebello, CA

Riverdale Resort, Sacramento, CA

Riverfront Hotel, Spokane, WA

Riverhouse Hotel & Convention Center, Bend, OR

Riviera Golf and Tennis Resort, Palm Springs, CA

Robles Del Rio Lodge, Carmel Valley, CA

Rockridge Resort, Keystone, CO

Rodeway Inn

Roosevelt Hotel, Seattle, WA

Roseville Hotel & Conference Center, Roseville, CA

Rosewood, Coco Beach, Puerto Rico

Rosewood, Punta Mita, Mexico

Rosewood, São Paulo, Brazil

Rosewood, Viti Levi, Fiji

Rowland Heights Project, Rowland Heights, CA

Engagement

Acquisition/buy-side of Regent brand worldwide and all hotel and management agreement assets, including brand and trademark

Management agreement, condo hotel, international business advice

Management agreement, condo hotel, international business advice

Management agreement, condo hotel, international business advice

Acquisition/buy-side, management agreement, trademark

Acquisition/buy-side, management agreement, trademark

Management agreement, condo hotel, international business advice

Management agreement, condo hotel, international business advice

Management agreement, condo hotel, international business advice

Management agreement, condo hotel, international business advice

Acquisition/buy-side, management agreement, trademark

Management agreement, condo hotel, international business advice

Management agreement, condo hotel, international business advice

Acquisition/buy-side, management agreement, trademark

Management agreement, development, condo hotel

See “Marriott – Renaissance Hotel”

See “Marriott – Residence Inn”

Management agreement for condo ship

Management agreement, condo hotel advice, litigation, ADA compliance and defense

Acquisition/buy-side, joint venture, management agreement

Acquisition/buy-side, repositioning

Foreclosure, acquisition/sell-side

Management agreement

Management agreement, joint venture, financing

See “Marriott – Ritz-Carlton”

Commercial PACE financing

Transactional

Acquisition/buy-side, joint venture, tax, management agreement, operations

Management agreement

Acquisition/buy-side

Joint venture

Management agreement

See “Choice – Rodeway Inn”

Acquisition/buy-side

Management agreement, RFP

Management agreement

Development, management agreement

Management agreement, development agreement

Development, management agreement

Acquisition/buy-side, development advisory, hotel mixed-use, condo hotel

Jim Butler

JEFFER MANGELS BUTLER & MITCHELL LLP

1900 Avenue of the Stars ♦ Los Angeles, CA 90067 ♦ (310) 201-3526 ♦ jbutler@jmbm.com

Property/Project

Royal Bahamas Island, Grand Bahama Island, Bahamas
Royal Coach Hotel, Anaheim, CA
Royal Plaza Hotel, Disney World, Orlando, FL
Runaway Bay Marina, Gold Coast, Australia
Sacramento Kings Golden 1 Center, Sacramento, CA
Safari Riverwalk Hotel, Scottsdale, AZ
Saint Marc Restaurant, Los Angeles, CA
Saipan Hotel, Saipan, Marianas
San Bernardino Hotel & Convention Center, San Bernardino, CA
San Bruno Inn, San Bruno, CA
San Juan Hills Golf Course, San Juan Capistrano, CA
San Mateo Park Hotel, San Mateo, CA
San Pedro Marina Hotel, San Pedro, CA
San Vicente Bungalows, West Hollywood, CA
San Ysidro Ranch, San Ysidro, CA
Sandcastle Inn, Pismo Beach, CA
Sanderling Resort, Kitty Hawk, NC
Sandman Inn, Santa Barbara, CA
Santa Barbara Beach & Golf Resort Curaçao, Porta Blancu, Nieuwpoort, Curaçao
Santa Barbara Beach Hotel, Santa Barbara, CA
Santa Catalina Hotel, Resort & Residences, Catalina, CA
Santa Catalina Island Company, Santa Catalina, CA
Santa Fe Station Hotel & Casino, Las Vegas, NV
Santa Maria Inn, Santa Maria, CA
SAP Center at San Jose, (formerly the San Jose Arena), San Jose, CA
Savannah Inn, Savannah, GA
Savoy Hotel, San Francisco, CA
Sawgrass Marriott Resort and Beach Club, Pointe Verde Beach, FL
sbe Supper Club, Alto Palato, Los Angeles, CA
sbe Supper Club, Bedford, West Hollywood, CA
sbe Supper Club, Chrone, Los Angeles, CA
sbe Supper Club, Katsuya, Brentwood, CA
sbe Supper Club, Prey, Los Angeles, CA
Schloss Hotel, Schloss Velden, Austria
Sea View Inn, Carmel, CA
Seabird Lodge, Mendocino, CA
Seacliff Inn, Aptos, CA
Seal Rock Inn, San Francisco, CA
Seattle Convention Center Hotel, Seattle, WA

Engagement

Management agreement
Ownership structure, tax
Acquisition/buy-side
Acquisition/buy-side
ADA compliance and defense
Management agreement
Lease, litigation
Acquisition/buy-side
Acquisition/buy-side, development, construction, financing, franchise agreement, bankruptcy, acquisition/sell-side
ADA compliance and defense, litigation
Management agreement
Management agreement, joint venture
Acquisition/buy-side, land use, regulatory
ADA compliance and defense
Management agreement, litigation, operations issues
Management agreement
Acquisition/buy-side, management agreement, financing
ADA compliance and defense, redevelopment
Management agreement termination, litigation
Acquisition/buy-side
Condo hotel advice, development, acquisition/buy-side, ground lease, infrastructure, financing, management agreement
ADA compliance and defense (island-wide)
Casino management agreement
Acquisition/buy-side, management agreement, franchise agreement, acquisition/sell-side
ADA compliance and defense
Management agreement, acquisition/sell-side
Acquisition/buy-side
Management agreement, operations issues, development, acquisition/sell-side
Lease
Lease
Lease
Licensing Issues, lease
Lease
Management agreement termination, litigation
ADA compliance and defense
ADA compliance and defense
Portfolio franchise agreement and brand conversion, management agreement
ADA compliance and defense, litigation
Management agreement, brand and operator RFP

Jim Butler

Property/Project

Seattle Hotel, 801 Fifth Avenue, Seattle, WA
Setai Resort Puerto Vallarta, Puerto Vallarta, Mexico
Shadowridge Golf Course, Vista, CA
Shadowrock Hotel & Resort, Palm Springs, CA

Shangri-La Boston Hotel & Residences, Boston, MA
Shattuck Hotel, Berkeley, CA
Shelborne South Beach, Miami, FL
Shelbourne Hotel, Dublin, Ireland
Sheraton Hotel
Shilo Inn, Pomona, CA
Shilo Inn, Portland, OR
Shores Resort & Spa (The), Daytona Beach, FL
Shutters on the Beach, Santa Monica, CA
Siddhu Hotel, Goa, India
Siena Hotel, Reno, NV

Sierra Suites, Sierra Vista, AZ
Silverado Country Club & Resort, Napa, CA
Silverton Resort & Casino, Las Vegas, NV
Six Senses Hotel and Spa,
Papagayo Peninsula, Costa Rica
Six Senses Resort, Battlecreek, MI
Sixty Hotel, Montreal, Canada
Sizzler, Los Angeles, CA
Sleep Inn
SLS Beverly Hills, Beverly Hills, CA

Snake River Lodge & Spa, Jackson Hole, WY
Sofitel Hotels
Solage Hotel, Scottsdale, AZ
Solaire Resort & Casino, Manila, Philippines
Sommerset Suites Hotel, San Diego, CA
Sonder USA next-gen hospitality, (35 cities and 7 countries worldwide, including Atlanta, Austin, Boston, Chicago, Dallas, Denver, Detroit, Dubai, Dublin, Edinburgh, Houston, London, Mexico City, Miami, Minneapolis, Montreal, Nashville, New Orleans, New York City, Orlando, Palm Springs, Philadelphia, Phoenix, Rome, San Antonio, San Diego, San Francisco, Savannah, Seattle, Toronto, Vancouver, Washington DC)
Sonoma Coast Villa Resort & Spa, Bodega, CA
Sonoma Mission Inn, Sonoma, CA
Sonoma Valley Inn, Sonoma, CA
Sonoma/Graton Hotel & Casino Project,
Rohnert Park, CA

Engagement

Management agreement termination
Management agreement
Restructuring, loan workout
Management agreement, mixed-use structuring, condo hotel advice, land use, litigation
Management agreement, condo hotel advice (new development)
Transactional
Acquisition/sell-side, franchise agreement
Management agreement termination, litigation
See “Marriott – Sheraton Hotel”
Bankruptcy, workout
ADA compliance and defense, litigation
Management agreement
ADA compliance and defense
Management agreement
Management agreement, franchise agreement, repositioning conversion to Renaissance brand
ADA compliance and defense
Management agreement, litigation, acquisition/buy-side
Condo hotel advice, land use, entitlements
Management agreement, development agreement, licensing agreement
Management agreement, condo hotel
Management agreement
ADA compliance and defense
See “Choice – Sleep Inn”
Management agreement, terminate license agreement, terminate consulting agreement and license, terminate restaurant lease, litigation, acquisition/sell-side
Acquisition/sell-side
See “Accor – Sofitel”
Management agreement, ground lease, reciprocal easements
Casino management agreement
Management agreement
Leases for long and short term stays, labor and employment, wage and hour, COVID-related workforce and safety, union matters
Acquisition/buy-side, management agreement, financing and loan restructuring
Financing, acquisition/sell-side
Restructuring, loan workout
Casino management agreement

Jim Butler

Property/Project

Sorensen's Resort, Hope Valley, CA
Spindrift Inn, Monterey Bay, CA
Sports Arena Travelodge, San Diego, CA
Spring Resort & Spa (The), Palm Springs, CA
Springhill Suites
Springs of Palm Springs, Palm Springs, CA
Spyglass Inn, Pismo Beach, CA
Squaw Valley Lodge, Lake Tahoe, CA
St. Regis
Stags Leap Winery, Napa, CA
Standard (The), DTLA, Los Angeles, CA
Standard (The), Hollywood, CA
Standard (The), Kings Cross, London, UK
Standard (The), Miami, FL
Standard (The), New York, NY
Stanford Inn, Anaheim, CA
Stanley (The), Estes Park, CO
Staples Los Angeles Sports Arena, Los Angeles, CA
Starbucks Cafe, San Francisco, CA
Staybridge
Stone Eagle Golf Club, Palm Desert, CA
Stouffer Esmeralda, Indian Wells, CA
Strand House, Manhattan Beach, CA
Sugar Bowl Ski Resort, Donner Pass, Norden, CA
Summit Hotel Rodeo Drive, Beverly Hills, CA
SunCoast Park Hotel, Anaheim, CA
Sunrise Suites and Casino, Las Vegas, NV
Sunset & La Brea Hotel, Los Angeles, CA
Sunset Station Hotel & Casino, Henderson, NV
Sunset Tower Hotel, West Hollywood, CA
Sunterra Resorts Harbour Lights, Gaslamp District, San Diego, CA
Sunterra San Luis Bay Inn, San Luis Obispo, CA
Super 8 Motel
Sweet Rose Creamery Los Angeles, CA
T.G.I. Fridays, Brea, CA
T.G.I. Fridays, Carlsbad, CA
T.G.I. Fridays, Compton, CA
T.G.I. Fridays, Corona, CA
T.G.I. Fridays, Costa Mesa, CA
T.G.I. Fridays, Fresno, CA
T.G.I. Fridays, La Jolla, CA

Engagement

Acquisition/buy-side, joint venture financing with private equity, branding intellectual property protection
Management agreement, acquisition/sell-side
Acquisition/buy-side, franchise agreement, management agreement, bankruptcy, acquisition/sell-side
ADA compliance and defense
See "Marriott – Springhill Suites"
Financing, acquisition/buy-side
Management agreement
ADA compliance and defense
See "Marriott – St. Regis"
Acquisition/buy-side, licensing, franchise agreement, trademark
ADA compliance and defense
ADA compliance and defense
Management agreement
ADA compliance and defense
ADA compliance and defense
Management agreement
Litigation
Development, construction, leasing, management agreement
ADA compliance and defense
See "IHG – Staybridge"
Golf club formation and membership agreements
Golf and amenity use agreements, financing
Acquisition/buy-side, leasing, JV, liquor license, entitlements
ADA compliance and defense
Labor and employment
Commercial PACE financing for lender
Bankruptcy
Hotel operating lease
Casino management agreement
ADA compliance and defense
Acquisition/sell-side, timeshare formation, multi-state registration
Timeshare, acquisition/sell-side
See "Wyndham – Super 8 Motel"
Restaurant lease
ADA compliance and defense (against class action involving 38 restaurants)
ADA compliance and defense (against class action involving 38 restaurants)
ADA compliance and defense (against class action involving 38 restaurants)
ADA compliance and defense (against class action involving 38 restaurants)
ADA compliance and defense (against class action involving 38 restaurants)
ADA compliance and defense (against class action involving 38 restaurants)
ADA compliance and defense (against class action involving 38 restaurants)

Jim Butler

Property/Project

Topnotch Resort & Spa, Stowe, VT

TownPlace Suites

Travelodge

Tribute

Triton Hotel, San Francisco, CA

Trountrun, Frederick City, NJ

Tru by Hilton

Trump Castle, Atlantic City, NJ

Trump Condominium Hotel, Amman, Jordan

Trump Farallon at Cap Cana,
Cap Cana, Dominican Republic

Trump Hotel, Giza, Egypt

Trump International Hotel & Tower Chicago,
Chicago, IL

Trump International Hotel & Tower Las Vegas,
Las Vegas, NV

Trump International Hotel Waikiki Beach Walk,
Honolulu, HI

Trump Ocean Club, International Hotel & Tower,
Panama City, Panama

Trump Plaza Hotel & Casino, Atlantic City, NJ

Trump SoHo Hotel Condominium New York,
New York, NY

Trusthouse Forte Viscount Hotel, Los Angeles, CA

Tryp Hotel

Turnberry Isle Resort & Club, Aventura, FL

Tustin Legacy, Tustin, CA

Twin Towers Motel, El Segundo, CA

Two Bunch Palms, Desert Hot Springs, CA

Two Roads – Dream Hotel

Two Roads – Joie di Vivre Hotel

Two Roads – Thompson Hotel

Two Roads – tommie Hotel

Union Square Plaza Hotel, San Francisco, CA

University Club, San Francisco, CA

Urban Commons Master, Norwalk, CA

Vagabond Inn, Carmel, CA

Vagabond Inn, Glendale, CA

Vagabond Inn, Palm Springs, CA

Vagabond Inn, Solvang, CA

Vail Plaza Hotel, Vail, CO

Valencia Hotel, Loveland, CO

Valley River Inn, Eugene, OR

Value Place, Alexandria, LA

Engagement

Acquisition/buy-side, financing, management agreement, intellectual property issues, acquisition/sell-side

See “Marriott – TownPlace Suites”

See “Wyndham – Travelodge”

See “Marriott – Tribute Hotel”

ADA compliance and defense

Acquisition/buy-side, rezoning

See “Hilton – Tru by Hilton”

Acquisition/buy-side

Management agreement

Management agreement

Management agreement

Condo hotel advice

Condo hotel advice

Condo hotel advice, acquisition/buy-side, financing

Management agreement, condo hotel advice

Acquisition/buy-side, development

Condo hotel advice, litigation

Acquisition/buy-side

See “Wyndham – Tryp Hotel”

Management agreement, acquisition/sell-side, franchise agreement

Management agreement, development, joint venture, financing

ADA compliance and defense

Acquisition/buy-side, joint venture, management agreement, restructuring, liquor license

See “Hyatt – Two Roads – Dream Hotel”

See “Hyatt – Two Roads – Joie di Vivre Hotel”

See “Hyatt – Two Roads – Thompson Hotel”

See “Hyatt – Two Roads – tommie Hotel”

Labor and employment, ADA compliance and defense

Refinancing

Acquisition/buy-side, development advisory, land use and master plan covenants

ADA compliance and defense

ADA compliance and defense

ADA compliance and defense

ADA compliance and defense

Loan workout, restructure, bankruptcy

Management agreement

Acquisition/sell-side, land use, litigation

Multi-state receivership and sale by receivership

Jim Butler

JEFFER MANGELS BUTLER & MITCHELL LLP

1900 Avenue of the Stars ♦ Los Angeles, CA 90067 ♦ (310) 201-3526 ♦ jbutler@jmbm.com

Property/Project

Value Place, Kansas City, MO
Value Place, Omaha, NE
Vdara Hotel & Spa, Las Vegas, NV
Venetian Hotel, Las Vegas, NV
Veneto Hotel & Casino Panama City, Panama City, Panama
Venice Suites, Venice, CA
Viceroy, Palm Springs, CA
Viceroy, Santa Monica, CA
Victorian Inn, Monterey Bay, CA
Villa Carlotta, Laguna Beach, CA
Villa Florence Hotel, San Francisco, CA
Villa Vera, Acapulco, Guerrero, Mexico
Vintage Court Hotel, San Francisco, CA
Virgin Las Vegas Hotel, Las Vegas, NV
Vista Collina Resort, Napa, CA
W Hotel
W Hotel & Residences
Wagner at Battery Park (The), (formerly Ritz Carlton Battery Park), New York, NY
Waikiki Gateway Hotel, Honolulu, HI
Waikiki Grand, Honolulu, HI
Waldorf Astoria
Walt Disney World, Orlando, FL
Warner Springs Resort, Warner Springs, CA
Waterfront Hotel Jack London Square, Oakland, CA
Wayfarer Hotel (The), Santa Barbara, CA
Wayfarer Hotel, Los Angeles, CA
Weligama Bay Resort, Southern Province, Sri Lanka
Wendy's Restaurant, Brooklyn, NY (3)
Wendy's Restaurant, Jamaica, NY
Wendy's Restaurant, Long Island City, NY
Wendy's Restaurant, New York, NY (4)
Wendy's Restaurant, Philadelphia, PA
West Elm Hotel, Savannah, GA
West Hollywood Boutique, West Hollywood, CA
West Paces
Westcoast Gateway Hotel, Seattle, WA
Westcoast Long Beach Hotel, Long Beach, CA
Westcoast Wenatchee Hotel, Wenatchee, WA
Western Lodging, Bodega Bay, CA

Engagement

Multi-state receivership and sale by receivership
Multi-state receivership and sale by receivership
Management agreement, joint venture
Labor and employment, operations and regulatory issues
Casino management agreement

Litigation
Condo hotel advice (conversion), land use, entitlements
Condo hotel advice (conversion), land use, entitlements
Management agreement, acquisition/sell-side
ADA compliance and defense
Management agreement
Management agreement, franchise agreement, acquisition/sell-side
Financing
Acquisition/buy-side

Commercial PACE financing
See "Marriott – W Hotel"
See "Marriott – W Hotel and Residences"
Acquisition, ground leases, management agreement, management agreement restructure, investor dispute
Acquisition/buy-side
Management agreement
See "Hilton – Waldorf Astoria"
Development advisory, ground lease
Restructuring
Litigation
Management agreement
Management agreement
Mixed-use development
ADA compliance and defense
ADA compliance and defense
ADA compliance and defense
ADA compliance and defense
ADA compliance and defense
Management agreement
Hotel ground lease
See "Capella"
Acquisition/buy-side
Acquisition/buy-side
Acquisition/buy-side
Labor and employment, operations and regulatory issues, joint venture, management agreement, litigation, ownership issues

Jim Butler

Property/Project

Western Lodging, Half Moon Bay, CA

Western Lodging, Lafayette Park Hotel, Lafayette, CA

Western Lodging, Monterey, CA

Western Lodging, Napa Valley Lodge, Yountville, CA

Western Lodging, Stanford Park Hotel, Menlo Park, CA

Westin

Westminster Hotel, Livingston, NJ

Westwind Motor Inn, Monterey, CA

Westwood Extended Stay Apartments,
Los Angeles, CA

White Oaks Hotel, Lompoc, CA

Wildfire Casino and Lanes, Henderson, NV

Wildfire Casino, Boulder, Henderson, NV

Wildfire Casino, Rancho, Henderson, NV

Wilshire Grand Hotel, Los Angeles, CA

Wolfgang Puck Cafes, Domestic and International

Woodfin Suites, Brea, CA

Woodfin Suites, Cypress, CA

Woodfin Suites, Dublin, OH

Woodfin Suites, Rockland, MD

Woodfin Suites, Sunnyvale, CA

Woolley's Classic Suites Denver Airport, Aurora, CO

Wylder Hope Valley Hotel (formerly, Sorensen Resort),
Hope Valley, CA

Wylder Hotel Tilghman Island, Tilghman Island, MD

Wyndham – Days Inn, Alexandria, VA

Wyndham – Days Inn, Bloomington, IL

Wyndham – Days Inn, Cedar Rapids, IA

Wyndham – Days Inn, Chula Vista, CA

Wyndham – Days Inn, College Park, GA

Wyndham – Days Inn, Davenport, IA

Wyndham – Days Inn, Fairfield, CA

Wyndham – Days Inn, Grand Forks, ND

Wyndham – Days Inn, Hollywood, CA

Wyndham – Days Inn, Mankato, MN

Wyndham – Days Inn, Mission Bay, CA

Wyndham – Days Inn, Peoria, AZ

Wyndham – Days Inn, Portland, OR

Engagement

Labor and employment, operations and regulatory issues, joint venture, management agreement, litigation, ownership issues

Labor and employment, operations and regulatory issues, joint venture, management agreement, litigation, ownership issues

Labor and employment, operations and regulatory issues, joint venture, management agreement, litigation, ownership issues

Labor and employment, operations and regulatory issues, joint venture, management agreement, litigation, ownership issues

Labor and employment, operations and regulatory issues, joint venture, management agreement, litigation, ownership issues

See “Marriott – Westin Hotel”

Asset management agreement

Restructuring, bankruptcy

Management agreement

Acquisition/buy-side, management agreement, franchise agreement, acquisition/sell-side

Casino management agreement

Casino management agreement

Casino management agreement

Management agreement

Franchise and license advice, franchise agreement

Restructuring

Restructuring

Restructuring

Restructuring

Restructuring

Financing

Acquisition/buy-side, joint venture financing with private equity, branding, intellectual property

Acquisition/buy-side, management agreement, development, loan workout, financing, intellectual property

Acquisition/sell-side

Financing, securitization

Financing, securitization

Acquisition/buy-side

Acquisition/sell-side

Financing, securitization

Acquisition/buy-side, receivership, restructuring

Financing, securitization

ADA compliance and defense

Financing, securitization

Management agreement, franchise agreement, acquisition/sell-side, operations, financing

Acquisition/sell-side, termination of franchise agreement

Management agreement, franchise agreement, acquisition/sell-side, operations, financing

Jim Butler

Property/Project

Wyndham – Days Inn, San Diego, CA
Wyndham – Days Inn, Santa Ana, CA
Wyndham – Days Inn, Topeka, KS
Wyndham – Hawthorn Suites, Hollywood, CA
Wyndham – Hawthorn Suites, Naperville, IL
Wyndham – Hawthorn Suites, Sacramento, CA
Wyndham – Howard Johnson Hotel, Anaheim, CA
Wyndham – Howard Johnson, Pickwick, San Francisco, CA
Wyndham – Howard Johnson, Yuma, AZ
Wyndham – Ramada, Agoura Hills, CA
Wyndham – Ramada, Commerce, CA
Wyndham – Ramada, Las Vegas, NV
Wyndham – Ramada, San Diego, CA
Wyndham – Ramada, San Francisco, CA
Wyndham – Ramada, San Jose, CA
Wyndham – Ramada, Santa Barbara, CA
Wyndham – Ramada, Santa Maria, CA
Wyndham – Ramada, South San Francisco, CA
Wyndham – Ramada, West Hollywood, CA
Wyndham – Super 8 Motel, Anaheim, CA
Wyndham – Super 8 Motel, Austin, TX
Wyndham – Super 8 Motel, Bloomington, IN
Wyndham – Super 8 Motel, Danville, IL
Wyndham – Super 8 Motel, Evansville, IN
Wyndham – Super 8 Motel, Fond du Lac, WI
Wyndham – Super 8 Motel, Monticello, MN
Wyndham – Super 8 Motel, Mountain View, CA
Wyndham – Super 8 Motel, Owensboro, KY
Wyndham – Super 8 Motel, Racine, WI
Wyndham – Super 8 Motel, Washington, IL
Wyndham – Super 8 Motel, Waterloo, IA
Wyndham – Trademark Collection, San Francisco, CA
Wyndham – Travelodge, Carmel, CA
Wyndham – Travelodge, Hermosa Beach, CA
Wyndham – Travelodge, Kissimmee, FL
Wyndham – Travelodge, Monterey, CA
Wyndham – Tryp Hotel Times Square, New York, NY
Wyndham Garden, Brookfield, WI
Wyndham Garden, Charlotte, NC

Engagement

Management agreement, franchise agreement, acquisition/sell-side, operations, financing
Loan workout, foreclosure, franchise agreement, acquisition/sell-side
Financing, securitization
Entitlement
Financing, securitization
Acquisition/buy-side, franchise agreement
Construction financing
Franchise agreement negotiation, acquisition/buy-side
Receivership
Restructuring
Franchise agreement, operations issues, reservation agreement, satellite communication agreement
Acquisition/buy-side, management agreement, franchise agreement, bankruptcy, acquisition/sell-side
Management agreement
Acquisition/buy-side
Acquisition/buy-side, ADA compliance and defense
ADA compliance and defense, labor and employment
Acquisition/sell-side, bankruptcy
Acquisition/buy-side, labor and employment
Condo hotel advice, joint venture, land use, entitlements
Acquisition/sell-side
Franchise dispute
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Management agreement, operations issues, restructuring, repositioning, litigation, acquisition/sell-side
ADA compliance and defense
Financing, securitization
Financing, securitization
Financing, securitization
Financing, securitization
Franchise agreement, ground lease, ADA compliance and defense
ADA compliance and defense
Acquisition/sell-side
Review and analysis of franchise agreement
ADA compliance and defense
Franchise agreement, management agreement
Acquisition/buy-side
Acquisition/buy-side

Jim Butler

Property/Project

Wyndham Garden, Chelsea West, New York, NY
Wyndham Garden, Dallas Park Central, Dallas, TX
Wyndham Garden, LaGuardia Airport, New York, NY
Wyndham Garden, Las Colinas, TX
Wyndham Garden, Newark Airport, Newark, NJ
Wyndham Garden, Novi, Detroit, MI
Wyndham Garden, Overland Park, KS
Wyndham Garden, Pleasanton, CA
Wyndham Garden, Schaumburg, IL
Wyndham Garden, Wood Dale, IL
Wyndham Hotel, Anaheim Garden Grove, Anaheim, CA
Wyndham Hotel, Newark, NJ
Wyndham, Anaheim Garden Grove, Garden Grove, CA
Wyndham, Anatole Hotel, Dallas, TX
Wyndham, Bel Age, West Hollywood, CA
Wyndham, DFW Airport North, Dallas, TX
Wyndham, LAX, Los Angeles, CA

Wyndham, San Diego, CA
Wynn Encore, Las Vegas, NV
Wynn Las Vegas, Las Vegas, NV
Yamashiro Restaurant, Los Angeles, CA
Yarramalong Resort and Golf Course,
Yarramalong, Australia
YMCA Hotel, San Francisco, CA
Yosemite Ranch, Yosemite, CA
Yotel San Francisco, San Francisco, CA

Yountville Inn, Yountville, CA
ZinBurger, Boca Raton, FL
ZinBurger, Sunrise, FL

Engagement

Franchise agreement
Acquisition/buy-side
Acquisition/buy-side
Acquisition/buy-side
Acquisition, franchise agreement, financing, labor and employment
Acquisition/buy-side
Acquisition/buy-side
Acquisition/buy-side
Acquisition/buy-side
Acquisition/buy-side
Acquisition/buy-side
Financing
Acquisition/buy-side
Management agreement
Acquisition/buy-side
Reposition hotel, RFP for operator, negotiate management agreement
Acquisition/buy-side, financing, strategic advice, condemnation, labor and employment
Acquisition/buy-side, land use, financing, operations
Construction and design documents
ADA compliance and defense
Land use
Acquisition/buy-side
ADA compliance and defense
Joint venture structuring, acquisition and development structure
Management agreement, restaurant lease, operations issues, liquor license, lease termination
Management agreement
ADA compliance and defense
ADA compliance and defense